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4	BOARD OF DIRECTORS' MEETING
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9	THURSDAY, JULY 23, 2015
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11	Louisiana State Capitol
12	House Committee Room 1
13	Baton Rouge, Louisiana
14	
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16	
17	TIME: 10:00 A.M.
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22	
23	
24	
25	
	2
1	APPEARANCES
2	

## **RONNIE JONES**

3 Chairman (At Large)

**Third Congressional District** 

- 4 June 30, 2019
- 5 FRANKLIN AYRES BRADFORD

(Economic Planner)

6 Fifth Congressional District

June 30, 2019

7

**8 JAMES SINGLETON** 

(Public/Business Administration)

9 Second Congressional District

June 30, 2014

10

11 MARK STIPE

(Attorney)

12 Seventh Congressional District

June 30, 2014

13

14 DENISE NOONAN

(At Large)

15 First Congressional District

June 30, 2015

16

17 MAJOR CLAUDE MERCER

(Law Enforcement)

18 Fifth Congressional District

June 30, 2018

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20 CLAUDE D. JACKSON
  (At Large)
21 Fourth Congressional District
  June 30, 2018
22
23 ROBERT W. GASTON, III
  (At Large)
24 Sixth Congressional District
  June 30, 2015
25
              3
1
        APPEARANCES CONTINUED
2
3 JULIE BERRY
  (CPA)
4 Third Congressional District
5
6 LANA L. TRAMONTE
  Principal Assistant
7
8 TRUDY M. SMITH
  Confidential Assistant
9
10 MAJOR MIKE NOEL
11 Ex-Officio Board Member
  Louisiana State Police
12
13 MICHAEL LEGENDRE
  Director
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14	Office of Charitable Gaming
15	
16	
17	REPORTED BY:
18	SHELLEY G. PAROLA, CSR, RPR
	Baton Rouge Court Reporters
19	
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23	
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12	- No. 0100515849 20
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14	TravelCenters of America,
15	Shreveport - No. 0904515852 20

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1	I. CALL TO ORDER	
2	CHAIRMAN JONES: Goo	od morning and
3	welcome to the Louisiana	Gaming Control
4	Board, our July meeting.	We had to be

- 5 shuffled a little bit. We're glad to be
- 6 back at the Capitol.
- 7 Miss Tramonte, would you call the
- 8 roll.
- 9 THE CLERK: Chairman Jones?
- 10 CHAIRMAN JONES: Here.
- 11 THE CLERK: Mr. Bradford?
- MR. BRADFORD: Here.
- 13 THE CLERK: Mr. Stipe?
- 14 MR. STIPE: Here.
- 15 THE CLERK: Mr. Singleton?
- 16 MR. SINGLETON: Here.
- 17 THE CLERK: Miss Noonan?
- 18 MS. NOONAN: Here.
- 19 THE CLERK: Major Mercer?
- 20 MAJOR MERCER: Here.
- 21 THE CLERK: Mr. Jackson?
- 22 MR. JACKSON: Here.
- 23 THE CLERK: Mr. Gaston?
- 24 MR. GASTON: Here.
- 25 THE CLERK: Miss Berry?

- 1 MS. BERRY: Here.
- 2 THE CLERK: Colonel Edmonson?
- 3 MAJOR NOEL: Major Noel for Colonel
- 4 Edmonson.
- 5 THE CLERK: Secretary Barfield?
- 6 MR. LEGENDRE: Mike Legendre for
- 7 Secretary Barfield.

## 8 II. PUBLIC COMMENTS

9	CHAIRMAN JONES: We have a quorum.
10	We may conduct business. At this time,
11	I'd like to call for any public
12	comments, anyone in the audience related
13	to anything on the agenda today. There
14	being none, I'd like to make just a
15	couple of quick comments.
16	First of all, Chris Hebert, who we
17	see around here quite often from the
18	Attorney General's Office, head of one
19	of the divisions, is receiving the
20	Southern University Law Center Alumnus
21	of the Year Award, so he's not with us.
22	We congratulate him on that.
23	And I saw, I guess, about ten days
24	ago while I was out of state, that
25	according to a U.S.A. Today poll of
	12
1	favorite casinos in the country,
2	L'Auberge Lake Charles came in fourth
3	right on the heels of number three, and,
4	you know, I think there was maybe one
5	Las Vegas property on the whole list.
6	That says an awful lot about that
7	particular property. We all know it's a
8	high performing property, so we send our
9	best to Pinnacle for L'Auberge Lake
10	Charles.

## 11 III. APPROVAL OF MINUTES 12 CHAIRMAN JONES: Could I get a 13 motion to waive reading and approve the 14 minutes? 15 MS. NOONAN: So moved. MS. BERRY: Second. 16 17 CHAIRMAN JONES: We have a second. 18 Did you get the names? 19 THE CLERK: Noonan and Berry. CHAIRMAN JONES: All those in favor? 20 21 [Collective "aye."] Opposed? [No 22 response.] The motion carries. The 23 minutes have been adopted. 24 IV. REVENUE REPORTS 25 CHAIRMAN JONES: I'd like to call at 13 1 this time for Revenue Reports. Last 2 month you had happy news. Don't come 3 back unless you have happy news. Good 4 morning. 5 MS. JACKSON: Good morning, Chairman 6 Jones and Board Members. My name is 7 Donna Jackson with Louisiana State 8 Police Gaming Enforcement Division. The 9 following is the riverboat revenue 10 report for June 2015. 11 During June, the 15 operating 12 riverboats generated Adjusted Gross 13 Receipts \$158,869,680, a decrease of

14	\$20 million or 11 percent from May 2015.
15	June revenue is historically lower than
16	May revenue, in addition to the fact
17	that this May had five full weekends
18	compared to four in June, and had been
19	the highest riverboat revenue thus far.
20	When compared to last June, riverboats
21	were up \$16.5 million, or 11.6 percent,
22	making this the highest June revenue to
23	date for riverboats. The increase, for
24	the most part, is attributed to the
25	addition of Golden Nugget Lake Charles.
	14
1	In spite of the overall increase, the
2	Shreveport/Bossier City riverboats,
3	except Margaritaville, were negatively
4	impacted by the historic flooding of the
5	Red River in June.
6	Adjusted Gross Receipts for fiscal
7	year 2014-2015 are \$1,887,595,000, an
8	increase of \$174 million or 10 percent
9	from fiscal year 2013-2014. A
10	comparison to last fiscal year by market
11	is included in your chart folders. This
12	is the highest year in the history of
13	Louisiana riverboat gaming and the
14	result of the longest period with 15
15	operating riverboat casinos.
16	During June, the State collected

17	fees totaling \$34,156,981. As of
18	June 30th, 2015, the State collected
19	\$405,832,843 in fees for fiscal year
20	2014-2015, an increase of \$37 million
21	from last fiscal year.
22	Next is a summary of the June 2015
23	gaming activity for Harrah's New Orleans
24	found on page three. During June,
25	Harrah's generated \$20,727,527 in gross
	15
1	gaming revenue, down \$3.4 million or
2	14 percent from last month, and down
3	\$9.2 million or 31 percent from
4	June 2014. We did want to note that
5	there was a single day in June 2014 with
6	an unusually high win total. Without
7	that day in 2014, the year-to-year
8	change would still be slightly more than
9	10 percent. Fiscal year-to-date gaming
10	revenues for 2014-2015 are
11	\$317.4 million, down \$22.7 million or
12	6.7 percent from fiscal year 2013-2014.
13	This fiscal year total is the lowest for
14	the land-based casinos since it closed
15	five-and-a-half months after Hurricane
16	Katrina in fiscal year 2005-2006.
17	During June, the State received
18	\$4,918,033 in minimum daily payments.
10	The State collected \$71.4 million in

20	fees for physical year 2014-2015.
21	Slots at the racetrack revenues are
22	shown on page four. During June, the
23	four racetrack facilities combined
24	generated Adjusted Gross Receipts of
25	\$28,603,986, a decrease of \$5 million or
	16
1	15 percent from last month, and a
2	\$2.6 million or 8 percent decrease from
3	June 2014.
4	Adjusted Gross Receipts for fiscal
5	year 2014-2015 are \$380,051,515, a
6	decrease of almost \$7 million or
7	2 percent from fiscal year 2013-2014.
8	During June, the State collected fees
9	totaling \$4.3 million. As of June 30th,
10	2015, the State collected over
11	\$57 million in fees for fiscal year
12	2014-2015.
13	Overall, Riverboats, Landbased and
14	Slots at the Racetracks combined
15	generated \$208 million in AGR, which is
16	\$4.7 million or 2 percent more than last
17	June. Fiscal year-to-date revenues for
18	all three venues total \$2,585,000,000,
19	up almost \$145 million or 6 percent from
20	last fiscal year. Total gaming revenue
21	and state collections in 2014-2015 were
22	the highest since fiscal year 2008-2009

23	Are there any questions before I
24	present the Harrah's employee
25	information?
	17
1	CHAIRMAN JONES: Board Members, any
2	questions? No questions.
3	MS. JACKSON: Harrah's New Orleans
4	is required to maintain at least 2,400
5	employees and a bi-weekly payroll of
6	\$1,750,835. This report covers one pay
7	period in May 2015 and two pay periods
8	in June 2015.
9	For the second pay period in May,
10	the Division verified 2,462 with a
11	payroll of \$1,885,000. For the first
12	pay period in June, the Division
13	verified 2,472 with a payroll of
14	\$1,872,000. For the second pay period
15	in June, the Division verified 2,473
16	employees with payroll of \$1,882,000.
17	Therefore, Harrah's met the employment
18	criteria during May and June.
19	CHAIRMAN JONES: Questions, Board
20	Members? [No response.] Thank you very
21	much.
22	Video poker. Good morning.
23	MR. BOSSIER: Good morning, Chairman
24	Jones and Board Members. My name is Jim
25	Bossier with the Louisiana State Police

1	Gaming Audit Section. I'm reporting
2	video gaming statistics for June 2015 as
3	shown on page one of your handout.
4	Sixteen new video gaming licenses
5	were issued during June: Seven bars,
6	six restaurants, two truck stops and one
7	device owner. Thirteen new applications
8	were received by the Gaming Enforcement
9	Division during June and are currently
10	pending in the field: Nine bars, one
11	restaurant, one truckstop and two device
12	owners.
13	The Gaming Enforcement Division
14	assessed \$4,100 and collected \$3,750 in
15	penalties in June. There are currently
16	\$1,000 in outstanding fines. Please
17	refer to page two of your handout.
18	There are presently 14,171 video
19	gaming devices activated at 1,911
20	locations.
21	Net device revenue for June 2015 was
22	\$46.7 million. This is a \$4.1 million
23	or 9 percent decrease when compared to
24	May 2015, and a \$1.6 million decrease,
25	or 3.3 percent, when compared to
	19
1	June 2014. Net device revenue so far
2	for fiscal year 2015 is \$597.4 million.

- 3 a \$9.4 million or 1.6 percent increase
- 4 when compared to fiscal year 2014. Page
- 5 three of your handout shows a comparison
- 6 of net device revenue.
- 7 Total franchise fees collected for
- 8 May 2015 were \$14 million, a
- 9 \$1.4 million decrease when compared to
- 10 May 2015, and a \$500,000 decrease when
- compared to June 2014. Total franchise
- fees collected for fiscal year 2014 are
- 13 \$179 million, a three-point -- excuse
- me, a \$3 million increase or 1.7 percent
- when compared to fiscal year 2014. Page
- four of your handout shows a comparison
- 17 of franchise fees.
- 18 Does anybody have any questions?
- 19 CHAIRMAN JONES: Questions, Board
- 20 Members? There are no questions.
- 21 MR. BOSSIER: Thank you.
- 22 CHAIRMAN JONES: Thank you, Jim.
- 23 V. VIDEO GAMING ISSUES
- 24 A. Consideration of Approval of Transfer of
- 25 Ownership for the following:

- 1 1. TA Operating, LLC, d/b/a TravelCenters of
- 2 America, Egan No. 0100515849
- 3 2. TA Operating, LLC, d/b/a TravelCenters of
- 4 America, Shreveport No. 0904515852
- 5 3. TA Operating, LLC, d/b/a TA Operating,

- 6 LLC, d/b/a TravelCenters of America,
- 7 Greenwood No. 0906515551
- 8 4. TA Operating, LLC, d/b/a TravelCenters of
- 9 America, Tallulah No. 3301515851
- 10 CHAIRMAN JONES: We'll now move to
- 11 Video Gaming Issues. First up is
- 12 Consideration of Approval of transfer of
- 13 ownership of four properties we'll take
- in globo: TA Operating, LLC, doing
- 15 business as TravelCenters of America,
- 16 Egan, No. 0100515849; Number 2, TA
- 17 Operating, LLC, doing business as
- 18 TravelCenters of America Shreveport, No.
- 19 0904515852; Number 3, TA Operating, LLC,
- 20 doing business as TA Operating, LLC,
- 21 doing business as TravelCenters of
- 22 America, Greenwood, No. 0906515551; and
- 23 finally, TA Operating, LLC, doing
- 24 business as TravelCenters of America,
- 25 Tallulah, No. 3301515851.

