

Transcript of the Testimony of  
**LA Gaming Control Board Meeting**

December 18, 2025

LA Gaming Control Board Meeting



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<p style="text-align: center;">1</p> <p style="text-align: center;">STATE OF LOUISIANA LOUISIANA GAMING CONTROL BOARD DECEMBER 18, 2025 BOARD MEETING</p> <p>This Louisiana Gaming Control Board Meeting was taken by Anna Coates, a Certified Court Reporter in and for the State of Louisiana, at the Louisiana State Capitol, House Committee Room 1, 900 North 3rd Street, Baton Rouge, Louisiana, on the 18th day of December 2025.</p> <p style="text-align: center;">3</p>	<p style="text-align: center;">2</p> <p>1 APPEARANCES: 2 CHAIRMAN CHRISTOPHER HEBERT 3 MS. FARIDA HERNANDEZ 4 MS. KATHRYN BECNEL 5 MR. CLAUDE JACKSON 6 MR. NICHOLAS LANGLEY 7 MS. JULIE LEWIS 8 MS. MIQUELL HENNIGAN 9 MS. FRANCESCA HAMILTON-ACKER 10 MR. RONALD SHOLES 11 MS. ASHLEY TRAYLOR 12 MAJOR ADAM ALBRIGHT 13 MR. BRYAN PETERS 14 MS. DAWN HIMEL 15 MS. LISHA LANDRY 16 17 18 19 20 21 22 23 24 25 REPORTED BY: ANNA COATES, CCR, RPR</p>
<p>1 PROCEEDINGS 2 CHAIRMAN HEBERT: 3 All right. Good morning, everyone. I'd 4 like to call to order the meeting of the 5 Louisiana Gaming Control Board for Thursday, 6 December 18th, 2025. 7 Ms. Hernandez, would you please call the 8 roll? 9 MS. HERNANDEZ: 10 Chairman Hebert. 11 CHAIRMAN HEBERT: 12 Here. 13 MS. HERNANDEZ: 14 Ms. Becnel. 15 MS. BECNEL: 16 Here. 17 MS. HERNANDEZ: 18 Mr. Jackson. 19 MR. JACKSON: 20 Here. 21 MS. HERNANDEZ: 22 Mr. Langley. 23 MR. LANGLEY: 24 Here. 25 MS. HERNANDEZ:</p>	<p style="text-align: center;">4</p> <p>1 Ms. Lewis. 2 MS. LEWIS: 3 Here. 4 MS. HERNANDEZ: 5 Ms. Hennigan. 6 MS. HENNIGAN: 7 Here. 8 MS. HERNANDEZ: 9 Ms. Hamilton-Acker. 10 MS. HAMILTON-ACKER: 11 Here. 12 MS. HERNANDEZ: 13 Mr. Sholes. 14 MR. SHOLES: 15 Here. 16 MS. HERNANDEZ: 17 Ms. Traylor. 18 MS. TRAYLOR: 19 Here. 20 MS. HERNANDEZ: 21 Colonel Hodges. 22 MAJOR ALBRIGHT: 23 Major Albright for Colonel Hodges. 24 MS. HERNANDEZ: 25 Secretary Nelson.</p>

<p style="text-align: right;">5</p> <p>1 MR. PETERS: 2 Bryan Peters for Secretary Nelson. 3 CHAIRMAN HEBERT: 4 Okay. We do have a quorum. Thank you, 5 Members, for being here this morning. 6 Before we move forward, I just want to 7 announce that we did receive information this 8 morning that the state's internet services 9 were down. This may or may not affect the 10 live stream at some points in this meeting, 11 but rest assured the meeting is recorded. 12 And if there are any issues, once they are 13 resolved, the meeting will be uploaded. 14 Okay. 15 At this time, ladies and gentlemen, we 16 have our public comment period. If anyone 17 would like to comment on any agenda item 18 before this Board today, now is the time to 19 come forward. 20 Seeing none, we will now move on to Item 21 III. Board Members, Item III is the election 22 of a vice-chairman or chairwoman of the 23 Board. We are required by law annually to 24 elect a vice-chairperson. The position is 25 currently vacant due to the departure of</p>	<p style="text-align: right;">6</p> <p>1 Mr. Poole, who was our longest-serving member 2 and served as vice-chair of the Board. At 3 this time, I will accept nominations for a 4 vice-chairman for the Louisiana Gaming 5 Control Board. 6 MR. SHOLES: 7 I'd like to nominate Mr. Claude Jackson. 8 MS. HAMILTON-ACKER: 9 And I second. 10 CHAIRMAN HEBERT: 11 Okay. It's been moved by Judge Sholes, 12 seconded by Ms. Hamilton-Acker. 13 Are there any objections to closing the 14 nominations? 15 Okay. Seeing none, those nominations 16 have closed. We have a nomination before us 17 to elect Claude Jackson as vice-chairman, 18 which has been properly seconded by 19 Ms. Hamilton-Acker. 20 Are there any objections? 21 Hearing none, Mr. Jackson, you will 22 serve as the Gaming Control Board's 23 vice-chairman moving forward. 24 Congratulations or condolences. 25 MR. JACKSON:</p>
<p style="text-align: right;">7</p> <p>1 I'll accept. 2 CHAIRMAN HEBERT: 3 All right. Moving on to Item IV, the 4 approval of the minutes. I would ask for a 5 motion to waive the reading and approve the 6 minutes of the November 13th, 2025 board 7 meeting. 8 MR. JACKSON: 9 So moved. 10 CHAIRMAN HEBERT: 11 So moved by Mr. Jackson. Can I get a 12 second? 13 MS. BECNEL: 14 Second. 15 CHAIRMAN HEBERT: 16 Seconded by Ms. Becnel. 17 Is there any discussion? 18 Any opposition? 19 Hearing none, that motion carries, and 20 the minutes are approved. 21 We will now move to Item V on the 22 agenda, our revenue reports. 23 Good morning, Ms. Jackson. 24 MS. JACKSON: 25 Good morning, Chairman Hebert, Board</p>	<p style="text-align: right;">8</p> <p>1 Members. I'm Donna Jackson with Louisiana 2 State Police, Gaming Audit Section. 3 In November, the 15 operating riverboats 4 generated adjusted gross receipts of 5 \$152,691,068. The state collected fees 6 totaling \$32,828,580. Adjusted gross 7 receipts for fiscal year '25-'26 to date are 8 \$753.5 million, an increase of \$52.6 million, 9 or 7 percent, from fiscal year '24-'25. As 10 of November 30th, 2025, the state has 11 collected approximately \$162 million in fees 12 for fiscal year '25-'26. 13 Page 2 shows the riverboat revenue 14 broken down by regional market. The overall 15 decrease from October was \$4.6 million, or 16 3 percent. Compared to last November, this 17 month's revenues represent a slight increase 18 of \$900,000, or .6 percent. 19 Next is a summary of the November 2025 20 gaming activity for Caesars New Orleans, 21 found on page 3. Caesars generated 22 \$31,071,634 in gross gaming revenue. These 23 revenues represent an increase of 24 \$6.8 million, or 28 percent, from last month, 25 and an increase of \$4.4 million, or</p>

<p>9</p> <p>1 16.3 percent, from the same month last year. 2 During November, the state received 3 \$5,342,466 in minimum daily payments. 4 To date, adjusted gross receipts for 5 fiscal year '25-'26 are approximately 6 \$122 million, an increase of \$20.4 million, 7 or 20 percent, from fiscal year '24-'25. As 8 of November 30, 2025, the state collected 9 \$27.2 million in fees for fiscal year 10 '25-'26. 11 Next I will present the revenues for 12 slots at the racetracks. During November, 13 the four racetrack facilities combined 14 generated adjusted gross receipts of 15 \$24,740,531, a decrease of approximately 16 2 percent from the previous month and a 17 decrease of \$1.8 million, or 6.6 percent, 18 when compared to the same month last year. 19 During November, the state collected 20 approximately \$3.8 million in state fees. 21 To date, adjusted gross receipts for 22 fiscal year '25-'26 are \$128 million, an 23 increase of \$1.6 million, or 1 percent, from 24 fiscal year '24-'25. As of November 30, 25 2025, the state has collected \$19.4 million</p>	<p>10</p> <p>1 in fees for fiscal year '25-'26. 2 I will now move to the video gaming 3 information. There are 12,535 video gaming 4 devices activated at 1,376 locations. Net 5 device revenue for November 2025 was 6 \$63,965,802, a decrease of \$3 million, or 7 4.3 percent, when compared to October, but an 8 increase of \$1.2 million, or 2 percent, when 9 compared to last November. Total franchise 10 fees for November were \$19 million. Fiscal 11 year to date net device revenue is 12 \$321 million, an increase of \$16 million, or 13 5 percent, when compared to last fiscal year. 14 As of November 30th, 2025, the state has 15 collected \$97 million in franchise fees for 16 fiscal year '25-'26. 17 Next I will present the November revenue 18 for sportsbook. During November, the retail 19 sportsbooks accepted \$28.8 million in sports 20 wagers, resulting in net proceeds of 21 approximately \$3 million and \$314,000 in 22 state taxes. The mobile sportsbooks accepted 23 \$414.6 million in sports wagers, resulting in 24 net proceeds of over \$60 million and \$12.9 25 million in taxes paid to the state.</p>
<p>11</p> <p>1 Finally, for Daily Fantasy Sports, gross 2 revenues for November were approximately \$1.2 3 million, with net revenue of \$144,000 and 4 taxes of \$11,500. 5 CHAIRMAN HEBERT: 6 Board Members, are there any questions 7 for Ms. Jackson? 8 Okay. Thank you, Ms. Jackson. 9 We will now move to Item VI, casino 10 gaming issues. First up is the consideration 11 of the certificate of compliance for the 12 alternative riverboat inspection of the 13 gaming vessel for Premier Entertainment 14 Shreveport, LLC, doing business as Bally's 15 Shreveport Casino &amp; Hotel. 16 Good morning, gentlemen. Please 17 identify yourselves for the record. 18 ASSISTANT ATTORNEY GENERAL LEWIS: 19 Good morning, Chairman, Board Members. 20 I'm Assistant Attorney General Kanick Lewis, 21 Jr. 22 MR. FRANCIC: 23 John Francic with AVS. 24 ASSISTANT ATTORNEY GENERAL LEWIS: 25 We are here this morning in the matter</p>	<p>12</p> <p>1 of the issuance of the temporary certificate 2 of compliance for Premier Entertainment 3 Shreveport, LLC, doing business as Bally's 4 Shreveport Casino &amp; Hotel. 5 On November 5th, AVS began inspection 6 process for the approval of Bally's annual 7 certificate of compliance. At the time of 8 the initial inspection, there were multiple 9 deficiencies, and the property corrected all 10 but three of the issues, and AVS completed a 11 reinspection on December 4. Mr. Francic will 12 now present the findings of AVS's inspections 13 to the Board. And we request that upon the 14 Board accepting the report as submitted by 15 AVS, you will move for the issuance of 16 Bally's temporary certificate of compliance, 17 which will expire on January 31st of 2026. 18 MR. FRANCIC: 19 Good morning, Board Members. I'm here 20 today to present the results of a 2025 annual 21 hull and life safety examination for Bally's 22 Shreveport Casino. 23 On November 5th, AVS inspectors, Billy 24 Taylor and Pete Bullard conducted the 25 required annual inspection of Bally's Casino</p>

<p style="text-align: right;">13</p> <p>1 in accordance with Louisiana Gaming 2 Alternative Inspection Program. The 3 inspection team evaluated fire protection 4 measures, verified egress routes, observed 5 the operation of emergency lighting, tested 6 emergency generator, examined the hull, and 7 oversaw a fire drill. The initial 8 deficiencies identified in the inspection 9 were documented in the report dated 10 November 5th, 2025. A follow-up of the 11 deficiencies was done on December 4th to 12 reconfirm the corrective actions; however, 13 the emergency generator, hydraulic watertight 14 door, and elevator had not been repaired. I 15 spoke with the chief engineer yesterday. He 16 stated that the watertight door and the 17 elevator had been repaired, but we haven't 18 verified that they are completed. The 19 remaining item, the emergency generator, is 20 not functioning as required. It was 21 determined, with the help of the 22 manufacturer, that the emergency generator 23 bus tie breaker needs to be replaced. This 24 is not a life safety issue, as there are 25 redundant systems onboard the vessel, such as</p>	<p style="text-align: right;">14</p> <p>1 battery operated emergency lighting. The 2 fire panels have a back-up battery, and they 3 also have a ship service generator that can 4 be placed online. This takes a while to put 5 it on, because they got to do it manually, 6 but there are systems onboard to combat that. 7 The 2025 annual survey required by the 8 Louisiana Gaming Control Board is not 9 complete, and Bally's requests a 30-day 10 extension to operate as a dockside gaming 11 riverboat in the State of Louisiana. AVS 12 recommends that the 30-day extension be 13 granted. 14 Any questions? 15 CHAIRMAN HEBERT: 16 Okay. Any questions, Board Members? 17 Just so we are clear, this is asking for 18 certificate that will expire on next month. 19 You will be back before the Board at that 20 time, correct? 21 MR. FRANCIC: 22 Yes. 23 CHAIRMAN HEBERT: 24 Okay. If no questions from the Board, I 25 will entertain a motion to issue an annual</p>
<p style="text-align: right;">15</p> <p>1 certificate of compliance, or temporary 2 certificate of compliance, which expires on 3 January 31st, 2026. 4 MR. JACKSON: 5 Motion to approve. 6 MS. TRAYLOR: 7 Second. 8 CHAIRMAN HEBERT: 9 So moved by Mr. Jackson and seconded by 10 Ms. Traylor. 11 Is there any discussion? 12 Any opposition? 13 Hearing none, that motion carries. 14 Thank you. 15 Moving on to Item B, under casino gaming 16 issues, consideration of the certificate of 17 compliance for the alternative riverboat 18 inspection of the gaming vessel for Horseshoe 19 Entertainment, L.P., doing business as 20 Horseshoe Bossier City. 21 ASSISTANT ATTORNEY GENERAL LEWIS: 22 Good morning, Chairman Hebert and Board 23 Members. I'm Assistant Attorney General 24 Kanick Lewis, Jr. 25 MR. FRANCIC:</p>	<p style="text-align: right;">16</p> <p>1 I'm John Francic with AVS. 2 ASSISTANT ATTORNEY GENERAL LEWIS: 3 We're here today to discuss the issuance 4 of Horseshoe Entertainment L.P., doing 5 business as Horseshoe Bossier City's, 6 certificate of compliance. On November 6th, 7 the inspection process began for the annual 8 certificate approval. There were some 9 deficiencies noted, prompting a follow-up 10 inspection on November 25th. We request that 11 upon the Board accepting the report submitted 12 by AVS, you will move for the issuance of 13 Horseshoe Bossier City's certificate of 14 compliance, which will expire on 15 December 31st of 2026. Mr. Francic will now 16 provide details on the inspection. 17 MR. FRANCIC: 18 Good morning, Chairman, Board Members. 19 I'm here today to represent the results of 20 the 2025 annual hull and life safety 21 examination for Horseshoe Casino. On 22 November 6th, the AVS inspectors, Billy 23 Taylor and Pete Bullard, conducted the 24 required annual inspection of Horseshoe 25 Casino in accordance with Louisiana Gaming</p>