- 1 Good morning.
- 2 MR. LONG: Good morning, Chairman
- 3 Jones, Board Members. I'm Assistant
- 4 Attorney General Matthew Long appearing
- 5 before the Board in the matter of the
- 6 transfer of ownership of an indirect
- 7 interest in licensee, TA Operating, LLC,
- 8 doing business as TravelCenters of

9	America.
10	TA Operating, LLC, holds four Type 5
11	video gaming licenses and operates
12	truckstop facilities located in Egan,
13	Shreveport, Greenwood and Tallulah. TA
14	Operating, LLC, is wholly owned by its
15	sole member, TravelCenters of America
16	Holding Company, LLC, which is wholly
17	owned by its sole member, TravelCenters
18	of America, LLC.
19	Capital Research Global Investors,
20	an investment company, purchased
21	2,423,750 shares of stock in
22	TravelCenters of America, LLC. Those
23	were purchased on the New York Stock
24	Exchange. At that time, they
25	represented about 6.44 percent
	22
1	interest ownership interest in
2	TravelCenters of America. The purchase
3	of those shares of stock caused a
4	transfer of an indirect interest in TA
5	Operating, LLC, thereby affecting the
6	ownership of all four licensees.
7	Trooper Kevin Lamotte conducted the
8	investigation of the stock purchase and
9	transfer of indirect ownership interest,
10	and he's present this morning to present
11	his findings to the Board.

12	TROOPER LAMOTTE: Good morning,
13	Chairman Jones and Members of the Board.
14	My investigation found that Capital
15	Research Global Investors qualifies as
16	an institutional investor for
17	suitability purposes. I found no
18	information that would preclude the
19	continued licensing of TA Operating,
20	LLC, doing business as TravelCenters of
21	America located in Egan, Shreveport,
22	Greenwood and Tallulah, Louisiana.
23	Do you have any questions?
24	CHAIRMAN JONES: Any questions of
25	Trooper Lamotte or Mr. Long? There are
	23
1	no questions.
2	MR. LONG: The Office of the
3	Attorney General reviewed the file
4	compiled as a result of the Division's
5	investigation, and our review indicates
6	that no information was found to
7	preclude the transfer of indirect
8	ownership interest and also the
9	continued licensing of the four
10	licensees.
11	CHAIRMAN JONES: Thank you. We've
12	got the report from State Police and the
13	recommendation of the Office of the
14	Attorney General. Do I have a motion to

- approve the transfer of interest?
- 16 MAJOR MERCER: I move we approve.
- 17 CHAIRMAN JONES: By Mr. Mercer and a
- 18 second --
- 19 MR. SINGLETON: Second.
- 20 CHAIRMAN JONES: -- by Mr.
- 21 Singleton. You have to be quick up
- here. All in favor? [Collective
- "aye."] Opposed? [No response.] The
- 24 motion carries, transfer is approved.
- Thank you for your work, gentlemen.

- 1 MR. LONG: Thank you.
- 2 VI. CASINO GAMING ISSUES
- 3 A. Update on Operations of Jazz Casino
- 4 Company, L.L.C., d/b/a Harrah's New Orleans
- 5 CHAIRMAN JONES: We now move to
- 6 casino issues. First up we've got an
- 7 Update on Operations of Jazz Casino
- 8 Company, LLC, doing business as Harrah's
- 9 New Orleans.
- 10 Good morning, Mr. Real. Introduce
- 11 yourself to the Board.
- MR. REAL: Good morning, my name is
- Dan Real. I'm the regional president
- 14 for the southern region for Caesars
- 15 Entertainment, and part of that
- responsibility is to oversee Harrah's
- 17 New Orleans as the General Manager.

18	Good morning, Mr. Chairman and
19	Members of the Board. As predicted, the
20	smoking ban has had a significant impact
21	on our business. In May we reported a
22	16 percent decline over prior year, and
23	now for June, as we've heard from
24	Miss Jackson's report, we're reporting a
25	30.7 percent decline compared to June in
	25
1	2014.
2	It is important to note that there
3	is some volatility in the numbers due to
4	the nature of our business, but it is
5	clear to me the true impact of the ban
6	will be in the 15 to 20 percent range
7	when all is said and done.
8	I think you'd all agree, any
9	business that is experiencing a 15 to 20
10	percent revenue hit must adjust. Unlike
11	most businesses, however, we can't just
12	take it upon ourselves to implement the
13	necessary changes. As you may know,
14	we've been working for months to gain
15	approval from the city and the state on
16	different requests that would allow us
17	to move forward with changes that would
18	improve job quality, public safety and
19	property performance and, in turn,
20	returning some of the tax dollars that

21	would be lost as a result of the ban.
22	I do want to make it clear, however,
23	that I remain hopeful. We've been
24	working with the city and the state to
25	share our plans and better understand
	26
1	their concerns, and I do believe all
2	groups have been working in good faith.
3	Harrah's New Orleans is an important
4	revenue producer for the City of New
5	Orleans and the State of Louisiana. We
6	have generated approximately \$300
7	million to the city, plus an additional
8	\$1.1 billion to the state, not to
9	mention the thousands of jobs created,
10	millions of dollars in donations and
11	grants, and thousands upon thousands of
12	volunteer hours in our local
13	communities. It would be tough to draw
14	any conclusion other than to say we have
15	been great for Louisiana, and Louisiana
16	has been great for us. It has been a
17	true partnership, and now is the time to
18	create the new path forward together.
19	I also must take a minute to
20	recognize the managing employees of
21	Harrah's New Orleans. The past few
22	months have not been easy; however, our
23	team has not only stepped up to every

24	asking; they have gone above and beyond
25	to deliver amazing customer service
	27
1	results. Our employees are truly the
2	backbone of our operation.
3	So in closing, this has been a very,
4	very, very difficult 90 days. My
5	biggest concern has always been the
6	competitive disadvantage the local
7	ordinance would create, and as you can
8	see by our numbers, that disadvantage
9	has been significant.
10	With that said, I do look forward to
11	continuing to work with the mayor and
12	city council to find the best outcome
13	for the city, the state and for our
14	business.
15	I'd be happy to answer any questions
16	you may have.
17	CHAIRMAN JONES: I have a couple
18	questions, Dan. First of all, thank you
19	for trying to work through this. We've
20	met more than one time, talked about the
21	challenges, and they've been very real
22	challenges so we understand that you're
23	making progress.
24	As it is now, someone who smokes has
25	to do what? They leave, go completely

1	outside?
2	MR. REAL: They do, one of the five
3	entrances. We have two designated
4	temporary locations that are nice, but
5	they're still requiring the guests to
6	get up from the machine, the table, the
7	restaurant, walk outside through our
8	security exit and have a cigarette, then
9	come back in through the entrances,
10	through security, as well; and that's a
11	concern, not only for time on the
12	breaks, but also for public safety, and
13	truthfully, we have such a beautiful
14	property, just having if you can
15	envision, dozens of people just standing
16	outside smoking cigarettes doesn't
17	really add to the esthetic that we
18	built.
19	CHAIRMAN JONES: I know there are
20	plenty of people who don't smoke who
21	enjoy the environment.
22	MR. REAL: Absolutely.
23	CHAIRMAN JONES: Anecdotally, what
24	do you hear from patrons of the
25	facility?
	29
1	MR. REAL: It's a mixed review, as
2	you just stated, the same with our
3	employees. The patrons in general, the

4	nonsmokers truly appreciate it. There's
5	no doubt about it. Unfortunately, the
6	behavior change hasn't equaled the
7	behavior change of the smokers. It's
8	really been one of the things that we've
9	noticed is: Happy customers who are
10	nonsmokers, very unhappy customers who
11	do smoke; and it's a group that is not
12	shy about sharing their opinion, and we
13	hear every single voice. And we're
14	trying to use that to help us guide our
15	path forward, but it's clear that the
16	frustration exists.
17	They enjoy our people. They enjoy
18	our property. Harrah's New Orleans is
19	still a jewel; and it just frustrates
20	them because we've been there for 15
21	years, and we've created these bonds.
22	And it's causing them to change their
23	behavior.
24	CHAIRMAN JONES: You and I in some
25	private discussions have talked. This
	30
1	was perhaps a year ago before this ban
2	was put in place.
3	MR. REAL: Yes.
4	CHAIRMAN JONES: You were very
5	ontimistic about some canital

improvements that you wanted to make,

7	some reinvestment in terms of properties
8	and amenities, and, of course, that came
9	with a price. How has the loss of
10	business as a result of the smoking ban
11	impacted, if you can has that
12	impacted those plans?
13	MR. REAL: Our company and myself
14	still remain very bullish on New
15	Orleans. That wasn't the route we had
16	envisioned, but like any good business
17	you adjust. I still have very big plans
18	for the city and for our participation
19	within the city. As you may know, there
20	are some restrictions on hospitality
21	that we're allowed to participate in, as
22	well as some of the other businesses
23	that we'd be able to operate, so we're
24	working closely with the city to take
25	that into consideration, but I can
	31
1	assure you that the company's
2	willingness and energy to not only still
3	remain in New Orleans, but to grow in
4	New Orleans, is still as strong as it's
5	always been. We just need to now figure
6	out a new path, and that's the plan.
7	As you may know, non-gaming entity
8	or non-gaming revenue has been growing
9	in many jurisdictions, and we believe

10	that that's a major part of our future,
11	as well.
12	CHAIRMAN JONES: Can you share with
13	the Board what plans you have to make
14	adjustments to the property to
15	accommodate smokers?
16	MR. REAL: We're working through
17	that right now, and it will require
18	quite a few approvals. We've begun the
19	process. We knew a while back, so this
20	isn't new to us. It's a parallel path
21	that we have been taking while the
22	consideration of the ban had been going
23	on. We have worked with Major Noel and
24	Captain Hale to show them what we had
25	envisioned. We had worked with a member
	32
1	of the city council to show them what we
2	had envisioned, and we're making
3	progress on getting a better
4	understanding of what all the entities
5	that will be required to approve our
6	move would require.
7	So we're at a point where I'm very
8	comfortable to say within the next few
9	days I'll be happy to share with the
10	Board exactly what we have in mind, and
11	we've had a plan for quite a while. As
12	you might imagine with this change, it

13	hasn't been very clear on exactly what
14	would and wouldn't be approved, and when
15	you're going to invest millions of
16	dollars, you need to make sure that what
17	you're putting forth will not only be
18	proper for your employees and your
19	customers but also will ultimately be
20	approved and supported by the entities
21	that need to oversee us.
22	CHAIRMAN JONES: One final question
23	from my standpoint. Yours is the only
24	license in the State that not only has a
25	minimum employment requirement as part
	33
1	of the agreement with the Board, but
2	it's also statutory. Could you just
3	share with the Board you made an
4	attempt this past legislative session to
5	lower that cap, and the second part of
6	that is, will the loss of some business
7	impact employment moving forward?
8	MR. REAL: I appreciate the
9	question, and I did try to get that
10	adjusted this a few months ago. It's
11	a very difficult minimum requirement to
12	achieve. You might think on paper that
13	the request to reduce would simply be
14	financial for us, but the truth is, if
15	you speak to our employees, it's not

16	advantageous for many of them. We don't
17	run an ideal property. We hire people
18	that we truly don't need, and that, in
19	turn, impacts every single employee on
20	your property.
21	We understand our responsibility.
22	We've met that at every single turn. We
23	will continue to do so, but I continue
24	to request an opportunity to speak to
25	the parties that have the ability to
	34
1	change this for us to educate them and
2	help them understand exactly why this is
3	so important to us.
4	This is not simply a financial
5	request. It would help us, but it would
6	in no way come anywhere near filling the
7	funnel or the void that's been created
8	by the loss of revenue. It simply would
9	be a combination of a financial
10	improvement and a significant
11	improvement to the jobs that we offer at
12	the property.
13	I've been worried about the 2,400
14	head count minimum for years before the
15	smoking ban, and there just was never a
16	realistic or right time to present that.
17	Now, with the ban, it is critical that
18	we come to a conclusion that benefits

19	the property and our employees.
20	So I understand the concern, and I
21	would love for the group to understand.
22	When I did present this request, I also
23	made the commitment that there would not
24	be any layoffs associated with this
25	process. We have natural attrition at
	35
1	the property, and we would follow that
2	to the point where we would get to the
3	ideal number. Depending on the
4	environment, I'd be able to more clearly
5	speak to what that true number is, but
6	we would do so in a process where not a
7	single employee that it currently
8	working for us that performs and enjoys
9	their job would have a concern due to
10	the change.
11	CHAIRMAN JONES: Board Members,
12	questions?
13	MS. BERRY: I have a question.
14	MR. REAL: Sure.
15	MS. BERRY: Are you the only
16	licensee that currently has a
17	non-smoking ban?
18	MR. REAL: The Fairgrounds also
19	does. It was in the Orleans Parish only
20	is the ban, so the Fairgrounds and our
21	property.