<p style="text-align: right;">17</p> <p>1 Alternative Inspection Program. The 2 inspection included evaluation of the fire 3 protections systems, verified egress routes, 4 observed the operation of emergency lighting, 5 tested the emergency generator, examined the 6 hull, and oversaw a fire drill. The initial 7 deficiencies identified in the inspection 8 were documented in a report dated 9 November 13th. A follow-up to the 10 deficiencies was done on November 25th to 11 confirm the corrective actions. These 12 updates were formally reported in 13 November 26th report. 14 The 2025 annual survey required by 15 Louisiana Gaming Control Board is now 16 considered complete and is considered fit to 17 continue operating as a dockside gaming 18 vessel in the State of Louisiana. It's 19 recommended by AVS that Horseshoe Casino be 20 issued a certificate of compliance for 2025. 21 CHAIRMAN HEBERT: 22 Board Members, are there any questions 23 for Mr. Francic or Mr. Lewis? 24 Okay. If not, I will entertain a motion 25 to issue an annual certificate of compliance,</p>	<p style="text-align: right;">18</p> <p>1 which expires on December 31, 2026. 2 MR. LANGLEY: 3 Move. 4 CHAIRMAN HEBERT: 5 So moved by Mr. Langley. 6 MS. BECNEL: 7 Second. 8 CHAIRMAN HEBERT: 9 Seconded by Ms. Becnel. 10 Is there any discussion? 11 Any opposition? 12 Hearing none, that motion carries. 13 Thank you, gentlemen. Mr. Francic, safe 14 travels home. 15 Board Members, next is Item C, under 16 casino gaming issues, the consideration of 17 the petitions to amend voluntary employment 18 goals filed by the following riverboat gaming 19 licensees: We will call C(1), Premier 20 Entertainment Shreveport, LLC, doing business 21 as Bally's Shreveport Casino &amp; Hotel; C(2), 22 Horseshoe Entertainment, L.P., doing business 23 as Horseshoe Bossier City; and C(3), Red 24 River Entertainment of Shreveport, LLC, doing 25 business as Sam's Town Hotel and Casino.</p>
<p style="text-align: right;">19</p> <p>1 Board Members, this item includes 2 separate petitions for approval for the three 3 licensees located in Shreveport/Bossier 4 market to amend their voluntary employment 5 goals. Wade Duty, with the Louisiana Casino 6 Association, will give us a power point 7 presentation and present these requests on 8 behalf of the licensees as one agenda item, 9 but there are three separate resolutions for 10 our approval. The AG's office won't present, 11 but will be available to answer any questions 12 that the Board Members may have. And 13 additionally, the general managers of each of 14 the three licensees are here, as well, to 15 answer any questions. 16 Mr. Duty, with that, please identify 17 yourself. 18 MR. DUTY: 19 Good morning, Board Members. My name is 20 Wade Duty. I'm the executive director of the 21 Louisiana Casino Association appearing before 22 you. As the Chairman already outlined, these 23 are three separate petitions, but because the 24 properties are economically exactly similarly 25 situated and in the same geographic area, it</p>	<p style="text-align: right;">20</p> <p>1 was meaningful to combine them -- I'm not 2 sure what magic has to occur in order to -- 3 there we go. I know you have a full agenda 4 today, so we'll get through these 67 slides 5 as quickly as we can. 6 So why are we here? Well, 25 months 7 ago, I was before this Board seeking similar 8 amendments for the majority of the properties 9 in the state. We had a situation where the 10 last time the employment levels were adjusted 11 was at the time of the license issuance, 12 which, in some cases, went back 25 plus 13 years. These also represented properties 14 where a license had moved; yet, the 15 conditions stayed the same with the license, 16 even though it was in a new geographical 17 area. We settled that, and we reset the 18 playing field. And we also request that the 19 Board bear in mind that should additional 20 significant market changes occur, we would 21 come back before you to address those changed 22 situations. And that's where we are today. 23 So what's happened is, since 2023, a new 24 casino has opened in the Shreveport/Bossier 25 market. This is Live! Casino. It's now the</p>

<p style="text-align: right;">21</p> <p>1 sixth riverboat in that Shreveport/Bossier 2 market. 3 What is Live! Casino? Well, overnight, 4 47,000 additional square feet of gaming space 5 opened up in that market, 1,000 additional 6 slot machines, 40 additional table games, 7 sportsbook, 549-room hotel, 2,500 square foot 8 convention and entertainment facility, RV 9 park, also, 10 new food and beverage outlets. 10 It's a significant footprint. And you 11 approved this, and this is good for the 12 state, and it's a good investment for the 13 state, and there's nothing wrong with Live! 14 Casino. Obviously, it's an experienced 15 operator that does a really good job. 16 But what does it do to the market? 17 Well, you feel that. If I was more gifted on 18 power point presentations, you'd have a 19 really neat flashing arrow right about 20 February of 2025, because that's when Live! 21 Casino opens. And as you see, this 22 represents the revenue for the three 23 properties that are before you today. And 24 although there are some spikes, the general 25 trend since February of 2025 is downward.</p>	<p style="text-align: right;">22</p> <p>1 Why? Because a competitor has opened up 2 in the market and has redistributed that 3 market share. You see this in every other 4 industry; restaurant, entertainment venues, 5 manufacturing. If you have new avenues of 6 expression, people gravitate, and the market 7 redistributes itself. 8 Perhaps even more telling is the 9 admissions. So again, this represents the 10 three properties. Let's see. The color 11 coding is Sam's Town kind of in the purple. 12 The light blue in the middle is the 13 Horseshoe. And at the top is the Bally's 14 facility. Again, you see that downward trend 15 basically, initially, February of 2025. 16 Now, there are tools that casinos can 17 employ to mitigate these kind of impacts, but 18 they are expensive tools to use. And 19 primarily, it's promotional credits and other 20 enticements to players to continue to visit 21 those facilities. And these tools were 22 employed, but they are, again, very expensive 23 to use, and they are really designed for 24 limited use or not a sustained program at 25 this level.</p>
<p style="text-align: right;">23</p> <p>1 So what's it actually look like? Absent 2 the grass, when you drill down in the 3 numbers, Bally's is down 151,000 admissions 4 over the same time period compared to the 5 prior year. Its revenue is down 6 \$11.2 million. Horseshoe is down about 7 10,000 admissions. And its revenue, although 8 it says up 6.5 percent, that's essentially 9 2 percent, basically flat. Sam's Town is 10 down almost 60,000 in admissions and a loss 11 of revenue of 5.1 million. All told, you've 12 got almost a quarter of a million fewer 13 customers coming through the doors of those 14 three casinos for the same time period 15 compared to the prior year, with a net impact 16 of a loss of about \$11 million -- I'm sorry, 17 \$9 million. 18 So what are the properties seeking? 19 Well, they're seeking an amendment to reduce 20 their voluntary staffing goals. You see that 21 the admissions reductions and the revenue 22 reductions, for the most part, track the 23 revenue -- I'm sorry, the relief sought for 24 the employment amendments. And I'd also ask 25 that you devote some attention to the</p>	<p style="text-align: right;">24</p> <p>1 third-party staffing column. And I've got 2 another slide that will explain this a little 3 bit better. 4 The short story is this: We do not 5 count third-party staffing on our properties. 6 It is not necessarily a legal requirement, 7 but it's a policy that's evolved over the 8 last 30 years of operations. If we counted 9 those jobs, which but for the casino would 10 not be existence, then I would not be here 11 today. We would have already met all of our 12 employment goals. So not being able to count 13 those jobs, the jobs are there, the people 14 are getting paid, but they do not count 15 towards our goal satisfaction. And that's 16 essentially what this slide is. So if I was 17 more clever, I would have actually had this 18 slide before you when I was going through all 19 that. But any event, you get the idea that 20 we don't get to count the people who work in 21 our facilities but are not directly employed 22 by the casino, but they are serving the 23 casino's needs and the needs of our guests. 24 So what's the market look like? This is 25 in totality. The current market goals are</p>

<p style="text-align: right;">25</p> <p>1 2,705. If these amendments are granted by  2 the Board, the new market goals would be  3 about 2,445, 2,450. The total actual market  4 employment using the current counting method  5 is 2,937, because that encompasses the other  6 properties that are not before you today  7 seeking relief. If you counted, again, the  8 third-party employees that are still working  9 on our properties and being paid, you're  10 looking at almost 3,350 employees. So,  11 again, full satisfaction of the goals if  12 those people were counted.  13 At the end of the day, with the  14 introduction of Live! Casino, you've had 472  15 direct new jobs injected into the market.  16 There's an old study out, and it's not on  17 this presentation, but we're considering  18 doing a new one that for every direct casino  19 job, there are 2.1 additional support jobs  20 created within the supporting community to  21 service the needs of the casino. So that  22 would be the food and beverage suppliers.  23 That would be the property maintenance  24 companies. That would be anybody else that  25 does things for the casinos that are not</p>	<p style="text-align: right;">26</p> <p>1 directly employed by casinos, aside from  2 these employees that I've been talking about.  3 The good news is, we're basically at the  4 end of this presentation. So the real  5 takeaway is: Fewer people to service  6 requires fewer people to service. So  7 business volume is reduced. There is a  8 concurrent need to reduce the staffing.  9 There will be no amend -- I'm sorry, there  10 will be no layoffs. This is not a slash and  11 burn kind of moment. In fact, we carry a  12 significant number of open positions at each  13 casino today.  14 Let me back up and clear that one.  15 Effective open positions, we've got almost  16 150 open jobs today. So if the live stream  17 does get re-established, and you're  18 interested in casino employment, please come  19 see us, because we're definitely hiring.  20 And, again, the summary of the jobs that  21 are contracted out, it's a little over 250,  22 260. About 19 percent of the workforce up  23 there is now contracted out to third parties.  24 Again, the final note is the takeaway. Even  25 with the amendments, you still have a net</p>
<p style="text-align: right;">27</p> <p>1 gain to the market of 471 new jobs that were  2 not in that market this time last year.  3 So that concludes what I have for you.  4 It's not a difficult concept. You've seen it  5 again in every other business enterprise.  6 Reduced business volume requires reduced  7 staffing to service it. So I'll try and  8 address any questions you may have.  9 CHAIRMAN HEBERT:  10 Okay. Questions, Board Members?  11 Judge Sholes.  12 MR. SHOLES:  13 What's the pay scale for the third-party  14 staffing units?  15 MR. DUTY:  16 Unknown. Again, they're not our  17 employees, so we are not privileged to their  18 contractual arrangement with their employees.  19 MR. SHOLES:  20 So in your arrangements with them, you  21 don't recommend at all that they pay them a  22 living wage?  23 MR. DUTY:  24 Again, that's between their employer and  25 the employee. So we're not permitted to</p>	<p style="text-align: right;">28</p> <p>1 enter into that negotiation. It's a  2 contractual arrangement between those two  3 parties.  4 MR. SHOLES:  5 You're not permitted to, but you don't  6 even recommend to make comments about it?  7 MR. DUTY:  8 Well, the overlying business principle  9 is, they won't go to work for those companies  10 if it's not a wage that they feel is  11 appropriate for their services. So it's,  12 again, not something that we would control.  13 The employee themselves makes that decision.  14 MR. SHOLES:  15 Isn't that a way for some of your  16 entities to get away from paying a living  17 wage?  18 MR. DUTY:  19 No. Actually, it's done as an  20 efficiency model, because, as you already  21 saw, we have roughly 140 open positions.  22 There's a fair amount of turnover in some of  23 these job categories at casinos. It's more  24 efficient for a third party who is better  25 geared to seek and conduct employee</p>



<p style="text-align: right;">29</p> <p>1 interviews, onboarding, and all the other 2 paperwork that goes with bringing a new 3 employee on for some of these job positions 4 based on higher turnover. So it's not a 5 dodge. We obviously comply with all local, 6 federal, and state wage requirements. 7 CHAIRMAN HEBERT: 8 Mr. Duty, I want to make sure, because 9 one of the major concerns I had was, you 10 know, whether this would result in 11 individuals losing their jobs. You said 12 there will be no layoffs if the Board were to 13 decide to vote for it? 14 MR. DUTY: 15 That is correct. It's exactly the 16 reverse situation. We still need more 17 people. So no layoffs. 18 CHAIRMAN HEBERT: 19 Ms. Hamilton-Acker, just a second. 20 MS. HAMILTON-ACKER: 21 Mr. Duty, sir, any anticipated changes 22 in the capacity of third-party contractors? 23 Are there any adjustments being made to the 24 third-party contractors in terms of the 25 amounts?</p>	<p style="text-align: right;">30</p> <p>1 MR. DUTY: 2 Again, unknown. To be most candid about 3 this, because we don't contract for a certain 4 number of people when we engage a third-party 5 company, we contract for a service to be 6 performed. So if it takes them 10 people to 7 do it versus 12 people, that's their decision 8 to make. 9 MS. HAMILTON-ACKER: 10 Thank you. 11 CHAIRMAN HEBERT: 12 Any other questions from Board Members? 13 Okay. Board Members, again, we have 14 three resolutions before us, one for each 15 riverboat gaming license requesting approval. 16 The first resolution is for Item C(1), 17 Premier Entertainment Shreveport, LLC, doing 18 business as Bally's Shreveport Casino &amp; 19 Hotel. I would ask is there a motion to 20 adopt the resolution? 21 MS. LEWIS: 22 Move. 23 CHAIRMAN HEBERT: 24 So moved by Ms. Lewis. 25 Is there a second?</p>
<p style="text-align: right;">31</p> <p>1 MS. HAMILTON-ACKER: 2 Second. 3 CHAIRMAN HEBERT: 4 Seconded by Ms. Hamilton-Acker. 5 Ms. Landry, would you please read the 6 resolution into the record? 7 MS. LANDRY: 8 On the 18th day of December 2025, the 9 Louisiana Gaming Control Board did, in a duly 10 noticed public meeting, consider the petition 11 to amend voluntary employment goals filed by 12 Premier Entertainment Shreveport, LLC, doing 13 business as Bally's Shreveport Casino &amp; 14 Hotel, and upon motion duly made and 15 seconded, the Board adopted the following 16 resolution: 17 Be it resolved that the licensee's 18 request to amend its voluntary employment 19 goals to reflect a total employment goal of 20 525 is hereby approved. 21 Be it further resolved that the 22 licensee's request to petition to amend its 23 voluntary employment goals at a later date 24 based on significant changes in its operating 25 market conditions that affect its ability to</p>	<p style="text-align: right;">32</p> <p>1 achieve said goals is hereby approved. 2 Be it further resolved that the 3 approvals granted in this resolution are 4 subject to and conditioned upon the execution 5 of the acknowledgement and acceptance of the 6 statement of conditions to the riverboat 7 gaming license of Premier Entertainment 8 Shreveport, LLC, doing business as Bally's 9 Shreveport Casino &amp; Hotel, which have been 10 updated to reflect the amendments contained 11 herein. 12 Thus done and signed in Baton Rouge, 13 Louisiana this 18th day of December 2025. 14 CHAIRMAN HEBERT: 15 Ms. Hernandez, would you please call 16 roll. 17 MS. HERNANDEZ: 18 Ms. Becnel. 19 MS. BECNEL: 20 Yes. 21 MS. HERNANDEZ: 22 Mr. Jackson. 23 MR. JACKSON: 24 Yes. 25 MS. HERNANDEZ:</p>