22	MS. BERRY: Do you foresee that this
23	is going to continue to the other
24	casinos? That's kind of like the
25	MR. REAL: It's really tough to
	36
1	predict. I would use our situation as a
2	cautionary tale, one that I would
3	recommend if anyone is considering it,
4	they look they facts. You know, that's
5	one of the concerns that some of the
6	individuals that wanted the ban were
7	concerned about is not having factual
8	and updated information or data. I do
9	believe that what we've been presenting
10	is a fair representation of what happens
11	when you do implement a smoking ban. It
12	has been additionally difficult for us.
13	Most other jurisdictions have done
14	statewide bans. Ours was Orleans Parish
15	only, so although it was a tough
16	decision for us to accept anyway, that
17	has made it additionally difficult for
18	us.
19	CHAIRMAN JONES: Mr. Gaston.
20	MR. GASTON: Mr. Chairman, at the
21	proper time it might not be today
22	I'd like to see us join this gentleman
23	in easing his problems. It's just not
24	fair for government to mandate upon a

25	private enterprise that they hire people
	37
1	who are not doing anything, which takes
2	away from the good employees who have
3	jobs because they can't afford to pay
4	them correct wages because they've got
5	to pay these people because they're
6	being required. And policies have
7	feedback, and the feedback, when you're
8	dealing with the smoking down there, you
9	have got to give them more flexibility.
10	I just think he's being they're being
11	treated unfairly, and we I might be
12	by myself. I might be the only one that
13	believes that.
14	CHAIRMAN JONES: I think we're going
15	to have probably the opportunity in the
16	spring to visit this issue formally.
17	What I heard in testimony this past
18	legislative session was that there was
19	generally support for lowering that for
20	them. They were concerned that this
21	perhaps came late in the session, that
22	in the last couple of weeks it didn't
23	permit the committee the opportunity to

do some other information. It was

deferred one week. He came back the

1 next week.

24

2	I think after a year of Revenue
3	Reports, I think the legislature will be
4	inclined to, I hope, look favorably on
5	this request, and the Board's going to
6	have the opportunity to entertain that
7	at the proper time.
8	Any other questions? [No response.]
9	We appreciate you coming before the
10	Board. I'll be in touch with you.
11	We'll visit again. We'll keep an eye on
12	the numbers. We thank you for being a
13	good corporate partner and a good gaming
14	partner in the state. I think you're
15	great for the City of New Orleans and
16	thank you for sharing with us this
17	morning.
18	MR. REAL: Thank you for your time,
19	Mr. Chairman and Board.
20	B. Consideration of petition for approval of Debt
21	Transaction by Golden Nugget Lake Charles, LLC
22	- No. R016502995
23	CHAIRMAN JONES: We'll now move to:
24	Consideration of petition for approval
25	of Debt Transaction by Golden Nugget
	39
1	Lake Charles, LLC, No. RO16502995. Good
2	morning.

MS. WARE: Good morning, Chairman

Jones and Members of the Board. My name

3

5	is Trnessia Ware with Louisiana State
6	Police Corporate Securities Audit.
7	Mr. Paul West, local counsel for
8	Golden Nugget, Inc., notified the Board
9	by letter dated April 23rd, 2015, of
10	Golden Nugget's intent to enter into a
11	\$25 million term loan under its existing
12	credit facility. The primary purpose
13	for the financing transaction, as stated
14	in Golden Nugget's notification, is for
15	general corporate purposes.
16	The loan agreement was consummated
17	on May 13th, 2015; however, Board
18	approval is required for Golden Nugget
19	Lake Charles to be securitized under
20	this loan as included in the language of
21	the loan agreement.
22	Golden Nugget's long-term debt
23	schedule is shown on page six of your
24	report. Golden Nugget's credit facility
25	consists of a \$75 million revolving
	40
1	credit facility, a \$350 million Term B
2	Loan, and \$150 million delayed draw term
3	loan. The revolving credit facility
4	matures on November 21st, 2018. The

Term B Loan and the delayed draw loan

both mature on November 21st, 2019.

Golden Nugget presents -- projects

5

6

8	sufficient income to maintain its debt,
9	and its projections appear to be
10	reasonable.
11	In conclusion, Golden Nugget is
12	seeking the Board's approval of its
13	\$25 million term loan transaction under
14	its existing credit facility. No
15	financial issues came to our attention
16	to preclude the Board approval of Golden
17	Nugget's request.
18	Are there any questions?
19	CHAIRMAN JONES: Board members, any
20	questions on the request of State
21	Police? Any questions? It appears to
22	be clear. Do I have a motion to adopt
23	the resolution?
24	MR. BRADFORD: So moved.
25	CHAIRMAN JONES: By Mr. Bradford and
	41
1	a second by Mr. Gaston. Miss Tramonte,
2	would you read the resolution into the
3	record.
4	THE CLERK: On the 23rd day of
5	July 2015, the Gaming Control Board did,
6	in a duly noticed public meeting,
7	consider the issue of Golden Nugget Lake
8	Charles, LLC's, request for approval of
9	a new \$25 million term loan, as

anticipated under Section 6.01(u) of the

11	Credit Agreement governing the existing
12	credit facility approved by the Board on
13	November 21st, 2013, by and among Golden
14	Nugget, Incorporated, parent company of
15	the licensee, as the Borrower, Jefferies
16	Finance, LLC, as Administrative Agent,
17	Collateral Agent, Lead Arranger and
18	Bookrunner, and the Lenders and
19	Subsidiary Guarantors party thereto from
20	time to time, and the transactions
21	contemplated thereby, and upon motion
22	made and seconded, the Board adopted
23	this Resolution:
24	Be it resolved that Golden Nugget
25	Lake Charles, LLC's, request for
	42
1	approval of a new Term Loan, as more
2	particularly described and referenced
3	hereinabove, in the aggregate principal
4	amount of \$25 million, and the
5	transactions contemplated thereby, is
6	hereby approved.
7	Thus done and signed in Baton Rouge,
8	Louisiana, this 23rd day of July 2015.
9	THE CLERK: Mr. Bradford?
10	MR. BRADFORD: Yes.
11	THE CLERK: Mr. Stipe?
12	MR. STIPE: Yes.
13	THE CLERK: Mr. Singleton?

- 14 MR. SINGLETON: Yes.
- 15 THE CLERK: Miss Noonan?
- 16 MS. NOONAN: Yes.
- 17 THE CLERK: Major Mercer?
- 18 MAJOR MERCER: Yes.
- 19 THE CLERK: Mr. Jackson?
- MR. JACKSON: Yes.
- 21 THE CLERK: Mr. Gaston?
- 22 MR. GASTON: Yes.
- 23 THE CLERK: Miss Berry?
- 24 MS. BERRY: Yes.
- 25 THE CLERK: Chairman Jones?

- 1 CHAIRMAN JONES: Yes. The motion
- 2 carries. The transaction is approved.
- 3 Thank you very much.
- 4 3. Consideration of petition for Restructure of
- 5 Debt by Bossier Casino Venture d/b/a
- 6 Margaritaville Resort Casino, No. R011000841
- 7 CHAIRMAN JONES: Now before us:
- 8 Consideration of petition of Restructure
- 9 of Debt by Bossier Casino Venture doing
- 10 business as Margaritaville Resort
- 11 Casino, No. RO11000841.
- 12 MS. FICKLIN: Good morning, I'm Evie
- 13 Ficklin. I'm with Louisiana State
- 14 Police Gaming.
- 15 Bossier Casino Venture Holdco, Inc.,
- the ultimate parent of licensee, Bossier

17	Casino Venture, Inc., doing business as
18	Margaritaville, is seeking to consummate
19	the following transactions: Pay down
20	approximately \$48.19 million in accrued
21	paid in capital under the 14 percent
22	note; pay accrued management fees of
23	\$1,003,500 for tax purposes converted up
24	to \$105.5 million of Holdco's \$105.5
25	million 14 percent notes outstanding,
	44
1	and two, up to \$105.5 million 14 percent
2	preferred shares that post closing will
3	be classified as debt on Holdco's
4	balance sheet; and lastly, structure the
5	transactions to ensure that the amount
6	and timing of future interest payments
7	to the investors will not be affected
8	regardless whether the investors hold
9	notes of the preferred shares.
10	Holdco plans to accomplish its
11	objectives by issuing approximately
12	\$49.4 million in new Holdco 10 percent
13	senior notes and then using the proceeds
14	to pay the \$48.19 million in PIK
15	interest and \$1,003,500 in management
16	fees, execute the agreement among
17	investors to ensure continuity of
18	interest payments as they currently
19	exist.

20	The data in the spreadsheet on page
21	seven depicts the payments and PIK
22	interest from date of the indenture
23	through July 15th, 2015. The
24	spreadsheet on page ten details the
25	transaction converting the 14 percent
	45
1	notes into the preferred shares.
2	Because of information received
3	subsequent to submitting our report, we
4	have provided updated projected
5	financial statements so that the Board
6	may compare the projected financial
7	statements included in our report to the
8	revised projections. The revisions
9	reflect increases in interest expense
10	and long-term debt.
11	No financial issues came to our
12	attention to preclude the Board's
13	approval of Holdco's proposed
14	transactions, and I'll be happy to
15	answer any questions, and industry, the
16	company reps, are also here if you'd
17	like to speak with them.
18	CHAIRMAN JONES: Miss Ficklin, do I
19	understand correctly that auditors
20	discovered or learned, pursuant to
21	questions they asked, that there had
22	been significant changes made in the

23	report that was provided to the Board on
24	July 16th?
25	MS. FICKLIN: Yes, sir.
	46
1	CHAIRMAN JONES: We discovered that?
2	MS. FICKLIN: Through a question we
3	asked.
4	CHAIRMAN JONES: Who would like to
5	represent the licensee? Good morning.
6	MS. HARKINS: Good morning,
7	Mr. Chairman. My name is Deborah
8	Harkins with the law firm of Roedel
9	Parsons, and I have with me the general
10	counsel of Margaritaville who is
11	prepared to answer your questions.
12	MR. OSTROW: Mr. Chairman, Members
13	of the Board, when we were first asked
14	to prepare the balance sheet reflecting
15	the new transaction, our CFO recorded
16	the new preferred A, since it was
17	equity in a legal sense it was
18	equity. He recorded it as equity, and
19	when the members of your staff
20	requested asked him about that, he
21	then went to the auditor. And,
22	unfortunately, we hadn't done that
23	before. We did that just based upon our
24	legal advice that it was equity, and so
25	we recorded it. But the change in the

1	transaction from equity to debt still
2	maintains the same level of debt that we
3	had before the transaction and after the
4	transaction. We're not increasing the
5	debt of the company in any way.
6	CHAIRMAN JONES: You know, as a
7	teenager, I lived by the philosophy that
8	it was easier to get forgiveness than
9	permission. I don't believe that
10	anymore. When there are significant
11	changes, it's the obligation of the
12	licensees to come to the Board and
13	provide the information. This entire
14	transaction that we're going to vote on
15	today was finalized this morning, this
16	resolution.
17	That's okay for me and my staff.
18	We're pretty nimble and agile, but I
19	have eight members on this board who
20	receive a packet seven days in advance
21	and study these packets. When there are
22	changes, it's difficult to get them up
23	to speed, and this applies to all
24	licensees. Last minute changes to the
25	transactions are difficult for the
	48
1	auditing team to adjust to, and it makes
2	it complicated for the Board to

3 understand exactly what's going on. 4 Do you understand that? MR. OSTROW: I appreciate that, 5 6 Mr. Chairman. 7 CHAIRMAN JONES: Board, are there 8 any other questions? The board is 9 clear. Do I have a motion to adopt the 10 resolution? 11 MR. JACKSON: I'll make a motion to 12 adopt the resolution. 13 CHAIRMAN JONES: Mr. Jackson. 14 MS. NOONAN: I'll second. 15 CHAIRMAN JONES: Miss Noonan. 16 Miss Tramonte, you want to read the 17 resolution into the record. 18 THE CLERK: On the 23rd day of July 19 2015, the Louisiana Gaming Control Board 20 did, in a duly noticed public meeting, 21 consider the issue of Bossier Casino 22 Venture, Incorporated's, request for 23 approval of the following transactions 24 to be completed by its parent company, 25 Bossier Casino Venture (Holdco), 49 1 Incorporated. 2 Holdco's issuance of approximately 3 \$49.4 million in new 10 to 12 percent