<p style="text-align: right;">33</p> <p>1 Mr. Langley. 2 MR. LANGLEY: 3 Yes. 4 MS. HERNANDEZ: 5 Ms. Lewis. 6 MS. LEWIS: 7 Yes. 8 MS. HERNANDEZ: 9 Ms. Hennigan. 10 MS. HENNIGAN: 11 Yes. 12 MS. HERNANDEZ: 13 Ms. Hamilton-Acker. 14 MS. HAMILTON-ACKER: 15 Yes. 16 MS. HERNANDEZ: 17 Mr. Sholes. 18 MR. SHOLES: 19 Yes. 20 MS. HERNANDEZ: 21 Ms. Traylor. 22 MS. TRAYLOR: 23 Yes. 24 MS. HERNANDEZ: 25 Chairman Hebert.</p>	<p style="text-align: right;">34</p> <p>1 CHAIRMAN HEBERT: 2 Yes. 3 The motion carries. The resolution is 4 adopted, and Bally's Shreveport's request to 5 amend its voluntary employment goals is 6 approved. 7 Okay. At this time, I will entertain a 8 motion to adopt the second resolution which 9 is for Item C(2), Horseshoe Entertainment, 10 L.P., doing business as Horseshoe Bossier 11 City. 12 MR. LANGLEY: 13 Moved. 14 CHAIRMAN HEBERT: 15 So moved by Mr. Langley. 16 MS. HAMILTON-ACKER: 17 Second. 18 CHAIRMAN HEBERT: 19 Seconded by Ms. Hamilton-Acker. 20 At this time, would you please read the 21 resolution into the record, Ms. Landry. 22 MS. LANDRY: 23 On the 18th day of December 2025, the 24 Louisiana Gaming Control Board did, in a duly 25 noticed public meeting, consider the petition</p>
<p style="text-align: right;">35</p> <p>1 to amend voluntary employment goals filed by 2 Horseshoe Entertainment, L.P., doing business 3 as Horseshoe Bossier City, and upon motion 4 duly made and seconded, the Board adopted the 5 following resolution: 6 Be it resolved that the licensee's 7 request to amend its voluntary employment 8 goals to reflect a total employment goal of 9 475 is hereby approved. 10 Be it further resolved that the 11 licensee's request to petition to amend its 12 voluntary employment goals at a later date 13 based on significant changes in its operating 14 market conditions that affect its ability to 15 achieve said goals is hereby approved. 16 Be it further resolved that the 17 approvals granted in this Resolution are 18 subject to and condition upon the execution 19 of the acknowledgment and acceptance of the 20 statement of conditions to riverboat gaming 21 license of Horseshoe Entertainment, L.P., 22 doing business as Horseshoe Bossier City, 23 which have been updated to reflect the 24 amendments contained herein. 25 Thus done and signed in Baton Rouge,</p>	<p style="text-align: right;">36</p> <p>1 Louisiana this 18th day of December 2025. 2 CHAIRMAN HEBERT: 3 Ms. Hernandez, will you please call 4 roll? 5 MS. HERNANDEZ: 6 Ms. Becnel. 7 MS. BECNEL: 8 Yes. 9 MS. HERNANDEZ: 10 Mr. Jackson. 11 MR. JACKSON: 12 Yes. 13 MS. HERNANDEZ: 14 Mr. Langley. 15 MR. LANGLEY: 16 Yes. 17 MS. HERNANDEZ: 18 Ms. Lewis. 19 MS. LEWIS: 20 Yes. 21 MS. HERNANDEZ: 22 Ms. Hennigan. 23 MS. HENNIGAN: 24 Yes. 25 MS. HERNANDEZ:</p>

<p style="text-align: right;">37</p> <p>1 Ms. Hamilton-Acker.  2 MS. HAMILTON-ACKER:  3 Yes.  4 MS. HERNANDEZ:  5 Mr. Sholes.  6 MR. SHOLES:  7 Yes.  8 MS. HERNANDEZ:  9 Ms. Traylor.  10 MS. TRAYLOR:  11 Yes.  12 MS. HERNANDEZ:  13 Chairman Hebert.  14 CHAIRMAN HEBERT:  15 Yes.  16 That motion carries. Resolution is  17 adopted, and Horseshoe Bossier City's request  18 to amend its voluntary employment goals is  19 approved.  20 And third, the resolution is for Item  21 C(3), Red River Entertainment of Shreveport,  22 LLC, doing business as Sam's Town Hotel and  23 Casino. At this time, I will entertain a  24 motion to adopt the resolution.  25 MS. LEWIS:</p>	<p style="text-align: right;">38</p> <p>1 Move.  2 CHAIRMAN HEBERT:  3 So moved by Ms. Lewis.  4 MS. HENNIGAN:  5 Second.  6 CHAIRMAN HEBERT:  7 Seconded by Ms. Hennigan.  8 Ms. Landry, would you please read the  9 resolution into the record?  10 MS. LANDRY:  11 On the 18th day of December 2025, the  12 Louisiana Gaming Control Board did, in a duly  13 noticed public meeting, consider the petition  14 to amend voluntary employment goals filed by  15 Red River Entertainment of Shreveport, LLC,  16 doing business as Sam's Town Hotel and  17 Casino, and upon motion duly made and  18 seconded, the Board adopted the following  19 resolution:  20 Be it resolved that the licensee's  21 request to amend its voluntary employment  22 goals to reflect a total employment goal of  23 325 is hereby approved.  24 Be it further resolved that the  25 licensee's request to petition to amend its</p>
<p style="text-align: right;">39</p> <p>1 voluntary employment goals at a later date  2 based on significant changes in its operating  3 market conditions that affect its ability to  4 achieve said goals is hereby approved.  5 Be it further resolved that the  6 approvals granted in this resolution are  7 subject to and conditioned upon the execution  8 of the acknowledgment and acceptance of the  9 statement of conditions to riverboat gaming  10 license of Red River Entertainment of  11 Shreveport, LLC, doing business as Sam's Town  12 Hotel and Casino, which have been updated to  13 reflect the amendments contained herein.  14 Thus done and signed in Baton Rouge,  15 Louisiana this 18th day of December 2025.  16 CHAIRMAN HEBERT:  17 Ms. Hernandez, will you please call  18 roll?  19 MS. HERNANDEZ:  20 Ms. Becnel.  21 MS. BECNEL:  22 Yes.  23 MS. HERNANDEZ:  24 Mr. Jackson.  25 MR. JACKSON:</p>	<p style="text-align: right;">40</p> <p>1 Yes.  2 MS. HERNANDEZ:  3 Mr. Langley.  4 MR. LANGLEY:  5 Yes.  6 MS. HERNANDEZ:  7 Ms. Lewis.  8 MS. LEWIS:  9 Yes.  10 MS. HERNANDEZ:  11 Ms. Hennigan.  12 MS. HENNIGAN:  13 Yes.  14 MS. HERNANDEZ:  15 Ms. Hamilton-Acker.  16 MS. HAMILTON-ACKER:  17 Yes.  18 MS. HERNANDEZ:  19 Mr. Sholes.  20 MR. SHOLES:  21 Yes.  22 MS. HERNANDEZ:  23 Ms. Traylor.  24 MS. TRAYLOR:  25 Yes.</p>

<p style="text-align: right;">41</p> <p>1 MS. HERNANDEZ: 2 Chairman Hebert. 3 CHAIRMAN HEBERT: 4 Yes. 5 That motion carries. The resolution is 6 adopted. Sam's Town's request to amend its 7 voluntary employment goals is approved. 8 Thank you, Mr. Duty. 9 MR. DUTY: 10 Thank you, Board Members. 11 CHAIRMAN HEBERT: 12 We now move to Item D under casino 13 gaming issues. That is the consideration of 14 the petition to close a portion of the gaming 15 space filed by Premier Entertainment 16 Shreveport, LLC, doing business as Bally's 17 Shreveport Casino &amp; Hotel. 18 Good morning, gentlemen. Please 19 identify yourselves for the record. 20 MR. BARBIN: 21 Good morning and happy holidays, 22 Mr. Chairman and Board Members. I'm Jeff 23 Barbin. I'm here today representing Premier 24 Entertainment Shreveport, who's doing 25 business as Bally's Shreveport. To my right</p>	<p style="text-align: right;">42</p> <p>1 is Tony Rhorer. Tony is the general manager 2 of Bally's in Shreveport. 3 We're here today to request approval to 4 close a section of the gaming floor of the 5 casino. You heard from Mr. Duty in the last 6 presentation about the effects of the opening 7 of Live! Casino on the market. We've also 8 submitted some confidential documents to you 9 that show the effects of that opening on the 10 Bally's Shreveport Casino. So we won't be 11 going into those details. The closing of a 12 section of the riverboat is -- or, actually, 13 the moving of positions on riverboat is 14 generally subject to approval of the 15 division, but it's been the longstanding 16 procedure of the Board or policy of the Board 17 to make any material changes to the gaming 18 floor approved by the Board itself. So we're 19 here to ask for that approval. 20 While it sounds like a lot of space to 21 close one of three floors of the riverboat 22 casino, this particular floor is a very small 23 section of the riverboat. I've asked 24 Mr. Rhorer to go through sort of more of the 25 mechanics of the closure. And we'll be happy</p>
<p style="text-align: right;">43</p> <p>1 to answer any questions you have after that. 2 MR. RHORER: 3 Thank you. Good morning, Chairman, 4 Board Members. Thank you for having us 5 today. I'd like to thank Wade Duty. He 6 presented pretty much most of the information 7 that was in a presentation that I have that's 8 likely not necessary now. 9 As stated, we operate three floors of 10 our casino. The first floor is slots and 11 table games, a very robust area of the 12 casino. Second floor is entirely slot 13 machines. It's likely the -- not likely -- 14 it is the busiest part and the most gaming 15 revenue-producing area of our property. The 16 third floor, which is non-smoking floor, is a 17 very small, 129 slot machines, 12 poker table 18 operation. With the reductions that Mr. Duty 19 mentioned, we've settled into roughly a 15 to 20 20 percent decline in gross gaming revenue 21 year over year. We expect that to continue. 22 It's settling out more and more in the 23 20 percent range. With that, we have an 24 opportunity to rightsize our property in a 25 way that actually improves the customer</p>	<p style="text-align: right;">44</p> <p>1 experience. 2 Right now, the third floor of our 3 property seldom reaches 20 to 25 percent 4 capacity. We have our poker tables up there. 5 There are 12 poker tables, 6 of which we use 6 regularly, 6 that we haven't touched in the 7 year that I've been at the property. So our 8 request and our plan is to close the third 9 floor, which is the removal of 129 slot 10 machines. We relocate 6 of those poker 11 tables to the first floor. So they'll be in 12 the same vicinity as our other table games. 13 They'll be close to our casino cage, so 14 they'll be serviced well and also closer to 15 player development. The location is also 16 very close to our sportsbook. We think that 17 there's a nice combination of poker and 18 sports betting, as well. 19 So we feel it's a really good move. 20 It's healthy. Good customer service. It 21 will result in the reduction of about 142 22 slot machines, which is 15 percent, which is 23 right in line with the revenue decline. It's 24 right in line with what you just approved 25 with our employment goals. That 15 percent</p>

<p style="text-align: right;">45</p> <p>1 number is what we're shooting at, and we feel 2 it's a very healthy number. 3 Once this move is complete, we still do 4 not anticipate any capacity issues, 65, 5 70 percent tops on our busy weekends. So we 6 believe it's a healthy, efficient move, and 7 it will improve customer service. 8 Any questions? 9 CHAIRMAN HEBERT: 10 Mr. Jackson, just a second. Turn your 11 mic. on. 12 MR. JACKSON: 13 You say the third floor is your smoking 14 floor? 15 MR. RHORER: 16 Non-smoking, yes, sir. 17 MR. JACKSON: 18 Non-smoking. So you're not going to 19 have a non-smoking area? 20 MR. RHORER: 21 We are. Actually, right now, our entire 22 table games area on the first floor is 23 non-smoking. From the center of that floor 24 all the way back on the right side where our 25 mini-bac. tables are is all non-smoking.</p>	<p style="text-align: right;">46</p> <p>1 When we bring poker downstairs, it will 2 replace the back left corner of the floor. 3 You'll see the drawings in the packets that 4 we previously provided. If you look at the 5 table games area, all the way back, it's all 6 non-smoking. So we'll still satisfy the 7 25 percent smoking regulation. 8 MR. JACKSON: 9 Okay. 10 CHAIRMAN HEBERT: 11 Mr. Rhorer, is this the same area that 12 we toured a few months back? 13 MR. RHORER: 14 Yes, sir, it is. 15 CHAIRMAN HEBERT: 16 Okay. I can certainly attest there was 17 not much activity in that area. 18 MR. RHORER: 19 Yes. 20 CHAIRMAN HEBERT: 21 Okay. I'll put you on the spot, and if 22 you can't answer, you can't answer. But 23 based on the success of Live! Casino and the 24 success of the Bally's properties here in 25 Baton Rouge, most recently the opening a few</p>
<p style="text-align: right;">47</p> <p>1 days ago, Bally's here in Baton Rouge, is 2 there any discussion of perhaps moving to a 3 landside facility by your company? 4 MR. RHORER: 5 There is discussion on several capital 6 projects that I really can't commit to or tip 7 our hat yet. We do have some capital 8 projects being considered, some of them quite 9 large. So without going into much more 10 detail, there are -- I'm certainly not going 11 to commit yet. Decisions aren't made. I 12 think that we really want to get through 13 February to June of next year to really 14 understand where we're settling in with Live! 15 being in the market. Once we understand that 16 number, you know, we'll look at the return on 17 investment for all of our capital projects 18 moving forward. 19 CHAIRMAN HEBERT: 20 Sure. 21 MR. RHORER: 22 You know, that's where the market is 23 moving, and we'll see how that ends up. 24 CHAIRMAN HEBERT: 25 Sure. The Board and State are certainly</p>	<p style="text-align: right;">48</p> <p>1 grateful for the investment that has been 2 made so far here in Baton Rouge, certainly, 3 and we hope that continues. 4 MR. RHORER: 5 Thank you. 6 CHAIRMAN HEBERT: 7 Any further questions, Board Members? 8 Okay. We have two alternative 9 resolutions prepared for the Board's 10 consideration addressing the licensee's 11 request to close the third floor of its 12 riverboat vessel; one resolution, of course, 13 approving the request to close the third 14 floor of its riverboat vessel and the other 15 resolution denying the request. I would like 16 to know the will of the Board and, at this 17 time, accept a motion to either accept or 18 deny the request. 19 MS. HENNIGAN: 20 Accept. 21 CHAIRMAN HEBERT: 22 Okay. Ms. Hennigan has moved to accept 23 the request. 24 Do we have a second? 25 MS. LEWIS:</p>