Senior Secured Notes due in 2020; and

two, the conversion of up to

4

6	\$105.5 million of Holdco's 14 percent
7	Senior Secured Notes due 2021 into a
8	dollar-for-dollar equivalent amount for
9	14 percent Series A Preferred Stock of
10	Holdco, and in each case the
11	transactions contemplated thereby
12	including the pledge of Holdco's assets,
13	including the stock of BCV Intermediate,
14	Incorporated, to secure the new notes
15	and related obligations, and upon motion
16	duly made and seconded, the Board
17	adopted this Resolution:
18	Be it resolved that Bossier Casino
19	Venture, Incorporated's, request for
20	approval of: 1, Holdco's issuance of
21	approximately \$49.4 million in new
22	10 percent, 20 [sic] percent Senior
23	Secured Notes due 2020; and 2, the
24	conversion of up to \$105.5 million of
25	Holdco's 14 percent Senior Secured Notes
	50
1	due 2021 into a dollar-for-dollar
2	equivalent amount of 14 percent Series A
3	Preferred Stock of Holdco, and in each
4	case the transactions contemplated
5	thereby including the pledge of Holdco's
6	assets, including the stock of BCV
7	Intermediate, Incorporated, to secure
8	the new notes and related obligations,

- 9 is hereby approved.
- Thus done and signed in Baton Rouge,
- Louisiana, this 23rd day of July 2015.
- 12 Mr. Bradford?
- 13 MR. BRADFORD: Yes.
- 14 THE CLERK: Mr. Stipe?
- 15 MR. STIPE: Yes.
- 16 THE CLERK: Mr. Singleton?
- 17 MR. SINGLETON: No.
- 18 THE CLERK: Miss Noonan?
- 19 MS. NOONAN: Yes.
- 20 THE CLERK: Major Mercer?
- 21 MAJOR MERCER: Yes.
- 22 THE CLERK: Mr. Jackson?
- 23 MR. JACKSON: Yes.
- 24 THE CLERK: Mr. Gaston?
- 25 MR. GASTON: No.

- 1 THE CLERK: Miss Berry?
- 2 MS. BERRY: No.
- 3 THE CLERK: Chairman Jones?
- 4 CHAIRMAN JONES: Yes.
- 5 THE CLERK: Six yeses, three noes.
- 6 CHAIRMAN JONES: The transaction is
- 7 approved.
- 8 MS. HARKINS: Thank you,
- 9 Mr. Chairman.
- 10 D. Consideration of Certificate of Compliance for
- 11 the Alternate Riverboat Inspection of the

- 12 gaming vessel of PNK (Baton Rouge) Partnership
- 13 d/b/a L'Auberge Casino & Hotel Baton Rouge -
- 14 No. R011000801
- 15 CHAIRMAN JONES: Next up:
- 16 Consideration of the Certificate of
- 17 Compliance of the Alternate Riverboat
- 18 Inspection of the gaming vessel PNK
- 19 (Baton Rouge) Partnership doing business
- 20 as L'Auberge Casino & Hotel Baton Rouge,
- 21 No. RO11000801.
- Good morning, gentlemen.
- 23 MR. THOMPSON: Good morning.
- 24 Chairman Jones, Board Members, I'm
- 25 Assistant Attorney General Buddy

- 1 Thompson. With me is John Francic of
- 2 ABSC. We're here in the matter of
- 3 issuance of the renewal Certificate of
- 4 Compliance to PNK (Baton Rouge)
- 5 Partnership d/b/a L'Auberge Baton Rouge.
- 6 On June the 28th, 2015, ABSC began
- 7 the inspection process for the renewal
- 8 of L'Auberge Baton Rouge's Certificate
- 9 of Compliance. For more on this, I now
- turn the presentation over to John
- 11 Francic.
- 12 MR. FRANCIC: Good morning, Chairman
- and Board Members. I'm John Francic
- 14 with ABS Consulting here to report the

15	annual certification for L'Auberge
16	(Baton Rouge) Casino.
17	The inspectors, Jeff Boyle and Pete
18	Bullard, did, on June 28th and 29th,
19	attend L'Auberge (Baton Rouge) Casino to
20	conduct the annual inspection in
21	accordance with the alternative
22	inspection program in the State of
23	Louisiana.
24	The surveyors reviewed fire
25	protection equipment, life-saving
	53
1	equipment, egress routes, mooring
2	systems, training records and conducted
3	a fire drill. The staff did an
4	excellent job in preparing for this
5	inspection, as there were no
6	deficiencies that were carried over.
7	The 2015 annual survey, as required
8	by Louisiana Gaming Control Board, is
9	complete and to date does not present
10	any safety concerns to its patrons or
11	employees onboard the riverboat. It is
12	the recommendation of ABS Consulting
13	that L'Auberge Casino be reissued the
14	Certificate of Compliance.
15	CHAIRMAN JONES: Any questions,
16	Board Members? The board appears to be
17	clear.

18	MR. THOMPSON: We now present these
19	findings to the Board and request that
20	upon the Board accepting the report
21	submitted by ABSC, the Board will move
22	for the renewal of L'Auberge (Baton
23	Rouge's) Certificate of Compliance.
24	CHAIRMAN JONES: I have a motion to
25	issue the certificate by Miss Berry, a
	54
1	second by Mr. Gaston. All in favor?
2	[Collective "aye."] Opposed? [No
3	response.] Motion carries, certificate
4	is thereby issued.
5	E. Consideration of Certificate of Compliance for
6	the Alternate Riverboat Inspection of the
7	gaming vessel of Belle of Orleans, LLC, d/b/a
8	Amelia Belle Casino - No. R013600020
9	CHAIRMAN JONES: Next up:
10	Consideration of Certificate of
11	Compliance for the Alternate Riverboat
12	Inspection of the gaming vessel Belle of
13	Orleans, LLC, doing business as Amelia
14	Belle Casino, No. R013600020.
15	MR. THOMPSON: Again, Chairman
16	Jones, Board Members, I'm Assistant
17	Attorney General Buddy Thompson. With
18	me is John Francic of ABSC.
19	We're here in the matter of the
20	issuance of the renewal Certificate of

21	Compliance to Belle of Orleans, LLC,
22	d/b/a Amelia Belle Casino.
23	On May the 13th, 2015, ABSC began
24	the inspection process for the renewal
25	of Amelia Belle Casino's Certificate of
	55
1	Compliance. For more on this, I turn
2	the presentation now over to John
3	Francic.
4	MR. FRANCIC: Chairman, Board
5	Members, John Francic with ABS
6	Consulting here to report the annual
7	certification for Amelia Belle Casino.
8	The inspectors, Doug Chapman and
9	Pete Bullard, did, on May 13th, attend
10	the riverboat Amelia Belle to conduct
11	the annual inspection in accordance with
12	the alternative inspection of riverboat
13	gaming vessels in the State of
14	Louisiana.
15	The inspectors reviewed fire
16	protection measures, equipment, egress
17	routes, mooring systems, machinery
18	spaces and conducted a fire drill. The
19	deficiencies found during the inspection
20	are found on page seven of your report.
21	A follow-up to all deficient items was
22	done on June 25th and found
23	satisfactory. This can be found in the

24	supplemental report with focus.
25	The 2015 annual survey as required
	56
1	by the Louisiana Gaming Control Board is
2	complete and to date does not present
3	any safety concerns to the patrons or
4	employees onboard the riverboat. It is
5	the recommendation of ABSC that Amelia
6	Belle Casino be issued the Certificate
7	of Compliance.
8	In addition to the in addition to
9	the certification of gaming vessel, a
10	request from Amelia Belle Casino, in a
11	letter dated May 14, 2015, to ABSC
12	Consulting, asked to remove certain
13	equipment from inspection. A review of
14	that equipment was done during the
15	annual survey by the inspectors. In
16	this request to remove were to remove
17	propulsion equipment, firefighting
18	equipment, certain life-saving
19	equipment, navigation equipment and
20	mooring equipment. We recommend
21	approval to remove from all inspection
22	all of the above.
23	The gaming vessel's permanently
24	moored status does not require the use
25	of bow thrusters, Z drives, rudders or

1	navigation equipment. The gaming
2	vessel's berth that is directly off an
3	actual waterway with very little marine
4	traffic. Very few tugs with their tows
5	or offshore supply vessel pass the
6	casino on a daily basis.
7	With a manning variance in place,
8	the fire and rescue efforts will be
9	conducted by Amelia Belle Fire
10	department, which is in close proximity
11	to the gaming vessel. The removal of
12	fire hoses and axes and applicators,
13	life jackets and rescue boats would not
14	be needed as the fire department would
15	bring their own equipment to the scene.
16	To immediately respond to the fires
17	onboard would be the use of fire
18	extinguishers and the affixed systems
19	onboard such as the sprinkler system.
20	It is the recommendation by ABS
21	Consulting to approve the removal from
22	inspection the above mentioned equipment
23	as it does not present a safety concern
24	to its patrons or employees onboard the
25	riverboat.
	58
1	CHAIRMAN JONES: I have a question
2	from Mr. Stipe.

MR. STIPE: The conclusion that

4	there's little marine traffic in that
5	area was based on your observation of
6	MR. FRANCIC: It was based on
7	when they did the maintenance variance,
8	our risk analysis gathered data at that
9	point in time to determine that there
10	was very it was in the manning
11	variance that he determined that. Where
12	he got his data, you know, I don't have
13	that information with me, but I
14	certainly can find out.
15	MR. STIPE: Your conclusion, based
16	on the data you gathered and the
17	recommendation to the Board, is this
18	propulsion equipment, the exemption or
19	the recommendation is appropriate?
20	MR. FRANCIC: Yes.
21	MR. STIPE: That's all I have.
22	CHAIRMAN JONES: That's it?
23	MR. STIPE: Yes, sir.
24	CHAIRMAN JONES: Are there any other
25	questions? The board appears to be
	59
1	clear.
2	MR. THOMPSON: We now present these
3	findings to the Board and request that
4	upon the Board accepting the report
5	submitted by ABSC, the Board will move
6	for the renewal of Amelia Belle Casino's

- 7 Certificate of Compliance.
- 8 CHAIRMAN JONES: I now ask for a
- 9 motion to issue the Certificate of
- 10 Compliance and to approve the equipment
- transfer waiver required.
- 12 MS. NOONAN: I'll move.
- 13 CHAIRMAN JONES: Miss Berry and
- 14 Mr. Bradford. All in favor?
- 15 [Collective "aye."] Opposed? [No
- response.]
- 17 MR. THOMPSON: Mr. Chairman, I would
- ask for a motion for the renewal of the
- 19 Certificate of Compliance in addition to
- the changes to the inspections.
- 21 CHAIRMAN JONES: I thought we did it
- 22 altogether.
- 23 MR. THOMPSON: Okay. I just wanted
- to make sure.
- 25 CHAIRMAN JONES: We voted on the

- 1 motion to issue the Certificate of
- 2 Compliance and approve the transfer
- 3 waiver request.
- 4 MR. THOMPSON: Very good. Thank
- 5 you.
- 6 CHAIRMAN JONES: Do you want to vote
- 7 on it again?
- 8 MR. THOMPSON: No.
- 9 CHAIRMAN JONES: We can do it again.

10	MR. THOMPSON: Thank you.
11	CHAIRMAN JONES: Thank you.
12	We've docketed this meeting a
13	discussion of minority procurement
14	requirements that are part of the
15	conditions of meeting the licensees
16	of all the licensees of the state,
17	actually, of casinos, because it's
18	important. Because the only reason
19	we're all here today is because the
20	State believes that economic development
21	will be furthered by legalized gaming.
22	So it's an obligation of this board
23	to monitor that, and from time to time,
24	we're going to have a discussion about
25	why there's a pattern of noncompliance
	61
1	for some properties.
2	So I've been requested, first of
3	all, to permit the Executive Director of
4	the Casino Association to simply make
5	some opening remarks representing the
6	whole association, and then we'll move
7	to the properties.
8	Good morning.
9	MR. DUTY: Good morning, Chairman.
10	Good morning, Board Members. I'm Wade
11	Duty, Executive Director of Louisiana
12	Casino Association. My comments are, in

13	fact, brief. I just wanted to give you
14	a little bit of history and advise you
15	what the association does to help
16	facilitate licensees to work towards
17	these goals.
18	Beginning in 2004, the Association
19	hosted its first joint women and
20	minority business enterprise vendor
21	fair. At that point, we had 157 vendors
22	participating of which 58 were
23	minority-owned companies. In 2013, my
24	board made the decision to make this a
25	recurring or annual event which we
	62
1	rotate at different markets throughout
2	the State.
3	In 2015, we are conducting now
4	exclusively minority vendor fairs, and
5	we had 18 participants. This represents
6	a 69 percent drop in participating
7	vendors from our first fair in 2004.
8	Despite the fact that the Association
9	provides these venues for free with no
10	participation cost on behalf of the
11	exhibiting vendors, we have seen this
12	decline in participation.
13	To address that based on some
14	feedback we received from the vendors at
15	this year's event which was hosted by

16	Isle of Capri in Lake Charles, we are
17	looking to hold it in a more central
18	location, possibly at the facility in
19	Opelousas because of its geographic
20	convenience to everyone.
21	The question has been raised on
22	occasion for some of these goals, which
23	are, in fact, over 20 years old or were
24	set by companies that no longer operate
25	in Louisiana or were set when the
	63
1	license was in an entirely different
2	demographic location, why we have not
3	pursued amending those goals. Since
4	I've been in this position for the last
5	14 years, we have put together packages
6	on no less than four occasions to seek
7	amendment for some of these goals, and
8	in each instance it has been
9	communicated to us by interests outside
10	the purview of this Board, that it would
11	not be in our best interest to continue
12	to pursue those amendments, so that is
13	the reason we have not.
14	We have looked, however, at data
15	that's available through the U.S. Census
16	Bureau Small Business Division. As
17	you're aware, each ten years the Census
18	Bureau conducts a population census.

19	Every five years they conduct a census
20	of small business, and they look at
21	things like vendor capacity and
22	different vendor service
23	classifications. We would note that
24	based on that compared to the markets in
25	Louisiana, procurement goals somewhere
	64
1	in the range of nine to twelve percent
2	would be probably appropriate; however,
3	we also recognize that we live in an
4	environment that includes this board
5	that we have to, obviously, be held
6	accountable to, but also legislative,
7	local and other state influences that we
8	must be mindful of, and we don't see
9	that a reduction in some case of
10	75 percent of a particular goal would be
11	palatable.
12	So what we do on the positive side
13	is the Association maintains a vendor
14	database that has to date 3,562 vendors
15	in it. Of those, 338, or roughly
16	9.4 percent, are minority vendors.
17	Please keep in mind that that
18	9.4 percent includes all vendors
19	suppling all goods and services, not
20	necessarily is it reflective that those
21	are vendors that supply things that we

22	need or that they are vendors that can
23	meet the demands.
24	When you're looking at feeding a
25	casino, food and beverage items are
	65
1	obviously our largest categories of
2	expenditure, and that is where the
3	biggest dollar items flow. So trying to
4	find vendors in those particular
5	categories really moves the needle in a
6	meaningful fashion. Some of the other
7	categories are much more difficult.
8	Even if you have a particular vendor
9	that's performing well, if it's not a
10	high dollar volume category, it's
11	difficult to place there.
12	Vendor identification remains our
13	biggest challenge regardless of what
14	property you're talking about. The
15	Association maintains a database of
16	minority vendors. To our knowledge,
17	outside of one database maintained by
18	the Department of Transportation, there
19	are no state databases that we could
20	avail ourselves. We do, however,
21	recognize that there are other groups
22	that do maintain such databases, and we,
23	in fact, partnered with those. We are
24	now a member of the Southern Minority

25	Supplier Development Council in New
	66
1	Orleans, and we have also joined the
2	Minority Supplier Institute in
3	Shreveport; and we hope that within the
4	next 30 days we will exchange databases
5	with them.
6	So the short story is: The more we
7	can identify, the better likelihood we
8	have of placing dollars in those
9	categories. That's really the extent of
10	my comments. I'll be happy to address
11	any questions that the Board may have.
12	CHAIRMAN JONES: Any questions for
13	the Executive Director? Mr. Stipe.
14	MR. STIPE: I believe a number of
15	years ago I asked this question: Are we
16	the only venue that has these
17	procurement goals?
18	MR. DUTY: You're one, I think, of
19	two that remain. Louisiana's
20	procurement goal system is identical to
21	that that New Jersey used to have. That
22	system was challenged in the Federal
23	District Court, and the decision was
24	upheld at the Federal Appeals Court that
25	it, in fact, was unconstitutional
	67

1 because you're tracking by both race and

2	gender; and that's inappropriate under

- 3 the U.S. and, frankly, State
- 4 Constitution.
- 5 So what they look for is a
- 6 disadvantaged business enterprise
- 7 standing which is a constitutionally
- 8 acceptable mechanism, but it requires
- 9 certain actions by the state and other
- surveys to be conducted before you can
- actually reach the point where you say
- that there is certain issues to address.
- So, short answer is: You're about the
- last kid on the block that does it this
- 15 way.
- 16 CHAIRMAN JONES: Do you know if in
- 17 New Jersey if that was a state mandated
- procurement requirement, or were those
- offered by the licensees in pursuit of
- the licenses?
- 21 MR. DUTY: It is very similar to
- what Louisiana had. It was a condition
- of a license that you state a goal and
- that you work towards that goal, so it
- was very similar to what we had.
  - 68
- 1 CHAIRMAN JONES: Okay. Any other
- 2 questions for Mr. Duty? [No response.]
- 3 Thanks for coming, sir.
- 4 MR. DUTY: Thank you, Board Members.

- 5 CHAIRMAN JONES: I understand that
- 6 since Amelia Belle and Treasure Chest
- 7 are both jointly owned by Boyd Gaming,
- 8 we'll take both of those at the same
- 9 time. Gentlemen. Good morning.
- 10 F. Report in reference to procurement goals by
- 11 Belle of Orleans, LLC, d/b/a Amelia Belle
- 12 Casino, No. R013600020
- 13 H. Report in reference to procurement goals by
- 14 Treasure Chest Casino, LLC, d/b/a Treasure
- 15 Chest Casino, No. R012600097
- 16 MR. SCHWARTZ: Good morning,
- 17 Mr. Chairman and Board Members. My name
- 18 is Vincent Schwartz. I'm a Senior
- 19 Vice-President for Boyd Gaming, and my
- 20 region includes Treasure Chest and
- 21 Amelia Belle.
- Just I have a few comments to make,
- sort of an overview, and then Mike
- 24 Garms, the General Manager of Treasure
- 25 Chest, can speak to Treasure Chest

- 1 specifically, and Ashby Pettigrew, the
- 2 General Manager from the Amelia Belle,
- 3 can speak to Amelia.
- 4 CHAIRMAN JONES: Thank you.
- 5 MR. SCHWARTZ: Overall at Boyd, we
- 6 certainly understand the importance of
- 7 diversity inclusion in our purchasing

8	process. We have exceeded our voluntary
9	goals in the Louisiana category and the
10	women-owned business category while
11	falling short in the minority goals.
12	We're committed to our efforts to
13	achieve these goals and certainly have
14	seen some progress and hope to have some
15	more.
16	Our properties have actively
17	participated in the vendor fairs held by
18	the Casino Association. Our procurement
19	teams search our market for
20	opportunities with minority vendors and
21	certainly network with some of the other
22	licensees to search out anybody that we
23	can find that will help us achieve these
24	goals.
25	And as Wade said, the categories of
	70
1	food, beverage and marketing are
2	typically where most of the money is
3	spent in our industry, and that's where
4	minority businesses are typically
5	underrepresented, so it certainly makes
6	our task difficult. But we've had some
7	successes with moving products that
8	we're currently getting from a
9	non-minority vendor to some of our
10	minority vendors that are providing

11	other products and expanding their
12	product line, which is helping them grow
13	and certainly helping us with our
14	efforts to meet our goal. We've had
15	some success stories with that. There's
16	been a few that the success stories
17	started out good, but it didn't end well
18	when we had some difficulty with
19	suppliers. Some of them are just
20	unwilling to expand their business,
21	their capacity to service us.
22	So it's been a challenge kind of all
23	along, but regardless, we think that's a
24	viable strategy really to help us to
25	meet our goals on our challenges by
	71
1	identifying products where we can add to
2	those vendors and expand what they
3	offer.
4	So in addition, Boyd has their
5	purchasing set up to where in the event
6	that a minority bidder is within reason,
7	close but more than another vendor, we
8	certainly will award it in some cases.
9	We have manipulated or adjusted the
10	terms and conditions and delivery
11	schedule and products just to try and
12	help make the deal in some of these
13	cases.

14	But that's kind of overall the
15	efforts that we've been making on a
16	global basis, but I appreciate being
17	here today to share some of that stuff
18	with you. Mike and Ashby can speak to
19	Treasure Chest specifically and Amelia
20	Belle.
21	MR. GARMS: Thank you, Vincent.
22	Good morning, Mr. Chairman, Members of
23	the Board. I'm Mike Garms, the
24	Vice-President and General Manager at
25	Treasure Chest.
	72
1	Our story's a little bit different
2	as we have had success in reaching our
3	voluntary goals in the past, but I would
4	like to assure you that it is something
5	that we're working very diligently at
6	towards at Treasure Chest to reattain.
7	In 2012 and 2013, we were able to
8	achieve our voluntary goal or exceed our
9	voluntary goal of 15 percent. We had
10	17 percent and 16.2 percent in those
11	years; however, at the end of 2013 and
12	the first part of 2014, we lost two very

significant vendors who were responsible

for much of that success that we were

achieving. One by itself impacted us by

a negative quotient of about 70 percent.

13

14

15

17	We are talking a little bit of a
18	different direction now trying not to
19	put so much of our goal in the hands of
20	one or two vendors, so it is more of a
21	process to rebuild where we were at in
22	early 2013 and where we are today and,
23	of course, where we wish to get to to be
24	successful to reattain our goal.
25	We're up about 40 percent in the
	73
1	first two quarters of 2015 to where we
2	were in the first two quarters of 2014,
3	so we are making progress; however, it
4	is a process.
5	Wade spoke of the vendor fairs that
6	have taken place by host of the
7	Louisiana Casino Association, and
8	Treasure Chest and Boyd Gaming as a
9	whole in Louisiana has taken part in
10	each of those three fairs over the last
11	three years. Additionally, we've been
12	in contact with our local parish
13	economic development commission for
14	assistance in identifying vendors that
15	we can use to be more successful in that
16	regard. We've joined one of our local
17	minority chambers in the New Orleans
18	area, and, of course, we continue to
19	work with our other Louisiana properties

20	to identify vendors that they've been
21	successful in identifying.
22	Finally, as a property, I'd just
23	like to state that we do look forward to
24	continued progress toward reattaining
25	success in achieving our goal, and we do
	74
1	think we can get there. We understand
2	that by doing so it will strengthen a
3	more diverse economy in our operating
4	market, and that's a good thing for both
5	businesses and individuals alike.
6	Ashby.
7	MR. PETTIGREW: Good morning. My
8	name is Ashby Pettigrew. I'm the
9	General Manager of the Amelia Belle
10	Casino. Good morning, Mr. Chairman,
11	Board Members.
12	Mr. Chairman, I want to take this
13	opportunity to thank you again for
14	stopping by the Amelia Belle. It's
15	always nice to see you, and I appreciate
16	your continued support on that property.
17	As you know, the Amelia Belle is
18	located in a rural area miles from any
19	major metropolitan city with New Orleans
20	80 miles away. Our location creates
21	unique challenges with identifying local
22	minority vendors with whom we can do

23	business and non-local vendors that are
24	willing to travel the distance to come
25	to Amelia Belle. Oftentimes the volume
	75
1	of business that we do at a small
2	property, it's just too small for the
3	vendors to find it worth their time to
4	actually come to Amelia.
5	That being said, I've always taken
6	an active role in monitoring our
7	minority procurement efforts and
8	searching for new procurement
9	opportunities. Additionally, I
10	personally met with each and every one
11	of our current minority vendors and
12	tried to find new opportunities to grow
13	their business. This outreach has
14	created new opportunities and potential
15	possibilities of sourcing additional
16	product through these vendors and
17	increasing our minority procurement
18	numbers.
19	To maximize our exposure in the
20	marketplace, I've also met with several
21	local business associations to try to
22	identify new minority vendors in the
23	local area. Through this contact with
24	these groups, we're beginning to grow
25	ever so slightly but continuously our