<p style="text-align: right;">49</p> <p>1 Second. 2 CHAIRMAN HEBERT: 3 Seconded by Ms. Lewis. 4 Ms. Landry, would you please read the 5 resolution into the record. 6 MS. LANDRY: 7 On the 18th day of December 2025, the 8 Louisiana Gaming Control Board did, in a duly 9 noticed public meeting, consider the petition 10 to close a portion of gaming space filed by 11 Premier Entertainment Shreveport, LLC, doing 12 business as Bally's Shreveport Casino &amp; 13 Hotel, and, upon motion duly made and 14 seconded, the Board adopted the following 15 resolution: 16 Whereas, the licensee seeks to reduce 17 its number of slot machines from 950 to 800; 18 Whereas, the licensee seeks to reduce 19 its number of poker tables from 12 to 6; 20 Whereas, the licensee desires to close 21 the portion of its designated gaming area 22 that is located on the third level of its 23 riverboat gaming vessel to the public; 24 Whereas, the licensee's gaming positions 25 and designated gaming area will now be</p>	<p style="text-align: right;">50</p> <p>1 located only on the first and second level of 2 the riverboat gaming vessel. 3 Now, therefore, be it resolved that the 4 Licensee's requests for approval to reduce 5 its gaming positions, in accordance with the 6 submission to the Louisiana State Police, 7 Gaming Enforcement Division, and to close the 8 portion of its designated gaming area located 9 on the third floor of the riverboat gaming 10 vessel, with the designated gaming area and 11 security surveillance and floor plans subject 12 to Division approval, are hereby approved. 13 Thus done and signed in Baton Rouge, 14 Louisiana on this 18th day of December 2025. 15 CHAIRMAN HEBERT: 16 Ms. Hernandez, will you please call 17 roll. 18 MS. HERNANDEZ: 19 Ms. Becnel. 20 MS. BECNEL: 21 Yes. 22 MS. HERNANDEZ: 23 Mr. Jackson. 24 MR. JACKSON: 25 Yes.</p>
<p style="text-align: right;">51</p> <p>1 MS. HERNANDEZ: 2 Mr. Langley. 3 MR. LANGLEY: 4 Yes. 5 MS. HERNANDEZ: 6 Ms. Lewis. 7 MS. LEWIS: 8 Yes. 9 MS. HERNANDEZ: 10 Ms. Hennigan. 11 MS. HENNIGAN: 12 Yes. 13 MS. HERNANDEZ: 14 Ms. Hamilton-Acker. 15 MS. HAMILTON-ACKER: 16 Yes. 17 MS. HERNANDEZ: 18 Mr. Sholes. 19 MR. SHOLES: 20 Yes. 21 MS. HERNANDEZ: 22 Ms. Traylor. 23 MS. TRAYLOR: 24 Yes. 25 MS. HERNANDEZ:</p>	<p style="text-align: right;">52</p> <p>1 Chairman Hebert. 2 CHAIRMAN HEBERT: 3 Yes. 4 The motion carries. The resolution is 5 adopted, and the request is approved. 6 Thank you. 7 MR. RHORER: 8 Thank you. 9 CHAIRMAN HEBERT: 10 At this time, we will move to Item VII, 11 sports wagering and fantasy sports contest 12 issues. First up is the consideration of the 13 petition of approval of transfers of 14 interests for Betfair Interactive US, LLC, 15 doing business as FanDuel Sportsbook and 16 FanDuel, Inc., doing business as FanDuel. 17 Good morning. 18 ASSISTANT ATTORNEY GENERAL McINTYRE: 19 Good morning, Chairman Hebert and Board 20 Members. I'm Assistant Attorney General 21 Talibah McIntyre. 22 TROOPER JEFFERSON: 23 Good morning. Trooper Brian Jefferson, 24 Louisiana Gaming Enforcement Division. 25 ASSISTANT ATTORNEY GENERAL McINTYRE:</p>

<p style="text-align: right;">53</p> <p>1 Before the Board is the consideration of</p> <p>2 the amended and restated petition for</p> <p>3 approval of transfers of interest in Betfair</p> <p>4 Interactive US, LLC, doing business as</p> <p>5 FanDuel Sportsbook and FanDuel, Incorporated,</p> <p>6 doing business as FanDuel, through certain</p> <p>7 contribution agreements.</p> <p>8 Betfair currently holds a sports</p> <p>9 wagering platform provider permit, and</p> <p>10 FanDuel currently holds a fantasy sports</p> <p>11 contest operator license. Flutter</p> <p>12 Entertainment, PLC is the ultimate parent</p> <p>13 company and 100 percent beneficial owner of</p> <p>14 Betfair, FanDuel, TSE Holdings Limited, and</p> <p>15 all subsidiaries and affiliated entities in</p> <p>16 the ownership structure.</p> <p>17 TSE Holdings created three new holding</p> <p>18 companies with no internal operations that</p> <p>19 will be inserted into the chain of ownership</p> <p>20 between TSE Holdings and FanDuel Group</p> <p>21 Parent, LLC, another subsidiary of Flutter</p> <p>22 Entertainment. Betfair, FanDuel, and TSE</p> <p>23 Holdings are seeking approval to enter into</p> <p>24 certain contribution agreements whereby TSE</p> <p>25 Holdings will transfer its 100 percent direct</p>	<p style="text-align: right;">54</p> <p>1 ownership interest in FanDuel Group Parent to</p> <p>2 FanDuel Group Holdings US. TSE Holdings will</p> <p>3 then transfer its 100 percent direct</p> <p>4 ownership interest in FanDuel Group Holdings</p> <p>5 US to FanDuel Group Holdings UK 2. TSE</p> <p>6 Holdings will then transfer its 100 percent</p> <p>7 direct ownership interest in FanDuel Group</p> <p>8 Holdings UK 2 to FanDuel Group Holdings UK.</p> <p>9 A copy of the proposed organizational</p> <p>10 structure can be located in your packets</p> <p>11 under Exhibit B.</p> <p>12 Ultimately, Betfair, FanDuel -- and</p> <p>13 FanDuel will become wholly owned indirect</p> <p>14 subsidiaries of each of the new entities, and</p> <p>15 Flutter Entertainment will remain the</p> <p>16 ultimate parent and beneficial owner of both.</p> <p>17 If it's the Board's pleasure to approve the</p> <p>18 indirect transfers of interest in Betfair</p> <p>19 Interactive US, LLC and FanDuel, Inc., a</p> <p>20 resolution has been prepared for the Board's</p> <p>21 adoption and Chairman's signature.</p> <p>22 Also, legal counsel is present for the</p> <p>23 permittee and licensee for any questions you</p> <p>24 may have. At this time, the Division will</p> <p>25 present its findings to the Board.</p>
<p style="text-align: right;">55</p> <p>1 CHAIRMAN HEBERT:</p> <p>2 Mr. Duncan, did you have anything that</p> <p>3 you wanted to add?</p> <p>4 MR. DUNCAN:</p> <p>5 I'm happy to answer any questions that</p> <p>6 the Board may have.</p> <p>7 CHAIRMAN HEBERT:</p> <p>8 Board Members, do we have any questions</p> <p>9 for state police, the attorney general's</p> <p>10 office, or the licensee?</p> <p>11 I'm sorry, go ahead, Trooper Jefferson.</p> <p>12 TROOPER JEFFERSON:</p> <p>13 Good morning, Chairman Hebert, Members</p> <p>14 of the Board. I'm Master Trooper Brian</p> <p>15 Jefferson, Louisiana State Police, Gaming</p> <p>16 Enforcement Division.</p> <p>17 On October 13th, 2025, the Division</p> <p>18 received the petition seeking approval of</p> <p>19 transfer of equity interest in FanDuel Group</p> <p>20 Parent, LLC. FanDuel Group Parent, LLC is an</p> <p>21 affiliated entity of an existing permittee,</p> <p>22 Betfair Interactive US, LLC, doing business</p> <p>23 as FanDuel Sportsbook, and existing licensee,</p> <p>24 FanDuel, Inc., doing business as FanDuel.</p> <p>25 Due to corporate restructuring, three</p>	<p style="text-align: right;">56</p> <p>1 newly formed, intermediate, non-operational</p> <p>2 holding companies, FanDuel Group Holdings US,</p> <p>3 LLC, FanDuel Group Holdings UK 2, Limited,</p> <p>4 and FanDuel Group Holdings UK Limited, will</p> <p>5 become part of the current chain of ownership</p> <p>6 of both Betfair Interactive US, LLC and</p> <p>7 FanDuel, Incorporated. Flutter Entertainment</p> <p>8 PLC will remain the parent company of both</p> <p>9 entities after the transfers of interest have</p> <p>10 concluded.</p> <p>11 In accordance with the rules and</p> <p>12 regulations of the Gaming Enforcement</p> <p>13 Division, an investigation was conducted on</p> <p>14 these three newly formed holding companies,</p> <p>15 their subsidiaries, and affiliated persons.</p> <p>16 Based on this investigation, there was no</p> <p>17 information found which would preclude the</p> <p>18 Board from approving the proposed transfers</p> <p>19 of equity interest associated with the</p> <p>20 permittee, Betfair Interactive US, LLC, and</p> <p>21 the licensee, FanDuel, Incorporated, doing</p> <p>22 business as FanDuel.</p> <p>23 CHAIRMAN HEBERT:</p> <p>24 Thank you. I apologize for jumping the</p> <p>25 gun.</p>

<p style="text-align: right;">57</p> <p>1 Board Members, if we have no questions 2 for the attorney general's office, state 3 police, or the licensee, I will entertain a 4 motion to adopt the resolution. 5 MR. SHOLES: 6 So move. 7 CHAIRMAN HEBERT: 8 So moved by Judge Sholes. 9 MS. TRAYLOR: 10 Second. 11 CHAIRMAN HEBERT: 12 Seconded by Ms. Taylor. 13 At this time, would you please read the 14 resolution into the record, Ms. Landry? 15 MS. LANDRY: 16 On the 18th day of December 2025, the 17 Louisiana Gaming Control Board did, in a duly 18 noticed public meeting, consider the amended 19 and restated petition for approval of 20 transfers of interests filed by Betfair 21 Interactive US, LLC, doing business as 22 FanDuel Sportsbook, and FanDuel, Inc., doing 23 business as FanDuel, and, upon motion duly 24 made and seconded, the Board adopted this 25 resolution.</p>	<p style="text-align: right;">58</p> <p>1 Whereas, Betfair and FanDuel are wholly 2 owned subsidiaries of TSE Holdings, Limited, 3 which is a wholly owned subsidiary of Flutter 4 Entertainment PLC; 5 Whereas, pursuant to certain 6 contribution agreements, TSE Holdings will 7 contribute its 100 percent direct ownership 8 interest in FanDuel Group Parent, LLC to 9 FanDuel Group Holdings US, LLC, which is also 10 a wholly owned subsidiary of TSE Holdings; 11 Whereas, TSE Holdings will contribute 12 its 100 percent direct ownership interest in 13 FanDuel Group Holdings US, LLC to FanDuel 14 Group Holdings UK 2, Limited, which is also a 15 wholly owned subsidiary of TSE Holdings; 16 Whereas, TSE Holdings will contribute 17 its 100 percent direct ownership interest in 18 FanDuel Group Holdings UK 2, Limited to 19 FanDuel Group Holdings UK Limited, which is 20 also a wholly owned subsidiary of TSE 21 Holdings; 22 Whereas, after consummation of the 23 transactions, FanDuel Group Holdings US, LLC, 24 FanDuel Group Holdings UK 2 Limited, and 25 FanDuel Group Holdings UK, Limited will hold</p>
<p style="text-align: right;">59</p> <p>1 100 percent indirect ownership interest in 2 Betfair and FanDuel; 3 Whereas, Flutter will remain the 4 ultimate parent company of Betfair and 5 FanDuel; 6 Whereas, the transfer of 100 percent 7 indirect ownership interest in Betfair and 8 FanDuel requires prior Board approval. 9 Now therefore, be it resolved the 10 intercompany transfer of 100 percent indirect 11 ownership interest in Betfair and FanDuel to 12 FanDuel Group Holdings UK, Limited, FanDuel 13 Group Holdings UK 2, Limited, and FanDuel 14 Group Holdings US, LLC are hereby approved. 15 Thus done and signed in Baton Rouge, 16 Louisiana this 18th day of December 2025. 17 CHAIRMAN HEBERT: 18 Ms. Hernandez, will you please call the 19 roll? 20 MS. HERNANDEZ: 21 Ms. Becnel. 22 MS. BECNEL: 23 Yes. 24 MS. HERNANDEZ: 25 Mr. Jackson.</p>	<p style="text-align: right;">60</p> <p>1 MR. JACKSON: 2 Yes. 3 MS. HERNANDEZ: 4 Mr. Langley. 5 MR. LANGLEY: 6 Yes. 7 MS. HERNANDEZ: 8 Ms. Lewis. 9 MS. LEWIS: 10 Yes. 11 MS. HERNANDEZ: 12 Ms. Hennigan. 13 MS. HENNIGAN: 14 Yes. 15 MS. HERNANDEZ: 16 Ms. Hamilton-Acker. 17 MS. HAMILTON-ACKER: 18 Yes. 19 MS. HERNANDEZ: 20 Mr. Sholes. 21 MR. SHOLES: 22 Yes. 23 MS. HERNANDEZ: 24 Ms. Traylor. 25 MS. TRAYLOR:</p>



<p style="text-align: right;">61</p> <p>1 Yes.</p> <p>2 MS. HERNANDEZ:</p> <p>3 Chairman Hebert.</p> <p>4 CHAIRMAN HEBERT:</p> <p>5 Yes.</p> <p>6 The motion carries. The resolution is</p> <p>7 adopted, and the transfers of interest are</p> <p>8 approved for both permittee and licensee.</p> <p>9 ASSISTANT ATTORNEY GENERAL McINTYRE:</p> <p>10 Thank you.</p> <p>11 CHAIRMAN HEBERT:</p> <p>12 Thank you.</p> <p>13 MR. DUNCAN:</p> <p>14 Mr. Chairman, if I might. Kelly Duncan,</p> <p>15 from Jones Walker. I just want to thank the</p> <p>16 Louisiana State Police and the Louisiana</p> <p>17 Attorney General's Gaming Division for all</p> <p>18 their diligence in getting this done. It had</p> <p>19 to be done before the end of the year. It</p> <p>20 required a lot of hard work and diligence on</p> <p>21 their part. We're very much appreciative.</p> <p>22 And also, wish all of you the best of the</p> <p>23 holidays. Thank you very much.</p> <p>24 CHAIRMAN HEBERT:</p> <p>25 Thank you, Mr. Duncan.</p>	<p style="text-align: right;">62</p> <p>1 Okay. At this time, we will move on to</p> <p>2 agenda Item Number VIII, video gaming issues.</p> <p>3 Item A is a consideration of the transfer of</p> <p>4 membership interest in Grand's Palace Casino,</p> <p>5 LLC, doing business as Kenner Airport Casino.</p> <p>6 Good morning.</p> <p>7 ASSISTANT ATTORNEY GENERAL NATHAN:</p> <p>8 Good morning, Chairman Hebert and Board</p> <p>9 Members. I'm Assistant Attorney General</p> <p>10 Andrea Nathan.</p> <p>11 INVESTIGATOR LANDRY:</p> <p>12 Investigator William Landry, State</p> <p>13 Police Gaming Enforcement.</p> <p>14 ASSISTANT ATTORNEY GENERAL NATHAN:</p> <p>15 We're here appearing before you this</p> <p>16 morning in the matter of the transfer of</p> <p>17 membership interest in Grand's Palace Casino,</p> <p>18 LLC, doing business as Kenner Airport Casino,</p> <p>19 which holds a Type 5 video gaming license.</p> <p>20 On November 7th, 2024, George Paul</p> <p>21 Dorsey, Jr. passed away. At the time of his</p> <p>22 death, Mr. Dorsey held a 25 percent</p> <p>23 membership interest in the licensee. The</p> <p>24 membership interest was community property.</p> <p>25 And Mr. Dorsey's surviving spouse, Kathleen</p>
<p style="text-align: right;">63</p> <p>1 P. Dorsey, is the executrix of his estate.</p> <p>2 Kathleen P. Dorsey retained her 12.5 percent</p> <p>3 membership interest in the licensee as her</p> <p>4 half of the community property. Mr. Dorsey</p> <p>5 bequeathed his 12.5 membership interest in</p> <p>6 the licensee to the G. Paul Dorsey, Jr.</p> <p>7 trust. His three children, George Paul</p> <p>8 Dorsey, III, Kirk Philip Dorsey, and Adrienne</p> <p>9 Marie Dorsey, are the beneficiaries of the</p> <p>10 trust, and Kathleen P. Dorsey was appointed</p> <p>11 trustee. The 12.5 membership interest held</p> <p>12 in the G. Paul Dorsey, Jr. trust is subject</p> <p>13 to a lifetime usufruct in favor of Kathleen</p> <p>14 P. Dorsey. Due to these transfers, the</p> <p>15 current ownership interest of the licensee is</p> <p>16 as follows:</p> <p>17 Lee C. Dorsey, 25 percent; Mary D.</p> <p>18 Dorsey, 12.5 percent; Philip J. Dorsey trust,</p> <p>19 12.5 percent; Mark G. Dorsey, 12.5 percent;</p> <p>20 Moira Dorsey trust, 12.5 percent; Kathleen</p> <p>21 Prattini Dorsey, 12.5 percent; and G. Paul</p> <p>22 Dorsey, Jr. trust, 12.5 percent.</p> <p>23 Investigator William Landry conducted an</p> <p>24 investigation of the transfer of membership</p> <p>25 interest and also performed an updated</p>	<p style="text-align: right;">64</p> <p>1 suitability check of Kathleen P. Dorsey. He</p> <p>2 is present this morning to present his</p> <p>3 findings to the Board. Following his</p> <p>4 presentation, the Board will need a motion</p> <p>5 and vote to approve or deny the transfer of</p> <p>6 membership interest.</p> <p>7 INVESTIGATOR LANDRY:</p> <p>8 Good morning, Chairman and Board</p> <p>9 Members. Investigator William Landry,</p> <p>10 Louisiana State Police, Gaming Enforcement.</p> <p>11 I conducted an investigation in the transfer</p> <p>12 of membership interest in the licensee, and I</p> <p>13 also conducted an updated suitability check</p> <p>14 on Kathleen P. Dorsey, who has previously</p> <p>15 submitted to a suitability investigation on</p> <p>16 this license as spouse of Mr. Dorsey. As the</p> <p>17 beneficiary of the trust, each holds less</p> <p>18 than 5.01 percent, and they were not required</p> <p>19 to submit to suitability. I found no</p> <p>20 information that would preclude the approval</p> <p>21 of this transfer of membership interest and</p> <p>22 the continued licensing of the licensee.</p> <p>23 CHAIRMAN HEBERT:</p> <p>24 Board Members, do we have any questions</p> <p>25 for the AG's office or state police in this</p>