1	number of minority vendors.
2	In closing, I would like to thank
3	the Board for this opportunity to speak
4	on this issue. We take our minority
5	procurement very seriously at Amelia
6	Belle. We remain committed to pursuing
7	any and all avenues that may be of
8	assistance in our efforts to achieve the
9	established goals. Thank you.
10	CHAIRMAN JONES: Thank you, Ashby.
11	For the benefit of the Board, your
12	license, and indeed the boat, didn't
13	start out there.
14	MR. PETTIGREW: No, sir.
15	CHAIRMAN JONES: It started out in
16	Jefferson Parish or Orleans Parish?
17	MR. PETTIGREW: Orleans Parish.
18	CHAIRMAN JONES: That original goal
19	was set for an area very different from
20	where you're located now.
21	MR. PETTIGREW: Yes, sir.
22	CHAIRMAN JONES: Board Members, any
23	questions of the Boyd representatives?
24	[No response.] Gentlemen, thank you
25	very much. We appreciate your
	77
1	commitment to minority procurement; and
2	I have visited with both of you

3	individually, and I understand the
4	challenges. We just have to keep trying
5	to find a way forward. Thank you very
6	much.
7	MR. SCHWARTZ: Thank you.
8	MR. PETTIGREW: Thank you,
9	Mr. Chairman and Board Members.
10	G. Report in reference to procurement goals by
11	Horseshoe Entertainment, L.P., d/b/a Horseshoe
12	Bossier City Casino & Hotel, No. R010800198
13	CHAIRMAN JONES: At this time, I'd
14	like to hear from Horseshoe Bossier
15	City. Good morning, Ladies and
16	Gentlemen. Is the water dropping yet?
17	MR. RICH: Good morning. It is
18	dropping, thank God.
19	So good morning, Members of the
20	Board, Chairman Jones. Thank you for
21	the opportunity to present today. With
22	me I have Alan Gartrell, who is in
23	charge of purchasing for the entire
24	southern region for Caesars
25	Entertainment, and I also have Kelisha
	78
1	Garrett.
2	And so I wanted to start off this

morning saying that we, too, at

Horseshoe are very committed to this

process, and we, as well as the other

3

4

6	licensees, participate in the minority,
7	women-owned vendors fairs. We've met
8	with Minority Supplier Institute locally
9	in Shreveport/Bossier, are very active
10	with NAACP in that region, as well; but
11	Caesars in New Orleans, between Harrah's
12	New Orleans, Louisiana Downs and the
13	Horseshoe property, have made the
14	commitment to hire Kelisha as someone
15	who does nothing really but focus on
16	this very issue, and so we are very
17	committed to this issue. We find it
18	extraordinarily important.
19	Horseshoe in general does fairly
20	well against our Louisiana goals and our
21	women-owned goals, and, of course, we
22	have fallen short frankly for many years
23	as relates to our minority goal.
24	And so we have got several things
25	that hamper us in that category starting
	79
1	with just being able to find minority
2	suppliers who are ready, willing and
3	able to meet the needs of our property
4	with the various areas of business that
5	we require. We also have an
6	extraordinarily large chunk of our
7	Louisiana spend that's focused in about
8	nine different vendors, and I'll give

9	you an example. One of them is Pepsi
10	where you have Caesars is a Pepsi
11	company. We have the one Pepsi local
12	distributor, and that company is not run
13	by a minority individual. So we do face
14	challenges like that.
15	Our linen company is another example
16	where we spend a tremendous amount of
17	money against a group that is the only
18	linen vendors in the area within a
19	hundred miles able to meet our demand as
20	it relates to our hotel and providing
21	our linen to us. We also have one that
22	falls in debt nine (phonetic) that used
23	to be a minority-owned vendor in the
24	service companies, and it's a great
25	success story where the introduction of
	80
1	that company to Caesars Entertainment
2	through the Bossier property allowed
3	that company to grow to actually become
4	one of the largest outsource cleaning
5	companies in the country. They now do
6	eleven, I think, of our properties
7	country wide in Caesars. They do a
8	whole host of other properties around
9	the continental U.S.
10	They were minority owned at one
11	point in time. They did so well that

12 the minority owner sold out to a larger 13 corporation. We had built that 14 relationship over time with a great 15 company that we don't want to change, 16 but it used to be a minority for us, no 17 longer is. It's been bought out by a 18 non-minority corporation. 19 So there are several examples like 20 that that eat up almost half of our 21 Louisiana spend, and so for us it's 22 trying to find vendors in the other half 23 of your spend that are able to meet our 24 needs; and it's a continual, difficult 25 struggle. 81 1 We felt really good. We actually 2 spoke to you-guys last March on this 3 very same subject; and we had a few in 4 the pipeline, and they just did not 5 materialize. We do feel like we have 6 got a couple in the pipeline this year 7 that have a better chance of 8 materializing that will be able to 9 accommodate, you know, \$500,000 plus 10 spends, which is what we need to move 11 the number for Horseshoe Bossier because 12 our goals are so high in comparison to 13 the other goals across the State of

14

Louisiana.

15	And I guess the last point I'll make
16	before I turn it over to any questions
17	is that in Caesars Entertainment we take
18	the certification process and we
19	mentioned this last year, as well
20	very seriously. We do not count any
21	minority or women spend unless you have
22	been certified by a third party agency
23	that you are a company that is actually
24	owned by a woman or a minority, so that
25	does hinder us a little bit and is why
	82
1	it's taken us a little while for the
2	companies that we have in the pipeline
3	currently to get to the point of being
4	able to be used by our company.
5	CHAIRMAN JONES: Did y'all want to
6	say anything before we have some
7	questions? No? Okay.
8	So first the good news, you know,
9	noncompliance generates a required
10	report to the Attorney General to
11	explain, you know, why you didn't meet
12	the goal and what your plans are. Out
13	of all the properties who have been
14	noncompliant, your report is the best.
15	I mean, it's very detailed. It makes me
16	feel optimistic when I read it.
17	MR. RICH: Well, thank you. I

18	appreciate that.
19	CHAIRMAN JONES: But that's where it
20	stops, okay? So I think it was
21	Shakespeare who paraphrased from the
22	Bible about the sins of the Father being
23	visited on the children, you know, and
24	in 2004, Anthony Sanfilippo representing
25	Caesars sat probably right where you
	83
1	were and accepted, acknowledged these
2	goals, accepted them without question,
3	and it's in the transcript.
4	It is a high goal. Caesars
5	recognized the value of this property.
6	It's a damn good property. You-guys
7	make money. You consistently make
8	money, but you got the license, at least
9	in part, because you said this is how
10	we're going to help the minority
11	community. So 35 consecutive quarters
12	dating back to just after Katrina, some
13	are not even close, and what confuses me
14	is that right across the river a sister
15	property consistently spends twice as
16	much as your property on minority
17	procurement.
18	So I'm glad to have somebody from
19	the corporate office here, because
20	you-guys may have to change how you buy

21	stuff because obviously there are
22	vendors there. The last fiscal year you
23	spent \$2.5 million on minority
24	procurement. Across the river, they
25	spent \$5.3, and I just pulled up four
	84
1	years this morning because I thought
2	maybe that was an anomaly. Every year
3	it's the same thing.
4	So how do you reconcile that?
5	MR. RICH: Look, I mean, obviously
6	it's something that we continue to do
7	our best with. Obviously, we have
8	certain corporate contracts that I'm
9	certain that our sister properties
10	across the river don't particularly have
11	when it comes to eating up a bulk of our
12	spend that makes it more difficult to
13	meet our number.
14	So, obviously, sitting here we're
15	not thrilled and proud to be sitting
16	here and talking about failing to get a
17	number. We're working every day with
18	Kelisha, with local officials trying to
19	find vendors to meet our needs. We take
20	the issue very seriously, and we
21	continue to try to find vendors who will
22	work. It's been a struggle, and look,
23	if there are vendors who are actually

24	even coming in higher in the bidding
25	process than other vendors, we'll use
	85
1	them just to get the minority spend.
2	It's just been a struggle to find those
3	vendors.
4	CHAIRMAN JONES: I just find that
5	that's just difficult to accept that the
6	vendors aren't there, and I think it's
7	tied to corporate purchasing; and the
8	message I want you to take back is:
9	Caesars, you know, has great investments
10	in this state, but you have to figure
11	out a way to do better, all right?
12	Because I suspect what he can't say
13	sitting there next to you is: You're
14	part of the problem. There are vendors
15	in the Shreveport/Bossier area. Figure
16	out a way to get them, okay?
17	Are there any other questions?
18	Mr. Singleton?
19	MR. SINGLETON: Mr. Chairman, thank
20	you for your diligence in this, but I'm
21	hearing the same thing I heard, what, a
22	year ago; and there have been no
23	improvements. And I had to deal with
24	this all those years when I was, I
25	guess, in New Orleans. I have some

1	understanding of it; and my concern with
2	y'all, you're saying the same thing, or
3	you just haven't made any movement to
4	satisfy the problem or to solve the
5	problem, which says to me you don't want
6	to solve the problem. You want to get
7	away with it as long as you can.
8	And I appreciate the Chairman now
9	saying that that has to change, and I
10	hope y'all can hear that because I will
11	not like to hear you come back in six
12	months, a year and hear the same thing
13	we're hearing today. And I'll say to
14	you looking me straight in the eye,
15	y'all just haven't tried to solve this
16	problem.
17	MR. RICH: Look, I don't believe
18	it's a matter of not putting forth the
19	effort. We meet on it consistently.
20	We're talking about it consistently, and
21	I'll go back to, you know, you have a
22	company I'll go back to the service
23	company which we just talked about.
24	Right here's a vendor we spend over
25	\$3 million with a year. The whole point
	87
1	of this in my mind is to take a minority
2	vendor and to develop them into
3	something that's special and allow them

4	the opportunity to flourish.
5	You know, when Henry Guillaume
6	(phonetic) owned the service company as
7	the majority owner, here was a minority
8	owner trying to make something of his
9	business. We were helpful in making him
10	a country wide entity and very
11	successful. He's retired now and was
12	able to sell his company
13	MR. SINGLETON: Now you're saying
14	the same thing.
15	MR. RICH: In my mind that's the
16	point of the program. That's the point.
17	The point is to develop a minority
18	business that's smaller and turn it into
19	something bigger and flourishing, and we
20	have and we did.
21	MR. SINGLETON: Well, that one is
22	gone, so why don't you find another one
23	and do the same thing with them.
24	MR. RICH: I understand. That's a
25	\$3 million spend, and we've built the
	88
1	relationship with that company. I'm not
2	going to just rush them aside because
3	they are no longer a minority-owned
4	business. So, I mean, I think there are
5	those pieces, too, that we need to deal
6	with when we think about running our

7	business. It's a great company that we
8	helped develop from the ground up that
9	we're not going to just cast aside
10	because even though it's a \$3 million
11	spend for us at Horseshoe, we decided
12	because they're no longer minority
13	owned, that we're going to just cast
14	that away.
15	MR. SINGLETON: When you started,
16	you had a voluntary goal, right?
17	MR. RICH: [Nods head.]
18	MR. SINGLETON: Now, you had a
19	voluntary goal, and it's still there as
20	a voluntary goal; and you haven't met
21	it, and it doesn't seem like you're
22	trying to meet it.
23	MR. RICH: We are trying to meet it
24	very hard, so hopefully as we get, you
25	know, a couple companies like, you know,
	89
1	FreshCo Producer, Cajun Process
2	(phonetic), at the end of the summer we
3	can begin to have other vendors that
4	help us get closer to our goals.
5	It's a constant struggle. It really
6	is, but it's something that we're
7	working on all the time; and we are

talking about it all the time. I don't

want it to come off that we're blowing

8

10	this issue off by any means, and I think
11	having Kelisha in our region shows we're
12	taking this issue seriously and that
13	we're trying every day to find a new
14	vendor to help meet our needs.
15	CHAIRMAN JONES: I don't
16	realistically expect you to meet your
17	goal anytime soon. I just wish you'd
18	get close. I just wish you'd improve,
19	and there's a way to do that. I mean, I
20	just met with your brand-new CEO, and I
21	asked him what in the world he was
22	thinking of when he took that job, bless
23	his heart. You know, you-guys have a
24	lot of legal balls in the air right now,
25	but that's a great property you manage
	90
1	up there. It looks great. It's well
2	run, and there are minority vendors up
3	there somewhere because there's \$5
4	million worth just across the river. We
5	want to see some improvement.
6	MR. RICH: Got you.
7	CHAIRMAN JONES: Mr. Bradford, have
8	you got a question?
9	MR. BRADFORD: Sure. Thank you for
10	coming, and I understand this is a
11	difficult issue; and I believe that you
12	are working on it, even though Lagree