<p style="text-align: right;">65</p> <p>1 matter?</p> <p>2 If not, I'll entertain a motion to</p> <p>3 approve the transfer of membership interest</p> <p>4 in the licensee.</p> <p>5 MS. BECNEL:</p> <p>6 So moved.</p> <p>7 CHAIRMAN HEBERT:</p> <p>8 So moved by Ms. Becnel.</p> <p>9 MS. HAMILTON-ACKER:</p> <p>10 Second.</p> <p>11 CHAIRMAN HEBERT:</p> <p>12 Seconded by Ms. Hamilton-Acker.</p> <p>13 Is there any discussion?</p> <p>14 Any opposition?</p> <p>15 Hearing none, the transfer of interest</p> <p>16 is approved. Thank you.</p> <p>17 ASSISTANT ATTORNEY GENERAL NATHAN:</p> <p>18 Thank you.</p> <p>19 CHAIRMAN HEBERT:</p> <p>20 Moving on to Item IX on our agenda,</p> <p>21 rulemaking. Today we have the consideration</p> <p>22 of the adoption of amendment for Louisiana</p> <p>23 Administrative Code 42:III.2325, regarding</p> <p>24 administrative actions and penalty schedule,</p> <p>25 and Louisiana Administrative Code</p>	<p style="text-align: right;">66</p> <p>1 42:III.2723, internal controls; slots.</p> <p>2 Good morning.</p> <p>3 ASSISTANT ATTORNEY GENERAL LANGLOIS:</p> <p>4 Good morning, Chairman Hebert and Board</p> <p>5 Members. I'm Assistant Attorney General</p> <p>6 Cathryn Langlois here in the matter of the</p> <p>7 rule adoptions for Item IX A, which calls for</p> <p>8 the adoption of Louisiana Administrative Code</p> <p>9 Title 42, Part III, Section 2325,</p> <p>10 administrative actions and penalties</p> <p>11 schedule, and Section 2723, internal</p> <p>12 controls; slots.</p> <p>13 At the meeting on September 18th, 2025,</p> <p>14 the Board voted to institute promulgation</p> <p>15 procedures for the rules listed in Item IX A</p> <p>16 on today's agenda. Following this vote, the</p> <p>17 attorney general's office caused to be</p> <p>18 published in the Louisiana register a notice</p> <p>19 of intent for the proposed rule directing all</p> <p>20 individuals with questions or concerns to</p> <p>21 contact the attorney general's office. No</p> <p>22 comments were received during this time in</p> <p>23 the manner and method prescribed in Louisiana</p> <p>24 Revised Statute Title 49:961A.</p> <p>25 As part of the promulgation process,</p>
<p style="text-align: right;">67</p> <p>1 reports were submitted to the Board's house</p> <p>2 and senate oversight committees. The first</p> <p>3 report detailed the substance of the proposed</p> <p>4 rule, and the second informed the committees</p> <p>5 of any questions or concerns voiced by the</p> <p>6 public. Following the delivery of the second</p> <p>7 report to the committees, they were given 30</p> <p>8 days in which to call hearings to satisfy any</p> <p>9 concerns they may have had. As no hearings</p> <p>10 were called, the default action of the</p> <p>11 committees following the lapse of the 30-day</p> <p>12 period is to approve the proposed rule and</p> <p>13 form.</p> <p>14 If the Board has no questions, a motion</p> <p>15 to adopt the rule and form is needed.</p> <p>16 CHAIRMAN HEBERT:</p> <p>17 Any questions, Board Members?</p> <p>18 If not, I will entertain a motion to</p> <p>19 adopt the amendments to 42:III.2325 and</p> <p>20 42:III.2723.</p> <p>21 MR. JACKSON:</p> <p>22 Move to approve.</p> <p>23 CHAIRMAN HEBERT:</p> <p>24 So moved by Mr. Jackson.</p> <p>25 MR. SHOLES:</p>	<p style="text-align: right;">68</p> <p>1 Second.</p> <p>2 CHAIRMAN HEBERT:</p> <p>3 Seconded by Judge Sholes.</p> <p>4 Is there any discussion?</p> <p>5 Any opposition?</p> <p>6 Hearing none, that motion carries, and</p> <p>7 the amendments are adopted.</p> <p>8 ASSISTANT ATTORNEY GENERAL LANGLOIS:</p> <p>9 Thank you.</p> <p>10 CHAIRMAN HEBERT:</p> <p>11 Thank you.</p> <p>12 Board Members, at this time, we will</p> <p>13 take up Item X on our agenda, consideration</p> <p>14 of proposed settlements. Item A is the</p> <p>15 consideration of the proposed settlement for</p> <p>16 Tapp's II, LLC, doing business as Tapp's II.</p> <p>17 ASSISTANT ATTORNEY GENERAL LEWIS:</p> <p>18 Good morning again, Chairman Hebert,</p> <p>19 Board Members. I'm Assistant Attorney</p> <p>20 General Kanick Lewis, Jr. I'm here in the</p> <p>21 matter of the settlement of the Tapp's II,</p> <p>22 LLC, doing business as Tapp's II, which holds</p> <p>23 a Type 1 video draw poker gaming license.</p> <p>24 This settlement addresses the late submission</p> <p>25 of annual forms and fees that require to be</p>

<p style="text-align: right;">69</p> <p>1 submitted to the Division by July 1st of each  2 year. The licensee did not submit its annual  3 forms and fees until September 24th, 2025,  4 which gave rise to a violation of gaming law.  5 The civil penalty contained in this  6 settlement is \$750, which is an amount that  7 is well established for violations of this  8 type. The settlement has been signed by the  9 hearing officer and is now before the Board  10 for final approval.  11 I will be happy to answer any questions  12 you may have at this time.  13 CHAIRMAN HEBERT:  14 Board Members, do we have any questions?  15 If not, I will entertain a motion to  16 approve the settlement.  17 MR. SHOLES:  18 Move.  19 CHAIRMAN HEBERT:  20 So moved by Judge Sholes.  21 MS. BECNEL:  22 Second.  23 CHAIRMAN HEBERT:  24 Seconded by Ms. Becnel.  25 All in favor, say "aye."</p>	<p style="text-align: right;">70</p> <p>1 (ALL SAID AYE)  2 CHAIRMAN HEBERT:  3 Any opposed?  4 Hearing none, motion carries, and that  5 settlement is approved.  6 Thank you.  7 ASSISTANT ATTORNEY GENERAL LEWIS:  8 Thank you.  9 CHAIRMAN HEBERT:  10 We now move on to Agenda Item XI, the  11 consideration of appeals. First up is Item  12 A, the consideration of the appeal of Tiffany  13 Kirkland.  14 Good morning. I'll have each of you  15 identify yourselves for the record.  16 ASSISTANT ATTORNEY GENERAL LANGLOIS:  17 Good morning. I'm Assistant Attorney  18 General Cathryn Langlois appearing on behalf  19 of the Division.  20 MS. KIRKLAND:  21 Tiffany Kirkland.  22 CHAIRMAN HEBERT:  23 Okay. Good morning, ladies. I'd like  24 to remind the parties today that the Board is  25 operating in its appellate capacity, and the</p>
<p style="text-align: right;">71</p> <p>1 Board's decision will be based solely on the  2 record of the administrative hearing and  3 arguments made today, but no new evidence can  4 be considered at today's meeting.  5 Ms. Kirkland, as this is your appeal,  6 you will start off.  7 MS. KIRKLAND:  8 Okay. I respectfully submit this  9 argument in response to the Division's  10 concerns regarding my gaming license  11 application. I have been in gaming  12 professionally for 15 years, holding Level 1  13 license and Level 2 license in the State of  14 Indiana and in Mississippi without incident.  15 This is the first time any jurisdiction has  16 raised concerns about my suitability, and I  17 believe that these concerns are based on  18 misunderstandings that I can clarify.  19 The Division lacks statutory authority  20 to proceed. Withdrawal of my key gaming  21 application was filed and submitted to the  22 state on January 16th of 2025. I submitted  23 my withdrawal for my key application to  24 Louisiana Gaming Control Board. This  25 withdrawal occurred prior to the hearing</p>	<p style="text-align: right;">72</p> <p>1 scheduled in the matter, and the State failed  2 to respond or acknowledge this withdrawal.  3 My surrender of my non-key gaming permit on  4 June 16th of 2025, I surrendered my non-key  5 gaming permit and ceased all employment in  6 Louisiana gaming. I no longer work for  7 Louisiana gaming or hold any Louisiana gaming  8 credentials. The Division authority is  9 limited by LA RS 27:20 and LA RS 27:20A that  10 authorizes the Division to conduct  11 investigations and audits concerning the  12 qualifications of an applicant for licensing  13 or permit.  14 As of January 16th, 2025, I am no longer  15 an applicant for a key gaming license,  16 because I withdrew my application as of  17 June 16th, and am no longer a permittee as a  18 non-gaming employee, because I surrendered  19 that permit. Therefore, subsequent to my  20 withdrawal on January 16th, 2025, and the  21 surrender on June 16th, 2025, the Division no  22 longer has statutory authority to investigate  23 my qualifications for permit or license as it  24 pertains to this matter.  25 Administrative actions only authorize</p>

<p style="text-align: right;">73</p> <p>1 against license holders or permittees. LA RS 2 27:20C states that the Office of the State 3 Police may initiate any administrative action 4 against an entity that has a licensed permit 5 casino contract action or approval. I am 6 neither. A key gaming employee applicant was 7 withdrawn on, again, January 16th, and the 8 non-key was surrendered on June 16th. Since 9 the administrative actions are only allowed 10 against permittees or license holders, the 11 action against me as a former key gaming 12 applicant and a former non-key gaming 13 employee permit holder is not authorized by 14 law. 15 Once I withdrew my application, 16 surrendered my permit, the Division lost 17 jurisdiction to take any administrative 18 actions against me. The statute does not 19 authorize disciplinary proceedings against 20 former applicants or former permittees who 21 have voluntarily withdrawn and surrendered 22 their credentials. Procedural fairness 23 violations of failure to comply with LA RS 24 49:977.3(C) and -- LA RS 49:977.3(C) 25 specifically requires that an agency is to</p>	<p style="text-align: right;">74</p> <p>1 provide notice to the licensee of facts or 2 conduct a warrant to the intended action. 3 The Division violated this mandatory 4 statutory requirement by failing to provide 5 me with proper notice of the specific facts 6 or conduct that they believe warranted denial 7 or revocation. 8 Beyond the jurisdiction defects, the 9 Division denied my key application without 10 affording me a meaningful opportunity to 11 address concerns or provide supplemental 12 documentation. I was granted a 90-day key 13 application -- key license, demonstrating 14 initial approval of my suitability. The 15 license was revoked without providing 16 specific fact or conduct warranting the 17 action, as required by LA RS 49:977.3(C), 18 giving me a chance to clarify alleged 19 omissions and allowing me to provide 20 additional supporting documentation, 21 permitting me to explain circumstances around 22 old charges, and affording me an opportunity 23 to correct any misunderstandings in my 24 application. 25 The Division's failure to comply with</p>
<p style="text-align: right;">75</p> <p>1 the LA RS 49:977.3(C), notice requirement, is 2 an independent ground for dismissal. The 3 fundamental fairness required is an 4 administrative proceeding, and it mandates 5 that applicants receive specific notice of 6 concerns and a meaningful opportunity to 7 respond before adverse actions are taken. 8 This opportunity was never provided, in 9 direct violation of Louisiana law. 10 Identity theft charges from 2001, 2005, 11 I was a minor and a victim of identity fraud. 12 The facts between July 23rd of 2001 and 13 July 8th of 2005, charges were filed under my 14 name for 17 counts of misdemeanor checks, two 15 counts of felony, and four counts of false 16 pretense, critical point. I was only 16 17 years old when these checks were written, and 18 I was legally unable to open a bank account 19 at that age. These charges involved identity 20 theft by a family member who fraudulently 21 used my identity. The court records show 22 that my date of birth is 1982, which is not 23 actually my date of birth, which was changed 24 to appear that I was old enough to have a 25 bank account. All charges were dismissed</p>	<p style="text-align: right;">76</p> <p>1 following my uncle's death in May, which the 2 fraud was exposed. 3 Full disclosure, contrary to the 4 Division's assertion, I fully disclosed this 5 identity theft situation to the investigating 6 officer during my application process. I 7 provided court dismissal records for all 8 charges, explained that I was a minor at the 9 time, details about the fraudulent use of my 10 identity. I cannot be held responsible for 11 crimes committed by someone else using my 12 stolen identity, especially when I was a 13 minor and all charges were dismissed. 14 The 2005 contempt of court charge is 15 inconsistent and unknown of. The Division 16 cites a contempt of court for February 15th, 17 2005, which made no logical sense, given the 18 timeline. I was assessed a no contest in 19 2002 and paid a fine of \$171. Why would a 20 contempt of court arise three years later for 21 the same charge if the matter was resolved? 22 I was never notified of any contempt 23 proceedings, and I have no knowledge of this 24 charge and was not given proper notice. If, 25 in 2002, the matter was fully resolved, the</p>

<p style="text-align: right;">77</p> <p>1 payment in 2005, contempt charge, appears to 2 be a clerical error or relates to someone 3 else. I requested the Division to provide 4 documentation showing I received proper 5 notice of these proceedings. 6 In 2011, the charge was disclosed. I 7 failed -- 2011, this was factually incorrect. 8 I submitted court abstracts for 2011 for 9 disorderly conduct charges. The 10 investigating officer testified he did 11 receive this information from me. I made an 12 inadvertent error on my application by 13 writing "disturbing the peace" instead of 14 "resisting arrest," but the court documents I 15 provided showed the correct charges. This 16 was a clerical mistake on the form, not an 17 intentional omission, as evidenced by the 18 fact that I voluntarily provided the official 19 court records showing actual charges. 20 Traffic violation interpretation of the 21 application. The application states, "please 22 include all moving traffic violations." The 23 citations that I did not include were 24 seatbelt and warning tickets that do not go 25 on your driving record, so I did not feel</p>	<p style="text-align: right;">78</p> <p>1 that I needed to disclose those. Page 21 of 2 the application defines offenses as driving 3 while intoxicated, impaired, or vehicle 4 offenses, none of which apply to my 5 non-moving seatbelt violations. This is not 6 an intentional omission, but a reasonable 7 interpretation of ambiguous language. 8 Non-moving violations that result in warnings 9 are not material to gaming suitability. 10 Financial disclosures. I was fully 11 transparent about the tax lien and a 12 garnishment. I openly disclosed tax liens 13 from when I was a single mother and unable to 14 pay my debt. My garnishment wages was for 15 the same thing, and I specifically paid the 16 debt in full, and the liens were released. 17 Financial hardship as a single parent 18 followed by a full payment and resolution 19 demonstrates responsibility rather than 20 dishonesty. 21 Question 34, lawsuits. I interpreted 22 lawsuits in the past 15 years to mean 23 lawsuits as I filed against others. I 24 believe matters in question were over 15 25 years old from the date of the incident;</p>
<p style="text-align: right;">79</p> <p>1 though, they may have been entered into 2 records within the 15 years, but the charges, 3 they actually happened more than 15 years 4 ago. This is an honest misunderstanding of 5 the question and scope. I stated on my 6 application everything was to the best of my 7 memory, acknowledging human limitation in 8 recalling every detail over decades. 9 My Chapter 13 bankruptcy in 2019, I was 10 completely open and honest about filing that 11 bankruptcy. And this was fully disclosed 12 without an attempt of concealment. 13 My marital status, I provided legal 14 documentation. The Division claims I 15 misrepresented my marital status. I provided 16 official documentation from the probate judge 17 in Alabama stating that my marriage to Regner 18 Kirkland was never put on record and was null 19 and void. According to Alabama law and 20 signed judicial determination, the marriage 21 was never legally recorded. It is null and 22 void. I cannot obtain a divorce, because no 23 legal marriage exists; therefore, I correctly 24 identified as single, and I selected "other" 25 when asked the previous marriages, and I put</p>	<p style="text-align: right;">80</p> <p>1 that I could explain further if asked. I 2 have no duty to disclose my non-spouse's 3 criminal history. His criminal activity 4 occurred after our separation, and I have no 5 knowledge of it. I cannot be faulted for 6 accurately representing my legal marital 7 status as confirmed by a court. 8 Employment termination, different 9 perspective. Regarding the departure from 10 the Horseshoe Indianapolis, I argued with my 11 supervisor, in which I walked out. In my 12 view, constituted quitting. The employer may 13 have characterized this determination in a 14 different perspective, but, in the same 15 event, not intentional misrepresentation. 16 When an employee walks out after dispute, it 17 can reasonably be characterized as either 18 voluntary resignation or abandonment, 19 justifying termination. I described the 20 situation as I understood it. 21 My extensive gaming history demonstrates 22 good character. 15 years of gaming industry 23 without incident. Level 1 gaming license, no 24 issues. Level 2 gaming license, no issues. 25 Gaming license in Mississippi, no issues.</p>

<p style="text-align: right;">81</p> <p>1 Multiple gaming positions held successfully.  2 Never had gaming-related charges or  3 disciplinary actions, no tickets, fines, or  4 legal issues in the past 15 years. My track  5 records speaks to my character, honesty, and  6 integrity. Louisiana is the first and only  7 jurisdiction to question my suitability,  8 despite the transparent disclosures of my  9 past difficulties.  10 I have been forthcoming and not  11 deceptive. The Division's position appears  12 to be that omissions, regardless of material  13 or intent, constitutes grounds for denial.  14 This is a standard -- this standard is  15 unreasonable and inconsistent with how human  16 memory works. What I actually did, disclose  17 identity theft, provided dismissal records,  18 provided court documents for all charges for  19 2011. Officer confirmed receiving them from  20 me. Was transparent about financial  21 difficulties and their resolutions, provided  22 judicial determinations of marital status,  23 stated on my application the responses were  24 the best to my memory.  25 I am a survivor of domestic abuse.</p>	<p style="text-align: right;">82</p> <p>1 Trauma affects memories. I cannot remember  2 every single detail spanning 20 years plus of  3 my life. This is why the applications  4 include language about the best of my  5 knowledge and the best of my memory.  6 The Division characterizes reasonable  7 interpretations and honesty, memory  8 limitations as an intentional deception.  9 This is not supported by evidence. The  10 charges dismissed due to identity theft  11 should not be held against me. The Division  12 acknowledges I am a victim of identity theft,  13 but still holds dismissed charges against me.  14 This violates basic principles of justice. I  15 was a minor. The charges were not my  16 actions. All charges were dismissed. I  17 fully disclosed the situation. A victim of  18 identity theft should not be penalized for  19 crimes committed by someone else using their  20 identity.  21 The summary of the judicial defects, the  22 Division lacks statutory authority to provide  23 with this matter for multiple independent  24 reasons. Again, January 16th, I withdrew my  25 key gaming application prior to scheduled</p>
<p style="text-align: right;">83</p> <p>1 hearing under the LA RS 27:20A. The Division  2 may only investigate applicants. Once I  3 withdrew, I ceased to be an applicant. On  4 June 16th, 2025, I surrendered my non-key  5 gaming permit and ceased all employment in  6 Louisiana gaming. Under the LA RS 27:20C,  7 administrative action may only be taken  8 against entities that have a license, permit,  9 casino contract or action or approval. I no  10 longer hold any of these. No statutory  11 authority for post-withdrawal, post-surrender  12 proceedings. Louisiana law does not  13 authorize the Division to pursue  14 administrative actions against former  15 applicants who withdrew their applications or  16 former permittees who have surrendered their  17 permits. The State failed to respond,  18 despite my January 16th, 2025 withdrawal  19 request. The State has never acknowledged or  20 responded to my withdrawal; yet, continued to  21 proceed without legal authority. Since I am  22 neither an applicant nor a permittee, the  23 Division has no jurisdiction to investigate,  24 deny, or take administrative actions against  25 me under the LA RS 27:20.</p>	<p style="text-align: right;">84</p> <p>1 I have dedicated 15 years into the  2 gaming industry with an unblemished record  3 across multiple jurisdictions. I have been  4 honest about past difficulties, many which  5 occurred when I was a minor, stemmed from a  6 victim of identity theft and domestic abuse.  7 The Division's concerns are based on  8 misunderstandings of disclosed information,  9 reasonable interpretations of ambiguous  10 application language, normal human memory  11 limitations explicitly acknowledged in my  12 application, holding me responsible for  13 crimes committed by someone else using my  14 stolen identity.  15 I respectfully request that the Board  16 dismiss these proceedings for lack of  17 jurisdiction based on January 16th,  18 withdrawal of my application, June 16th,  19 surrender of my non-key gaming permit, making  20 me no longer a permittee under the LA RS  21 27:20C. The Division lacks statutory  22 authority to take administrative actions  23 against former applicants or former  24 permittees. The State's failure to respond  25 to my withdrawal request, the Division's</p>

<p style="text-align: right;">85</p> <p>1 violation of the LA RS 27 -- 49:977.3(C),  2 failing to provide proper notice of facts or  3 conduct warranting the intended action, or  4 grant me an opportunity to provide the  5 additional documentation and testify to  6 address any remaining concerns if the Board  7 determines that it has jurisdiction, or  8 approve my license application based on the  9 extensive positive gaming history, full  10 disclosure efforts, and the nature of the  11 inadvertent omissions. I have good  12 character, honesty, and integrity required  13 for gaming license, as demonstrated by my 15  14 years of successful gaming industry  15 employment across multiple jurisdictions.  16 CHAIRMAN HEBERT:  17 Thank you, Ms. Kirkland.  18 MS. KIRKLAND:  19 Thank you.  20 ASSISTANT ATTORNEY GENERAL LANGLOIS:  21 This matter comes before the Board to  22 determine whether the hearing officer's  23 decision to revoke Ms. Kirkland's non-key  24 gaming employee permit and deny her key  25 gaming employee application was correct based</p>	<p style="text-align: right;">86</p> <p>1 on the testimony and evidence presented at  2 the administrative hearing.  3 The Division contends that the hearing  4 officer correctly determined that the  5 permittee, Ms. Kirkland, was unsuitable to  6 hold a non-key gaming employee permit and  7 correctly revoked her permit -- her  8 application and denied -- I'm sorry -- denied  9 her application and revoked her permit.  10 Louisiana Revised Statute Title 27,  11 Section 28, sets suitability standards for  12 any person who obtains or applies to obtain a  13 permit. Suitable is defined as a person of  14 good character, honesty, and integrity.  15 Gaming law places the burden of proof upon  16 the applicant to establish their suitability,  17 which the permittee has failed to meet.  18 Louisiana Revised Statute Title 27:28B(4)  19 also provides that the Board or Division  20 shall not grant a license or permit to any  21 person who fails to provide information and  22 documentation to reveal any fact material to  23 a suitability determination, or who supplies  24 information which is untrue or misleading as  25 to a material fact pertaining to the</p>
<p style="text-align: right;">87</p> <p>1 suitability criteria.  2 Evidence and testimony presented at the  3 hearing established that the permittee  4 repeatedly violated Louisiana Revised Statute  5 Title 27, Section 28, by failing to disclose  6 information, documentation, and supplying  7 untrue or misleading information in relation  8 to employment history, criminal charges,  9 negative financial history, and  10 misrepresented her marital status.  11 At the hearing, the permittee failed to  12 disclose that she had been involuntarily  13 terminated for gross misconduct from her  14 previous position at Horseshoe Indianapolis  15 Casino. The record clearly shows that the  16 permittee made a material misrepresentation  17 by stating on both her non-key and key  18 applications that she left her former  19 employer, Horseshoe Indianapolis, to move  20 back home, when, in fact, the Division's  21 investigation confirmed that the permittee  22 was involuntarily terminated for gross  23 misconduct. This is highly material to the  24 permittee's suitability and that it speaks  25 directly to her honesty, integrity, and</p>	<p style="text-align: right;">88</p> <p>1 trustworthiness. The fact that she concealed  2 her termination from the Division brings her  3 character into question and is crucial for  4 assessing her risk and suitability for the  5 gaming industry. Prior employment  6 termination for gross misconduct is highly  7 material to the permittee's suitability.  8 Misrepresentation and false statement alone  9 is an independent and sufficient ground for  10 the hearing officer's decision to revoke the  11 permittee's non-key gaming employee permit  12 and deny her key permit application and a  13 finding of suitability.  14 Additionally, at the hearing, evidence  15 and testimony was presented which showed that  16 the permittee misrepresented her marital  17 status by listing herself as single on a  18 non-key gaming application, but subsequently  19 identifying a former spouse, who has an  20 extensive criminal history, on her subsequent  21 key gaming application. This also  22 constitutes a material misrepresentation  23 under Louisiana Revised Statute Title 27,  24 Section 28. It was discovered through the  25 Division's investigation that a marriage</p>

<p style="text-align: right;">89</p> <p>1 license existed between the permittee and  2 Regner Kirkland. Trooper Mims testified that  3 the Division's investigation revealed that  4 Regner Kirkland had multiple felony drug  5 arrests and convictions. This association is  6 highly material to the permittee's  7 suitability, because a permittee's  8 affiliations is an assessment of character.  9 And her relationship with her husband creates  10 regulatory concerns regarding the permittee's  11 judgments. The failure to initially disclose  12 her marriage to the Division or provide any  13 clear and consistent information further  14 demonstrates the permittee's unsuitability,  15 and the hearing officer correctly assessed  16 this factor in rendering her decision.  17 Lastly, the permittee failed to disclose  18 criminal and civil matters, including  19 multiple small claims judgments, a conviction  20 for contempt of court, and the dismissal of  21 possession of controlled dangerous substance.  22 At the hearing, it was shown that the  23 permittee has negative financial history that  24 includes a bankruptcy, tax liens, and small  25 claims judgments. When asked in her</p>	<p style="text-align: right;">90</p> <p>1 applications if she had ever had a lien or  2 financial judgment filed against her in the  3 past 10 years, the permittee responded "no."  4 The Division's investigation revealed the  5 permittee's "no" response was a false  6 statement. The permittee failed to disclose  7 multiple tax liens on her applications. Her  8 repeated concealment of negative financial  9 history indicates she's untrustworthy and,  10 therefore, not a person of good character,  11 honesty, or integrity.  12 Additionally, the permittee's criminal  13 history also includes 17 misdemeanor bad  14 check charges, two felony bad check charges,  15 and four false pretense charges. The  16 permittee alleges that she was a victim of  17 identity fraud, which was committed by her  18 uncle, who passed away before resolution of  19 the charges. However, the permittee did not  20 provide any evidence whatsoever at the  21 administrative hearing to support this claim.  22 Again, under Louisiana Revised Statute Title  23 27, Section 28D, the permittee is required to  24 demonstrate her suitability, yet, failed to  25 do so.</p>
<p style="text-align: right;">91</p> <p>1 Therefore, for these reasons, the  2 Division respectfully requests this honorable  3 Board affirm the hearing officer's decision,  4 deny the permittee's key gaming employee  5 permit application, revoking the permittee's  6 non-key gaming employee permit, and declaring  7 her unsuitable to participate in the gaming  8 industry.  9 CHAIRMAN HEBERT:  10 Board Members, do you have any  11 questions?  12 Ms. Langlois, I do have a question  13 regarding the argument that Ms. Kirkland  14 made, and I did not hear that addressed in  15 your argument regarding the Board or  16 Division's jurisdiction. Can you address  17 that, please?  18 ASSISTANT ATTORNEY GENERAL LANGLOIS:  19 Yes, Chairman Hebert. In addition,  20 Ms. Kirkland is considered a permittee and an  21 applicant under Louisiana gaming law due to  22 her holding a non-key gaming employee permit.  23 And by applying for a key gaming employee  24 permit with the Division, she submits herself  25 to board jurisdiction. In addition, the</p>	<p style="text-align: right;">92</p> <p>1 permittee cannot withdraw her application  2 while a negative action is pending, nor can  3 she unilaterally surrender her non-key  4 permit, which says surrender must be approved  5 by the Board. The Division views this as a  6 way to circumvent gaming law and to avoid a  7 suitability determination. Ms. Kirkland did  8 all of this after she had notice that the  9 hearing was scheduled.  10 CHAIRMAN HEBERT:  11 And relating to the assertions regarding  12 non-moving violations and not having to  13 report them?  14 ASSISTANT ATTORNEY GENERAL LANGLOIS:  15 So under gaming law, the Division can  16 consider her criminal history as a whole in  17 determining suitability.  18 CHAIRMAN HEBERT:  19 But what about the disclosure of those?  20 ASSISTANT ATTORNEY GENERAL LANGLOIS:  21 So there were multiple ones, and they  22 weren't all moving violations. The trooper  23 testified as to some of them in the record.  24 I, unfortunately, can't think of all of them  25 right now.</p>