13	with those on the Board that would like
14	to see improvement, and there are those
15	of us on the Board who would like to see
16	the voluntary goal numbers revisited, as
17	well, which is a realistic discussion
18	that probably needs to be had.
19	I noticed on your report that you
20	had about two a little over
21	\$2 million in potential liquor vendors
22	for 2014, and then it says here,
23	however, vendor did not materialize.
24	Can you be specific about what happened
25	there? Was it somebody you were trying
	91
1	to put into business, or was it somebody
2	in business that
3	MR. GARTRELL: We were working on
4	partnering with a minority vendor
5	outside of New Orleans to start coming
6	up to the Bossier City area and
7	estimated around \$700,000 to bring up
8	there. The initial was we were going to
9	be the only property that would he
10	would service, and due to the freight
11	charges, he wasn't able to do that. The
12	past two months ago Kelisha talked with
13	that vendor, and partnering along with
14	Margaritaville is looking towards the
15	end of August to start doing one

16	delivery per week and then working with
17	the other casinos in the market to
18	hopefully do two times a week and
19	potentially open up a distribution
20	center up there.
21	So it tailed off due to just not
22	being probable for him to come up there,
23	so we now are rebuilding it and
24	partnering with other casinos up there.
25	MR. BRADFORD: And I think I
	92
1	don't know, Michael, if it was you that
2	mentioned you're working with minority
3	vendors or you would like to work with
4	some, but they're not certified;
5	therefore, you don't work with them. Is
6	there some rule or law that says I
7	mean, if a business is a minority
8	business but not certified by the state,
9	you can't get credit for that; is that
10	what you're saying?
11	MR. RICH: We could report that, I
12	guess, if we wanted to. I think we take
13	the extra step at Caesars Entertainment
14	to make sure that the numbers that we're
15	reporting are something that we can fall
16	back on and feel comfortable with over
17	time that it was a true minority vendor.
18	I never want to put our properties in a

19 situation where our numbers are ever 20 questioned or there's any ethical 21 questioning of any sort of what we're 22 presenting to the Board. 23 CHAIRMAN JONES: And there was an 24 historical issue of reporting a number 25 of years ago. 93 1 MR. BRADFORD: If you're reporting 2 the truth, then I think you're safe. 3 And I'm in the contracting business, and 4 one of my finest subcontractors is a 5 minority; and he could care less about 6 getting certified. All he cares about 7 is doing quality work and getting paid 8 for his work and growing his business, 9 and he's not certified. 10 So I think there are those out there 11 that are good minority-owned businesses 12 that are not certified, and I would -- I 13 mean, I'm not telling you how to run 14 your business, but if you would choose 15 to do business with them and report 16 that, I don't know how you could get in 17 trouble. Just a thought. 18 MR. RICH: Yeah, we appreciate that. 19 Our corporation country wide really 20 requires us to make sure they're 21 certified. Kelisha does do a lot of

22	work with various minority vendors to
23	help them through the certification
24	process, so where they feel there might
25	be red tape or it's just a pain to get
	94
1	to that process, Kelisha is there to
2	help them get that paperwork done and
3	working with the proper certifiers to
4	get them through the process.
5	CHAIRMAN JONES: Any other questions
6	from the Board? Yes.
7	MS. NOONAN: I have a question.
8	CHAIRMAN JONES: Miss Noonan.
9	MS. NOONAN: Is it always about
10	just I heard this gentleman say that
11	it's about having a minority business
12	and building them further. What about
13	just having a minority business and
14	just like Mr. Bradford said, just
15	have them continue to give us a good
16	product? Why do we have to continue to
17	grow them to something where we don't
18	need them anymore?
19	MR. RICH: We don't. I just wanted
20	to give that as an example. I think
21	MS. NOONAN: You really you
22	really tried to drive that point that
23	that's what you were doing and you can't
24	use them anymore. Well, they know that

25	You can't use them anymore, so find
	95
1	somebody else that you can use. Go to
2	your people across the river, talk with
3	them, talk to the local people there.
4	There are minority businesses.
5	MR. RICH: We have plenty of
6	minority businesses that we use and are
7	stable, and it's not about the growth.
8	I wanted to give that one example of
9	I think that when this law was
10	developed, that was a piece of what the
11	were trying to get at, was how do you
12	take a small business and turn it into
13	something different, and I just wanted
14	to use that as an example.
15	MS. NOONAN: Thank you.
16	CHAIRMAN JONES: Mr. Singleton.
17	MR. SINGLETON: This doesn't make
18	sense to me what you're saying. Now,
19	I'm you just got through saying there
20	are a lot of minority businesses out
21	there. If they're out there, why are
22	you not using them? I mean, that just
23	came out of your mouth a minute ago.
24	MR. RICH: We have many minority
25	businesses where they're just stable
	96
1	businesses that we're not they're not

2	necessarily trying to become larger than
3	what they are, I guess is the point.
4	MR. SINGLETON: I don't think we
5	care about whether them getting larger
6	or not. The question is you committed
7	to a goal, and you're not meeting that
8	goal; and you're not even close to
9	meeting that goal, but yet you just got
10	through saying, there are plenty of
11	minority businesses out there. If there
12	are plenty of them out there, I can't
13	understand why you're not using them to
14	meet your minimum goal.
15	MR. RICH: Okay. I guess I was
16	using the word "plenty" when I was
17	addressing Miss Noonan's comment of the
18	growth.
19	CHAIRMAN JONES: I think I
20	understand the point that you were
21	making, and, obviously, it's a
22	tremendous additional economic benefit
23	if you can start with a business and you
24	can help it grow; but you're not
25	excluding other businesses to do that.
	97
1	And I think, perhaps, that was probably
2	lost in the translation there somewhere.
3	Yes.
4	MS. BERRY: I have one last quick

5	question.
6	CHAIRMAN JONES: Miss Berry.
7	MS. BERRY: I didn't hear your
8	answer to the Chairman's question
9	CHAIRMAN JONES: Pull your
10	microphone down, Miss Berry.
11	MS. BERRY: I didn't hear your
12	answer to the Chairman's question about
13	why the property across the river can do
14	so much better in meeting their goals
15	and you can't.
16	MS. GARRETT: Okay. So with all due
17	respect and thank you, Chairman
18	Jones, for having us here today there
19	are varying issues that occur when
20	looking for minority businesses, and
21	it's not just what we have to offer to
22	them; but it's the capacity and ability
23	for the business to be able to provide
24	the service that we're asking for.
25	Whereas some of the casinos and I'm
	98
1	not sure what their requirements are,
2	but the spend requirements and the
3	amount of product that they're asking a
4	person to provide may not be in the same
5	capacity of which we would need.
6	So in the areas that we're looking
7	for vendors, they may not have the

8	capacity or the ability to be able to
9	get those products and services and wait
10	for service payments from us to receive
11	that. So there are many different
12	variables that go along with it along
13	with our certification standards that we
14	have.
15	We have partnered with every
16	well, most of the agencies that have
17	been identified to us that can help
18	identify those types of businesses.
19	We've started a mentor protege program
20	to speak with them and to educate them
21	on how to participate in our bid
22	procurement opportunities. We've also
23	identified areas where they can come in
24	to participate in bids. There is just a
25	bandwidth in capacity and reach that
	99
1	these businesses are needing to be able
2	to get to in order to service us.
3	Yes, we do have some corporate
4	contracts that we may be able to look
5	at, and we have done this in the past,
6	looking at ways that we can introduce
7	this for local vendors; but we have went
8	out and we are still to this day I
9	meet with people within the region
10	throughout Louisiana just to be able to

11 provide us with adequate vendors to be 12 able to move forward. 13 We've had instances that we 14 presented to y'all in the past that did 15 not pan out, but they did not pan out 16 because of issues and concerns with that 17 business being able to get certified. 18 It had nothing to do with the fact that 19 they could not provide the service to 20 us. It's just that our corporate 21 responsibility and what we look at is 22 having third party identified certified 23 businesses to be able to do business 24 with us so that the due diligence is in 25 place. 100 1 So I hope that answers. 2 MS. BERRY: I'm sorry. It just kind 3 of makes me wonder what's more 4 important, to meet our goals or to meet 5 corporate goals? 6 MS. GARRETT: So what's important to 7 us is to ensure that we meet the goals 8 that we are regulated under. So we do 9 bring that message back to our chief 10 procurement officer, and team, the 11 sourcing team -- the national sourcing 12 team works with us to identify ways that

we can produce these opportunities.

14	Just as I said before, the products	
15	and services and goods that we use	
16	sometimes are not within the bandwidth	
17	of the providers	
18	MS. BERRY: I understand that.	
19	MS. KALISHA: and the people that	
20	are across the river, they may be using	
21	different types of services. If we have	
22	products or equipment that work with a	
23	particular product brand and we don't	
24	have a minority distributor here that	
25	works with that, it's a challenge for us	
	101	
1	to find someone to bring us the product	
2	that we do use. And we've done that in	
3	the past, look for manufacturers who can	
4	identify distributors who can service	
5	us.	
6	So we have been actively looking.	
7	We have been actively educating, and we	
8	have been actively going into the	
9	community to try to identify these	
10	vendors. But I will work with those	
11	other licensees and see who it is that	
12	they use and see if there's a way that	
13	we can bring them towards our goal and	
14	do business with us moving forward.	
15	MS. BERRY: I think we appreciate	
16	your efforts. We just as the	

- 17 Chairman said, we just hope you could
- pick it up a little bit.
- 19 MS. GARRETT: Thanks.
- 20 CHAIRMAN JONES: Are there any other
- 21 questions from the Board? I'll have
- 22 some concluding comments after the last
- 23 licensee is up. Did you have anything
- you want to close with, Mike?
- 25 MR. RICH: No. Thank you, sir.

- 1 CHAIRMAN JONES: I appreciate y'all
- 2 coming. We take your commitment very
- 3 seriously, and I think I've told you
- 4 where we want to see you go. And this
- 5 time next year I don't want to have you
- 6 seated at the table again, not for this,
- 7 okay?
- 8 MR. RICH: Thank you.
- 9 CHAIRMAN JONES: Thank you very
- 10 much.
- 11 I. Report in reference to procurement goals by
- 12 St. Charles Gaming Company, LLC, d/b/a Isle of
- 13 Capri Casino Hotel Lake Charles, No. R011700174
- 14 CHAIRMAN JONES: Isle of Capri.
- 15 MR. HUTCHENS: Good morning,
- 16 Chairman and Board Members. My name is
- 17 Paul Hutchens. I'm Vice-President and
- 18 General Manager of the Isle of Capri in
- 19 Lake Charles.

20	I just want to thank you for the
21	opportunity to discuss our commitment to
22	diversity spending. Joining me today is
23	Monica Rideaux. She is the purchasing
24	manager for Isle of Capri Lake Charles,
25	and she's been with the property
	103
1	slightly over four years. She'll be
2	available if you have any detailed
3	procurement questions. Hopefully she'll
4	be able to help out with that.
5	Next Wednesday, July 29th, we will
6	have had the privilege to operate a
7	riverboat casino in Southwest Louisiana
8	for 20 years, so it's our 20 years
9	anniversary next week. We take our
10	responsibilities very seriously.
11	Included in those responsibilities is to
12	make every opportunity practicable to
13	utilize minority-owned, women-owned and
14	Louisiana based businesses.
15	Although the prior four quarters
16	we've failed to make our 10.0 percent
17	minority procurement goal, we have been
18	very close, including a 9.1 percent
19	spend in the first quarter of 2015.
20	Today, I'm very pleased to announce good
21	news for the second quarter of 2015,
22	where we achieved an 11.3 percent spend

23	against our 10 percent goal.
24	As Wade mentioned, as there is not a
25	state based or centralized database of
	104
1	diversity vendors for us to reference,
2	our greatest challenge over the years
3	has been the ongoing identification of
4	suitable diversity vendors that will
5	service the Southwest Louisiana market,
6	if necessary, obtain the non-gaming
7	supplier permit, and then meet various
8	other company specific due diligence
9	requirements.
10	Today I do want to talk about our
11	property's efforts to improve and
12	increase opportunities to utilize
13	diversity vendors. Monica and I have
14	attended the last three annual minority
15	vendor events held at L'Auberge Baton
16	Rouge in 2013, Sam's Town Shreveport in
17	2014, and our property had the
18	opportunity to host it earlier this
19	spring.
20	Earlier this year the four
21	commercial casinos in Southwest
22	Louisiana, we did exchange names and
23	contact information of all of the
24	minority and women-owned businesses that
25	each of the casinos is utilizing. Our

1	property additionally gives a modest
2	price preferential consideration for
3	diversity vendor bids.
4	We currently conduct monthly
5	diversity procurement meetings where key
6	members of our management team discuss
7	diversity procurement results and any
8	challenges or opportunities that we may
9	have. Additionally, Isle of Capri's
10	corporate chief administrative officer
11	has participated in these meetings via
12	teleconference.
13	Over the last few months, we have
14	identified five specific opportunities
15	to add either a new diversity vendor or
16	increase our utilization of an existing
17	diversity vendor. I'm excited about our
18	opportunities in our upcoming quarters.
19	Additionally, we need to continue to
20	search for opportunities in future
21	quarters and years.
22	Now, specifically talking about the
23	four quarters ended in March of 2015,
24	and when I compare that to the four
25	quarters ended March of 2014, the prior
	106
1	year, we did have four specific vendors
2	where we had a specific decrease in