<p style="text-align: right;">93</p> <p>1 CHAIRMAN HEBERT: 2 Any questions, Board Members? 3 Judge Sholes, just a second, let me turn 4 your mic. on. 5 MR. SHOLES: 6 Were all of these issues that she 7 presented brought before the hearing officer? 8 ASSISTANT ATTORNEY GENERAL LANGLOIS: 9 Yes, they were. 10 CHAIRMAN HEBERT: 11 Any other questions, Board Members? 12 MS. HENNIGAN: 13 I do, Chairman. 14 CHAIRMAN HEBERT: 15 Sure. Okay. 16 MS. HENNIGAN: 17 Ms. Kirkland, was the VP position 18 potentially the largest promotion in your 19 gaming career? 20 MS. KIRKLAND: 21 Yes, ma'am. I've been director at other 22 properties, but vice president was the 23 highest. And I had only been there for a 24 short period of time before I was offered 25 that position.</p>	<p style="text-align: right;">94</p> <p>1 MS. HENNIGAN: 2 Did you utilize the human resource 3 department for your non-key gaming license? 4 MS. KIRKLAND: 5 Yes, ma'am. They typed it, and there 6 was errors made by the lady in HR. But they 7 told me, once I signed it, then I made it 8 legal. Because you write it up, and then she 9 types it. And when she typed it, some of the 10 answers, she checked "no." I actually had 11 documentation proving that it was a "yes." 12 So I did not know that until the last 13 hearing. But they said once I signed it, 14 that it made it legal, even though I have an 15 e-mail showing where she's the one that made 16 the typographical error, because it's not the 17 same as I faxed to her for her to type for 18 the state. 19 MS. HENNIGAN: 20 And that's for the non-key? 21 MS. KIRKLAND: 22 Yes, ma'am. 23 MS. HENNIGAN: 24 Okay. For the key application, which is 25 quite hefty --</p>
<p style="text-align: right;">95</p> <p>1 MS. KIRKLAND: 2 Yes, ma'am. 3 MS. HENNIGAN: 4 -- I looked over it last evening, and 5 it's 55 pages. 6 MS. KIRKLAND: 7 It is. 8 MS. HENNIGAN: 9 Why would you not seek the support -- I 10 also read through the entire hearing. Why 11 did you choose not to seek the support of 12 your HR department for this application? 13 MS. KIRKLAND: 14 I did for my key. They don't type it 15 for you, but you can go to them for them to 16 look over and make sure that you've answered 17 all the questions, that you checked all the 18 boxes, and things like that. But for the 19 key, they do not type that one for you. You 20 have to type it yourself. They even had to 21 purchase Adobe for me to be able to type it 22 in there to make sure it's legible for the 23 state. 24 But when I turned in my application to 25 Mr. Mims, I explained to him, I said, "look,"</p>	<p style="text-align: right;">96</p> <p>1 I said, "on my non-key, the lady said that I 2 did not need to list my husband, because I 3 had documentation stating that we were not 4 married from the probate judge for the State 5 of Alabama." And he said, "well, if she 6 didn't find it" -- I said, "I listed him on 7 there just because I want to make sure that I 8 list than don't list," you know, I have 9 everything listed. I'd rather list it than 10 not list it. So he said, "fine." I 11 submitted all my stuff telling him that I was 12 identity theft. I mean, he never even told 13 me there was any issues to my application 14 until three days prior to him denying it. 15 And then I'm like, "okay, what's next?" I 16 was never given the thing that I was supposed 17 to be able to bring in material or justify 18 any answers that I've answered on my 19 application to get clarity from the state. I 20 was never given that opportunity. When I 21 asked for that opportunity, it was dismissed 22 and overlooked, so not very helping at all. 23 MS. HENNIGAN: 24 Thank you. 25 I have a question concerning how many</p>

<p style="text-align: right;">97</p> <p>1 key gaming permit applications are sent to 2 the Division every year? 3 ASSISTANT ATTORNEY GENERAL LANGLOIS: 4 I am unaware of that answer. 5 MS. HENNIGAN: 6 Okay. How can we find that out? 7 ASSISTANT ATTORNEY GENERAL LANGLOIS: 8 I could contact the Division to ask. 9 MS. HENNIGAN: 10 Okay. Is there anyone here that knows 11 that answer by chance? 12 CHAIRMAN HEBERT: 13 Major, would you have that information? 14 Just a second. Let me turn your mic. on. 15 MAJOR ALBRIGHT: 16 I'm not sure how many we receive per 17 year. I can tell you there's approximately 18 200 key permit employees in the state. Of 19 course, that number fluctuates. 20 MS. HENNIGAN: 21 Sure. It was interesting to note to me 22 that with Trooper Mims, he had been with the 23 Division at this particular time, it looks 24 like, two years, and this was his first key 25 gaming permit application and, subsequently,</p>	<p style="text-align: right;">98</p> <p>1 his first denial. Is there any type of 2 process in place for our wonderful troopers 3 who entered into the gaming division, is 4 there an oversight for the first few 5 investigations that they pursue or oversee? 6 ASSISTANT ATTORNEY GENERAL LANGLOIS: 7 I cannot answer that right now. That 8 was not part of the record at the original 9 hearing. 10 MS. HENNIGAN: 11 Okay. 12 CHAIRMAN HEBERT: 13 Major, is that something that you can 14 speak to? 15 MAJOR ALBRIGHT: 16 There's an approval process that goes up 17 through our chain of command. Also, all of 18 our reports go through the attorney general's 19 office for review, as well, prior to going to 20 hearings or the board. 21 MS. HENNIGAN: 22 I struggled being able to find the 23 communication flow between Trooper Mims and 24 Ms. Kirkland. So that's where the basis of 25 my questions are coming from. I think the</p>
<p style="text-align: right;">99</p> <p>1 application, there are certain wording within 2 the application that lends itself to there 3 being a conversation between those two 4 parties. And I'm concerned that I'm not 5 seeing a good flow of communication between 6 those two parties during the application 7 submittal and the investigation. 8 ASSISTANT ATTORNEY GENERAL LANGLOIS: 9 May I comment on that? 10 MS. HENNIGAN: 11 Yes. 12 ASSISTANT ATTORNEY GENERAL LANGLOIS: 13 So the transcript, the testimony shows 14 that Trooper Mims repeatedly spoke with the 15 permittee, and spoke with her in person, over 16 the phone, and multiple times requested 17 documents. He even testified that she was 18 uncooperative, and he really had to get her 19 to provide any of the documents that she did 20 provide. 21 CHAIRMAN HEBERT: 22 Without speaking to specifically this 23 matter, Major, can you speak to what the 24 process is when there is an application 25 submitted, and specifically regarding</p>	<p style="text-align: right;">100</p> <p>1 communication? 2 MAJOR ALBRIGHT: 3 Yes. Typically, so the human resources, 4 the casino's human resources, they'll work 5 with their applicant to put together the 6 applications. And then, typically, we 7 have -- depending on which property it is, we 8 have a weekly or a biweekly appointment where 9 the applicant comes. We do like a quick 10 review of that process -- of that 11 application. Before you can accept it, you 12 know, we ask them at that point, "is 13 everything here true and to the best of your 14 knowledge," all that type of stuff. So then 15 it comes back, and we go through the rest of 16 the application process, where they do the 17 investigation and background checks. 18 CHAIRMAN HEBERT: 19 Ms. Himel? 20 MS. HIMEL: 21 Yes. Sorry. My raise hand wasn't 22 working. 23 I would like to caution the Board that 24 all appeals are only on the testimony and 25 evidence that was submitted at the hearing.</p>

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<p style="text-align: right;">101</p> <p>1 So any new evidence or testimony that's 2 elicited cannot be considered in the Board's 3 decision. And some of these questions may be 4 better for procedural or other issues not 5 related to this matter before the Board 6 today. 7 CHAIRMAN HEBERT: 8 Board Members, any further questions? 9 Okay. As it relates to the issue of 10 jurisdiction, I think it's pretty well 11 settled that the Board and Division do 12 maintain authority and jurisdiction over 13 gaming permittees and applicants. It is my 14 understanding that Ms. Kirkland, at the time 15 that the notice was issued, was both a 16 permittee and an applicant, and that the sole 17 discretion for allowing a withdrawal rests 18 with the Board and Division. 19 At this time, Board Members, please note 20 that a motion should either be to, 1, affirm 21 the hearing officer's decision revoking 22 Ms. Kirkland's non-key gaming employee 23 permit, denying her original application for 24 a key gaming employee permit, and finding her 25 unsuitable to participate in Louisiana's</p>	<p style="text-align: right;">102</p> <p>1 gaming industry; or to reverse the hearing 2 officer's decision; and then, 3, remanding 3 the matter back to the hearing officer for 4 consideration of new evidence. 5 At this time, I would ask for a motion. 6 MR. SHOLES: 7 Mr. Chairman? 8 CHAIRMAN HEBERT: 9 Sure. Just a second. 10 MR. SHOLES: 11 I thought I saw Ms. Kirkland trying to 12 get an opportunity to make a statement, a 13 closing. 14 MS. KIRKLAND: 15 I did. There's several things that 16 Ms. Gits put -- I'm sorry, I don't know new 17 last name -- but she stated that I had 18 several tax liens that were not disclosed. 19 There was only one. It was disclosed on both 20 applications. I don't know if you guys got 21 the packet. You were able to see that. So I 22 did want to correct that and bring that to 23 the attention. 24 And then she mentioned something about 25 drug charges. That was never brought up in</p>
<p style="text-align: right;">103</p> <p>1 the initial case, and it wasn't any charges 2 had ever been brought against me for drugs at 3 all. So I don't know if you misspoke when 4 you were mentioning my husband, but you said 5 "me." So I wanted the Board to know that is 6 not facts. 7 CHAIRMAN HEBERT: 8 Any rebuttal? 9 ASSISTANT ATTORNEY GENERAL LANGLOIS: 10 Yes. So the evidence presented in the 11 testimony showed that there was more than one 12 lien. There was at least two tax liens from 13 Mississippi State. And then, additionally, 14 there was a criminal charge that was 15 dismissed for a possession of controlled 16 dangerous substance that was in the exhibits 17 provided at the hearing. 18 MS. KIRKLAND: 19 I don't recall that. 20 CHAIRMAN HEBERT: 21 Okay. Board Members, do I have a 22 motion? Okay. 23 MS. HAMILTON-ACKER: 24 Chairman, I'm going to move -- 25 CHAIRMAN HEBERT:</p>	<p style="text-align: right;">104</p> <p>1 Just a second, Ms. Hamilton-Acker. Let 2 me put your mic. on. 3 MS. HAMILTON-ACKER: 4 I'm going to move for the matter to be 5 remanded back to the administrative law judge 6 for further consideration of the matters that 7 have been brought up, where there seems to 8 not be full certainty with regards to the 9 disposition on those matters, as well as some 10 of the questioning on the processing. 11 CHAIRMAN HEBERT: 12 Okay. My only question would be, or it 13 seems that everything that was disclosed 14 today was disclosed at the hearing, correct? 15 ASSISTANT ATTORNEY GENERAL LANGLOIS: 16 Yes, that is correct. I would like to 17 state again that there's no new evidence that 18 should be considered. 19 MS. KIRKLAND: 20 There should be, because there's 21 discrepancies what the State has than what's 22 facts, and even the validity of an e-mail 23 that the State provided where he said he sent 24 an e-mail to the HR of Horseshoe that 25 stated -- he sent the e-mail on 3/24/25, at</p>

<p style="text-align: right;">105</p> <p>1 1:21 p.m. central standard time. And her  2 reply time is 12:24 eastern standard time,  3 which --  4 ASSISTANT ATTORNEY GENERAL LANGLOIS:  5 I would like to object to this. This  6 was not brought up during the original  7 hearing. The hearing officer did not have  8 any option to rule on that.  9 CHAIRMAN HEBERT:  10 Okay.  11 MR. SHOLES:  12 Because of that, there are some  13 discrepancies. Maybe she's got some  14 information that she can clarify.  15 CHAIRMAN HEBERT:  16 Okay.  17 MR. SHOLES:  18 And I do want to make it clear that you  19 have a heavy lift when you go back there.  20 MS. KIRKLAND:  21 Yes, sir, I understand.  22 MR. SHOLES:  23 You have to really make sure that  24 everything -- this is a close one.  25 MS. KIRKLAND:</p>	<p style="text-align: right;">106</p> <p>1 Will do. Thank you. I appreciate it.  2 MR. SHOLES:  3 I second the motion.  4 CHAIRMAN HEBERT:  5 Okay. It's been moved and seconded that  6 this matter be remanded back to the hearing  7 officer for consideration of new information.  8 Ms. Hernandez, will you please call  9 role. A yes vote is a vote to remand.  10 MS. HERNANDEZ:  11 Ms. Becnel.  12 MS. BECNEL:  13 Yes.  14 MS. HERNANDEZ:  15 Mr. Jackson.  16 MR. JACKSON:  17 Yes.  18 MS. HERNANDEZ:  19 Mr. Langley.  20 MR. LANGLEY:  21 Yes.  22 MS. HERNANDEZ:  23 Ms. Lewis.  24 MS. LEWIS:  25 Yes.</p>
<p style="text-align: right;">107</p> <p>1 MS. HERNANDEZ:  2 Ms. Hennigan.  3 MS. HENNIGAN:  4 Yes.  5 MS. HERNANDEZ:  6 Ms. Hamilton-Acker.  7 MS. HAMILTON-ACKER:  8 Yes.  9 MS. HERNANDEZ:  10 Mr. Sholes.  11 MR. SHOLES:  12 Yes.  13 MS. HERNANDEZ:  14 Ms. Traylor.  15 MS. TRAYLOR:  16 Yes.  17 MS. HERNANDEZ:  18 Chairman Hebert.  19 CHAIRMAN HEBERT:  20 Yes.  21 That motion carries, and the matter is  22 remanded to the hearing officer.  23 Our final agenda item, Item XI B, is the  24 consideration of the appeal of La'Shaunta  25 Dehon.</p>	<p style="text-align: right;">108</p> <p>1 Good morning. Please identify  2 yourselves for the record.  3 MS. DEHON:  4 Good morning, everybody. My name is  5 La'Shaunta Michelle Dehon. I am the security  6 officer at the Baton Rouge Bally's Casino &amp;  7 Hotel.  8 ASSISTANT ATTORNEY GENERAL McINTYRE:  9 Talibah McIntyre, Assistant Attorney  10 General here on behalf of the Division.  11 CHAIRMAN HEBERT:  12 Just as in the previous matter, I'd like  13 to remind the parties today that the Board is  14 operating in its appellate capacity, and the  15 decision will be based on the record of the  16 administrative hearing and arguments made  17 today. No new evidence can be considered at  18 today's Board meeting.  19 Ms. Dehon, as this is your appeal, you  20 will begin.  21 MS. DEHON:  22 So as I have stated before, they said to  23 make sure you list everything on your  24 application. So what I did was, I just  25 copied everything from my expungement,</p>

<p style="text-align: right;">109</p> <p>1 because I did have a felony charge, which was 2 expunged, and FBI and everything had been 3 notified. But she said that I was supposed 4 to list everything from like the year 2006 5 and above. I honestly did not intentionally 6 put that on the application. I was just 7 following what was on my expungement, because 8 I had been arrested for that, and I turned it 9 in. So I did not intentionally lie. Of 10 course, I had to have a background check that 11 was done, so all that was seen. So it would 12 have been pointless to even lie. 13 I just need a second chance. That's all 14 I need to be able to move up in the company, 15 and that was to be able to get my gaming 16 license. And this is my second time working 17 for the company, and they do want me to get 18 my gaming license. I keep telling them, you 19 know, I have my hearing, I have my appeal. 20 ASSISTANT ATTORNEY GENERAL McINTYRE: 21 Excuse me. I'd like to object. This 22 was not presented at the hearing. This would 23 be new evidence. 24 CHAIRMAN HEBERT: 25 Well, I don't think there's any evidence</p>	<p style="text-align: right;">110</p> <p>1 being presented here. It's just argument. 2 I'm going to allow what she's saying so far. 3 Go ahead. 4 MS. DEHON: 5 As I was saying, that my manager wants 6 me to get my gaming license. She always asks 7 me for updates, and I tell her what happened. 8 So here I am. I'm not going to give up. I'm 9 going to keep going. Even if I get denied, 10 I'm coming back. This is a goal for me. I 11 want it. I need a second chance, please. 12 ASSISTANT ATTORNEY GENERAL McINTYRE: 13 Good morning, Chairman Hebert and Board 14 Members. Again, Assistant Attorney General 15 Talibah McIntyre. This matter comes before 16 the Board to determine whether the hearing 17 officer's finding of Ms. Dehon's 18 unsuitability and denial of her application 19 for a non-key gaming employee permit was 20 correct solely based on the evidence and 21 testimony presented at the administrative 22 hearing. 23 Ms. Dehon sought approval of a non-key 24 gaming employee permit application from the 25 Division. She disclosed multiple arrests, a</p>
<p style="text-align: right;">111</p> <p>1 conviction, and an expungement; however, the 2 Division conducted the requisite background 3 investigation and learned that Ms. Dehon had 4 significant criminal history that she did not 5 disclose on the gaming permit applications. 6 The undisclosed criminal matters are as 7 follows: 8 On November 3rd, 2006, Ms. Dehon was 9 arrested and issued a summons by the Baton 10 Rouge Police Department for simple assault; 11 On November 24th, 2006, Ms. Dehon was 12 arrested and issued a summons by Baton Rouge 13 Police Department for entering or remaining 14 after being forbidden; 15 On June 20th, 2008, Ms. Dehon was issued 16 a summons by Baton Rouge Police Department 17 for hit and run, failure to report an 18 accident, and no insurance; 19 On November 21st, 2009, Ms. Dehon was 20 arrested for resisting an officer and 21 disturbing the peace. Ms. Dehon subsequently 22 pled guilty to and was convicted of 23 disturbing the peace under Louisiana Code of 24 Criminal Procedure, Article 894. The offense 25 of resisting an officer was dismissed in</p>	<p style="text-align: right;">112</p> <p>1 connection with the guilty plea; 2 On May 10th, 2011, Ms. Dehon was 3 convicted of contempt of court related to a 4 bench warrant for failing to appear on 5 traffic matters; 6 On November 30th, 2017, Ms. Dehon was 7 arrested for aggravated assault of a dating 8 partner, which is in connection with the 9 listed arrest for aggravated criminal damage 10 to property. 11 Ms. Dehon's failure to disclose material 12 information on the application, despite 13 attesting to its accuracy and completeness, 14 the underlying conduct evident in her 15 criminal history, and her criminal history as 16 a whole warranted her disqualification from 17 holding a gaming permit. Louisiana Gaming 18 Law Revised Statute -- Louisiana Revised 19 Statute 27:28 sets suitability standards for 20 any person who applies to obtain a permit. 21 Being suitable is defined as a person of good 22 character, honesty, and integrity. 23 In 2017, Ms. Dehon was arrested for 24 aggravated criminal damage to property and 25 aggravated assault on a dating partner, when</p>

<p style="text-align: right;">113</p> <p>1 Ms. Dehon rammed her vehicle into the vehicle 2 of a former girlfriend while the victim was 3 still inside. This behavior is reckless and 4 irrational. Ms. Dehon also exhibited similar 5 behavior in 2006, when she threw a shoe at a 6 store employee after the employee refused to 7 allow Ms. Dehon to return a pair of shoes 8 that appeared to have been previously worn. 9 The criminal conduct in both 10 demonstrates a clear pattern of behavior, 11 which shows Ms. Dehon's disregard for the 12 law. The history of misconduct is a critical 13 factor that the Division must consider when 14 assessing her suitability for the gaming 15 industry. The gaming industry in Louisiana 16 is strictly regulated and the laws clearly 17 prohibit the Division from granting Ms. Dehon 18 a gaming permit. Ms. Dehon failed to 19 disclose seven criminal matters material to 20 the Division's evaluation of her suitability; 21 although, Investigator Meaux testified that 22 she personally sat down with Ms. Dehon and 23 reviewed the application for accuracy, 24 reiterating the requirements and importance 25 of disclosure.</p>	<p style="text-align: right;">114</p> <p>1 Additionally, when looking at the 2 underlying behavior in Ms. Dehon's full 3 criminal history, the Division submits that 4 her behavior is volatile, deceptive, and 5 hostile, and is precisely the type of 6 behavior the Division seeks to protect 7 Louisiana gaming industry from. The Division 8 and the Board have a duty to protect the 9 public interest, and gaming law empowers them 10 to do that. The Division believes Ms. Dehon 11 is not a person of good character, honesty, 12 and integrity. 13 Louisiana Revised Statute 27:28 states 14 the burden of proof is upon the applicant to 15 establish their suitability. Ms. Dehon 16 requested the hearing. She was present at 17 the denial hearing, but she did not present 18 any evidence to refute the Division's 19 assertions. Ms. Dehon failed to meet the 20 burden of establishing her suitability and 21 failed to provide the required information 22 and documentation required by the application 23 to allow the Division to conduct its 24 suitability investigation. At the hearing, 25 the Division presented evidence that</p>
<p style="text-align: right;">115</p> <p>1 Ms. Dehon engaged in unsuitable behavior and 2 is not suitable to participate in the gaming 3 industry, evidenced by the court records 4 obtained by Investigator Meaux during her 5 investigation. 6 Moreover, Louisiana Revised Statute 7 27:28B(4) provides that the Division or Board 8 shall not grant a license or permit to a 9 person who fails to provide information and 10 documentation to reveal any material fact to 11 a suitability determination or the supplying 12 of information which is untrue or misleading 13 as to a material fact pertaining to the 14 suitability criterion. In this case, 15 Ms. Dehon has done exactly that. Therefore, 16 the hearing officer's ruling was in 17 accordance with Louisiana gaming law, as the 18 evidence and testimony presented at the 19 hearing shows the applicant failed to 20 disclose material information on her non-key 21 employee gaming application, did not provide 22 all documentation required with the 23 application, and is not of good character, 24 honesty, and integrity. 25 Therefore, the Division respectfully</p>	<p style="text-align: right;">116</p> <p>1 requests this honorable Board to affirm the 2 decision of the hearing officer that found 3 Ms. Dehon unsuitable to participate in the 4 gaming industry and deny Ms. Dehon's non-key 5 gaming employee permit application. 6 MS. DEHON: 7 So am I being judged on my past, or am I 8 being judged because I did not put -- 9 CHAIRMAN HEBERT: 10 Ms. Dehon, you don't get to ask us any 11 questions. We're asking the questions here. 12 Please address the Board and not the 13 attorney. 14 MS. DEHON: 15 I'm not upset. I was just asking a 16 question. 17 CHAIRMAN HEBERT: 18 Board Members, any questions for the 19 permittee or the attorney general's office? 20 MR. SHOLES: 21 I do have a comment, though -- 22 CHAIRMAN HEBERT: 23 Yes, sir. 24 MR. SHOLES: 25 -- after the decision is made. There's</p>

<p style="text-align: right;">117</p> <p>1 something that frustrates me.  2 CHAIRMAN HEBERT:  3 Okay. At this time, I will entertain a  4 motion to either affirm or reverse the  5 hearing officer's decision.  6 Ms. Lewis?  7 MS. LEWIS:  8 I move that we uphold the decision.  9 CHAIRMAN HEBERT:  10 I'm sorry. Let me turn your microphone  11 on.  12 MS. LEWIS:  13 I move that we uphold the hearing  14 officer's decision.  15 CHAIRMAN HEBERT:  16 Okay. Is there a second?  17 MR. LANGLEY:  18 Second.  19 CHAIRMAN HEBERT:  20 Seconded by Mr. Langley.  21 Ms. Hernandez, would you please call the  22 roll? A yes vote is a vote to affirm the  23 hearing officer's decision.  24 MS. HERNANDEZ:  25 Ms. Becnel.</p>	<p style="text-align: right;">118</p> <p>1 MS. BECNEL:  2 Yes.  3 MS. HERNANDEZ:  4 Mr. Jackson.  5 MR. JACKSON:  6 Yes.  7 MS. HERNANDEZ:  8 Mr. Langley.  9 MR. LANGLEY:  10 Yes.  11 MS. HERNANDEZ:  12 Ms. Lewis.  13 MS. LEWIS:  14 Yes.  15 MS. HERNANDEZ:  16 Ms. Hennigan.  17 MS. HENNIGAN:  18 Yes.  19 MS. HERNANDEZ:  20 Ms. Hamilton-Acker.  21 MS. HAMILTON-ACKER:  22 Yes.  23 MS. HERNANDEZ:  24 Mr. Sholes.  25 MR. SHOLES:</p>
<p style="text-align: right;">119</p> <p>1 Yes.  2 MS. HERNANDEZ:  3 Ms. Traylor.  4 MS. TRAYLOR:  5 Yes.  6 MS. HERNANDEZ:  7 Chairman Hebert.  8 CHAIRMAN HEBERT:  9 Yes.  10 The hearing officer's decision in this  11 matter is affirmed.  12 ASSISTANT ATTORNEY GENERAL McINTYRE:  13 Thank you.  14 CHAIRMAN HEBERT:  15 Judge Sholes.  16 MR. SHOLES:  17 I guess this is something that has  18 frustrated me over the years, and I think  19 most criminal lawyers might be aware of it.  20 I've done so many 894, granted these, and I  21 make the same statement each time I grant  22 them expungement: Both the arrest and  23 conviction are expunged, and you are to act  24 as if and as though it has never happened,  25 under the order to police department and</p>	<p style="text-align: right;">120</p> <p>1 state to remove the arrest and conviction  2 from your record.  3 We all know it never happens. But when  4 I've ordered this person to act as if it has  5 not ever happened, but they're going to be  6 tagged for not disclosing the expungement, it  7 seems to me either they got to violate the  8 order that I've issued saying -- that the  9 court has issued saying you must act as if it  10 has never happened or they have to run the  11 risk of being punished for not disclosing the  12 expungement. I just think that's a problem  13 we need to correct, and the legislature has  14 to deal with that.  15 CHAIRMAN HEBERT:  16 I do agree that the legislature would be  17 the appropriate ones to deal with it, Judge,  18 because gaming law is very clear that you do  19 have to disclose those expungements, and the  20 applications state that very clearly, as  21 well. Perhaps that is something that maybe  22 we visit with the legislature at a later  23 time.  24 Okay. Thank you.  25 ASSISTANT ATTORNEY GENERAL McINTYRE:</p>

<p style="text-align: right;">121</p> <p>1 Thank you.</p> <p>2 CHAIRMAN HEBERT:</p> <p>3 We've come to the final portion of our</p> <p>4 meeting today. Before we adjourn, I'd like</p> <p>5 to take a moment of personal privilege to</p> <p>6 recognize and express -- and I'm going to ask</p> <p>7 her to stand -- I'm going to embarrass you,</p> <p>8 Ms. Etland -- for Ms. Kim Etland, the general</p> <p>9 manager of Treasure Chest Casino, a Boyd</p> <p>10 Gaming property.</p> <p>11 Kim began her career in the gaming</p> <p>12 industry in 1993, with the Hilton. And since</p> <p>13 1997, she has been an integral part of the</p> <p>14 Treasure Chest Casino team. Over nearly</p> <p>15 three decades, Kim has demonstrated</p> <p>16 exceptional leadership, professionalism, and</p> <p>17 dedication to ensuring compliance and</p> <p>18 operational excellence. Most notably, Kim</p> <p>19 recently oversaw one of the most significant</p> <p>20 transitions in recent years, the successful</p> <p>21 move of Treasure Chest Casino from a</p> <p>22 riverboat to a landside operation. She</p> <p>23 managed that complex process with precision</p> <p>24 and integrity, a transition that we, as</p> <p>25 regulators and industry peers alike, have</p>	<p style="text-align: right;">122</p> <p>1 described as flawlessly executed.</p> <p>2 Kim, on behalf of the Louisiana Gaming</p> <p>3 Control Board, I want to thank you for your</p> <p>4 many years of outstanding service to our</p> <p>5 state's gaming industry, and we extend our</p> <p>6 warmest congratulations to you on your</p> <p>7 well-earned pending retirement. Your impact</p> <p>8 and example will continue to be felt for many</p> <p>9 years to come. Everyone please join me in</p> <p>10 giving a round of applause.</p> <p>11 And with that, I would ask for a motion</p> <p>12 to adjourn.</p> <p>13 MR. JACKSON:</p> <p>14 So moved.</p> <p>15 CHAIRMAN HEBERT:</p> <p>16 So made by Mr. Jackson.</p> <p>17 Can I get a second?</p> <p>18 MS. HENNIGAN:</p> <p>19 Second.</p> <p>20 CHAIRMAN HEBERT:</p> <p>21 Seconded by Ms. Hennigan.</p> <p>22 Do we have any opposition?</p> <p>23 Hearing none, we are adjourned.</p> <p>24 I wish everyone happy holidays, and have</p> <p>25 a wonderful rest of the year, and we'll see</p>
<p style="text-align: right;">123</p> <p>1 you in 2026.</p> <p>2 (MEETING CONCLUDED)</p> <p>3</p> <p>4</p> <p>5</p> <p>6</p> <p>7</p> <p>8</p> <p>9</p> <p>10</p> <p>11</p> <p>12</p> <p>13</p> <p>14</p> <p>15</p> <p>16</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p>	<p style="text-align: right;">124</p> <p>1 REPORTER'S PAGE</p> <p>2 I, ANNA COATES, Certified Court Reporter,</p> <p>3 in and for the State of Louisiana, the</p> <p>4 officer, as defined in Rule 28 of the Federal</p> <p>5 Rules of Civil Procedure and/or Article 1434(B)</p> <p>6 of the Louisiana Code of Civil Procedure, before</p> <p>7 whom this sworn testimony was taken, do hereby</p> <p>8 state on the record;</p> <p>9 That due to the interaction in the</p> <p>10 spontaneous discourse of this proceeding, dashes</p> <p>11 (--) have been used to indicate pauses, changes</p> <p>12 in thought, and/or talkovers; that same is the</p> <p>13 proper method for the court reporter's</p> <p>14 transcription of a proceeding, and that dashes</p> <p>15 (--) do not indicate that words or phrases have</p> <p>16 been left out of this transcript; also, that any</p> <p>17 words and/or names which could not be verified</p> <p>18 through reference material have been denoted with</p> <p>19 the phrase "(spelled phonetically)."</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24 ANNA COATES, CCR, RPR</p> <p>25 LOUISIANA CCR NO. 97018</p>



## 1 REPORTER'S CERTIFICATE

2 This certification is valid only for a  
3 transcript accompanied by my original signature  
4 and original seal on this page.

5 I, ANNA C. COATES, CCR, RPR, as the officer  
6 before whom this testimony was taken, do hereby  
7 certify that this Louisiana Gaming Control Board  
8 Meeting was reported by me in the stenotype  
9 reporting method, was prepared and transcribed by  
10 me, and is a true and correct transcript to the  
11 best of my ability and understanding;

12 That the transcript has been prepared in  
13 compliance with transcript format guidelines  
14 required by rules of the board;

15 That I have acted in compliance with the  
16 prohibition on contractual relationships, as  
17 defined by Louisiana Code of Civil Procedure  
18 Article 1434 and in rules and advisory opinions of  
19 the board;

20 That I am not related to counsel or the  
21 parties hereto, nor am I otherwise interested in  
22 the outcome of this matter.

23  
24 ANNA C. COATES, RPR, CCR  
25 LOUISIANA CCR NO. 97018

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