3	spend from year to year. In 2014, we
4	spent \$1.1 million with these four
5	vendors and in the most recent year only
6	spent \$700,000 with the same vendors.
7	That's a decline of almost \$400,000,
8	just about 35 percent with those four
9	vendors.
10	The reduction in spend resulted in
11	basically a 2 percentage point decrease
12	in our diversity spend for the year.
13	The reason for the changes with those
14	four vendors were varied, including a
15	state licensure issue, a change in a
16	property F & B food and beverage
17	product line offering for which there
18	was not a suitable diversity vendor
19	option, and additionally, two companies
20	encountering some financial solvency
21	problems resulting in us discontinuing
22	our use of them as a vendor.
23	These examples illustrate that our
24	business world is very dynamic. Over
25	the last several years of globalization,
	107
1	increased competition, company
2	consolidations, several significant
3	hurricanes, a devastating recession and,
4	frankly, a rather stagnant post
5	recession economy, our business

6	environment has gone through significant
7	change and not necessarily always for
8	the better. Every day things are
9	changing in our business environment.
10	The Isle of Capri is very proud to
11	be operating in Louisiana. We believe
12	that we are good corporate citizens, and
13	we're very pleased to be part of the
14	community that we're operating in. We
15	will continue to look for opportunities
16	to increase our utilization of Louisiana
17	and diversity vendors, but we'll
18	continue to strive to meet and exceed
19	our goals.
20	I'll be happy or Monica will be
21	happy to answer any questions that
22	you-all may have.
23	CHAIRMAN JONES: Board Members, any
24	questions for the Isle?
25	The general manager and I met a
	108
1	couple weeks ago and talked about this
2	at length and reviewed the numbers.
3	They can do better but I think getting
4	closer, and I like the fact that you're
5	interacting and working with the other
6	licensees in that area. I think that's
7	going to benefit everyone, and we
8	appreciate your commitment to the goal.

9	There are no questions. Thank you.
10	We'll now move a couple of
11	concluding remarks on this issue.
12	Minority spending makes sense if we're
13	talking about economic development, and
14	I get that and I understand it.
15	Sometimes the way these percentages were
16	developed don't always make sense 25
17	years later. You've got boats that have
18	moved from an area where the
19	demographics are one way and the
20	demographics are totally different now,
21	and the business environment has
22	changed.
23	I believe in minority procurement,
24	and I've begun to look less at the
25	percentages and more at how much money
	109
1	is actually being spent; but we're not
2	going to go away, and this issue is not
3	going to go away. I understand in
4	private conversations with general
5	managers that sometimes you have to
6	spend more money for the same product
7	when you get it from a minority vendor,
8	and in many cases you're willing to do
9	that.
10	And I'm not a businessman. I don't
11	have enough business sense, but I do

12	understand that that's a challenge. You
13	have to have a need for a product. If
14	you have a minority vendor in your area
15	that sells tires but you don't need
16	tires, that doesn't help you. So the
17	products that you need, the services you
18	need in your business have to be
19	something that are available through a
20	minority vendor, and I understand that
21	challenge for you. And they have to be
22	able to produce whatever that service or
23	product is.
24	So on the one hand, we're sensitive
25	the Board is sensitive to the
	110
1	challenges that all of you face. On the
2	other hand, we're going to keep working
3	at this, and we're going to keep at it;
4	and as long as the legislature sees fit
5	to require minority hiring, minority
6	procurement and the other aspects of
7	economic development, it's our
8	obligation to see that they're adhered
9	to to the extent that we can.
10	So I thank all of you who appeared
11	this morning for the information brought
12	to the Board. I understand the
13	commitment. I believe in your
14	commitment, but as I told Mr. Rich, I

- don't want to see you back at the table
- 16 next year under the same circumstances.
- 17 So I thank all of you for coming this
- 18 morning.
- 19 VII. RULEMAKING
- 20 A. Consideration of adoption of amendments to
- 21 LAC 42:III.1701 (Definitions)
- 22 B. Consideration of adoption of amendments to
- 23 LAC 42:III.2108.C (Non-Gaming Suppliers)
- 24 C. Consideration of adoption of amendments to
- 25 LAC 42:III.2109.B (Suitability

- 1 Determination)
- 2 D. Consideration of adoption of amendments to
- 3 LAC 42:III.2114.A (Tax Clearance of an
- 4 Applicant, Licensee or Permittee)
- 5 E. Consideration of adoption of amendments to
- 6 LAC 42:III.2721 (Internal Controls; Tips
- 7 or Gratuities)
- 8 F. Consideration of adoption of amendments to
- 9 LAC 42:III.2737 (Casino Gaming Payment
- 10 Interception)
- 11 G. Consideration of adoption of amendments to
- 12 LAC 42:III.2915 (Age Restrictions for
- 13 Casinos; Methods to Prevent Minors from
- 14 Gaming Area)
- 15 H. Consideration of adoption of amendments to
- 16 LAC 42:III.2955.B (Managerial
- 17 Representative on Premises)

- 18 I. Consideration of adoption of amendments to
- 19 LAC 42:III.4204.D.4 (Progressive;
- 20 Electronic Gaming Devices)
- 21 J. Consideration of adoption of amendments to
- 22 LAC 42:XI.2405 (Application and License)
- 23 K. Consideration of adoption of amendments to
- 24 LAC 42:XI.2424.B (Penalty Schedule)
- 25 CHAIRMAN JONES: We'll now move to

- 1 Rulemaking: Consideration of final
- 2 adoption of amendments to rules listed
- 3 in your official agenda items Roman
- 4 Numeral VII. A through K. We're going
- 5 to ask Mr. Pitre -- we're going to do
- 6 all of these at the same time, I
- 7 understand, correct?
- 8 MR. PITRE: Yes, sir.
- 9 CHAIRMAN JONES: Please proceed.
- 10 MR. PITRE: I'm Assistant Attorney
- 11 General Earl Pitre, Jr., here in the
- matter of rule adoptions for Items VII.
- 13 A through K.
- 14 The Board initiated rulemaking
- 15 procedures during its February 19th,
- 16 2015, meeting. The notices of intent
- were published informing the public
- about the contact information to contact
- for concerns and questions. No comments
- 20 or concerns were received.

21	The next step was the submission of
22	the first and second reports to the
23	Board's House and Senate Oversight
24	Committees. The first report detailed
25	the substance of the proposed rules.
	113
1	The second report informed the
2	committees of the questions and concerns
3	voiced by the public.
4	Following the delivery of the second
5	reports, the committees had 30 days in
6	which to call hearings to satisfy any
7	concerns that they may have had. No
8	hearings were held, so the next step is
9	for the Board to adopt the rules.
10	So if you have any questions, I'll
11	address them. Otherwise, a motion to
12	adopt the rules is needed.
13	CHAIRMAN JONES: Are there any
14	questions on the rules from the Board?
15	There appear to be no questions. Do I
16	have a motion for final adoption for the
17	amendment to the rules?
18	MR. JACKSON: I'll move.
19	CHAIRMAN JONES: By Mr. Jackson,
20	second by Mr. Singleton. All in favor?
21	[Collective "aye."] Opposition? [No
22	response.] The motion carries. Thank
23	you, Earl.

# 24 VIII. CONSIDERATION OF PROPOSED SETTLEMENTS/APPEAL

# 25 IN THE FOLLOWING:

1	1. In Re: LML Enterprises, LLC, d/b/a Cajun
2	Country Casino - No. 2900515058 (proposed
3	settlement)
4	CHAIRMAN JONES: Now, consideration
5	of proposed settlements and one appeal.
6	First up we'll take settlements in
7	regard to LML Enterprises, LLC, doing
8	business as Cajun Country Casino, No.
9	2900515058.
10	Good morning.
11	MR. LEWIS: Good morning. Chairman
12	Jones, Members of the Board, I'm Kanick
13	Lewis, Jr., Assistant Attorney General
14	here representing Office of State Police
15	in the matter of LML Enterprises, LLC,
16	doing business as Cajun Country Casino.
17	Herein after I'll refer to it as the
18	licensee.
19	On January 21st, 2015, the Division
20	conducted a compliance inspection at the
21	licensed establishment of the licensee.
22	The inspection revealed that the
23	licensee was offering several different
24	monthly promotions in the month of
25	January. The licensee had a promotion

1	board which listed four separate
2	promotions being offered during that
3	month; however, the licensee failed to
4	display the rules, the terms and the
5	conditions of the promotions it was
6	offering, which is a violation of gaming
7	law.
8	Additionally, on the date of the
9	inspection, the on-site restaurant was
10	not open at least twelve hours per day,
11	seven days a week, another violation of
12	gaming law.
13	On or about March 11th, 2015, the
14	Division received documents from the
15	licensee showing that the terms, the
16	rules and conditions of its promotions
17	were now posted within the gaming area,
18	and that the on-site restaurant is now
19	open on Sunday through Thursday with
20	operating hours of 9:00 a.m. to
21	9:00 p.m. and on Friday and Saturday
22	with operating hours of 9:00 a.m. to
23	9:30 p.m. in compliance of gaming law.
24	In lieu of administrative action,
25	the parties have agreed that the
	116
1	licensee will pay a penalty of \$1,000
2	for its violation of Louisiana Revised
3	Statute 27:417.A(2)(b), and a penalty of

- 4 \$250 for its violation of Louisiana
- 5 Administrative Code Title 42, Part 11,
- 6 2407.A(8)(d) for a total penalty of
- 7 \$1,250 for its violation of gaming law.
- 8 The settlement therefore provides
- 9 for this penalty. Hearing Officer
- 10 Reynolds has approved the settlement on
- June 29th, and we're here this morning
- seeking the Board's approval. And I'll
- answer any questions you may have at
- this time.
- 15 CHAIRMAN JONES: Board Members, any
- 16 questions as to the settlement? There
- are none. Motion to accept the
- settlement by Mr. Singleton, second by
- 19 Mr. Stipe. All in favor? [Collective
- 20 "aye."] Opposed? [No response.] The
- 21 motion passes.
- 22 2. In Re: Carl D. Porter No. P040048627
- 23 (proposed settlement)
- 24 CHAIRMAN JONES: Next up in regard
- 25 to Carl D. Porter, No. PO40048627.

- 1 MR. LEWIS: Good morning, again,
- 2 Chairman Jones, Members of the Board,
- 3 Kanick Lewis, Jr., Assistant Attorney
- 4 General regarding -- representing the
- 5 Office of State Police in the matter of
- 6 Mr. Carl D. Porter.

7	The Division was informed that on
8	February 7th, 2015, Mr. Porter was
9	arrested by the New Orleans Police
10	Department and charged with violation of
11	Louisiana Revised Statute 14:98, DWI.
12	Mr. Porter failed to timely notify the
13	Division of this arrest on February 7th,
14	2015, and in lieu of administrative
15	action, the parties have agreed that
16	Mr. Porter will pay a civil penalty of
17	\$250 for violation of gaming law.
18	The settlement provides for such a
19	penalty, and Hearing Officer Reynolds
20	approved the settlement on June 15th of
21	this year. We're here this morning
22	seeking the Board's approval of the
23	settlement, and at this time, I'll
24	answer any questions you may have.
25	CHAIRMAN JONES: Any questions?
	118
1	There are no questions. Do I have a
2	motion to approve the settlement?
3	MR. GASTON: Second.
4	CHAIRMAN JONES: Motion by Miss
5	Berry and a second by where did it
6	come from?
7	MR. GASTON: Mr. Gaston.
8	CHAIRMAN JONES: Mr. Gaston. All in
9	favor? [Collective "aye."] Opposed?

10	[No response.] The motion carries. The
11	settlement is accepted.
12	3. In Re: Parkview Tavern, LLC, d/b/a Parkview
13	Tavern - No. 3601104444 (proposed settlement)
14	CHAIRMAN JONES: Now in regard to
15	Parkview Tavern, LLC, No. 3601104444.
16	MR. LEWIS: Good morning, Kanick
17	Lewis, Jr., Assistant Attorney General
18	representing the Office of State Police
19	in the matter of Parkview Tavern, LLC,
20	doing business as Parkview Tavern.
21	On January 14th, 2015, the Division
22	conducted an underaged compliance
23	inspection at the licensed establishment
24	of the licensee. During the course of
25	the investigation, one of the licensee's
	119
1	employees allowed an underaged patron to
2	play a video gaming device and cashed
3	out the underaged patron's payout
4	ticket.
5	In lieu of administrative action,
6	the parties have agreed that the
7	licensee will pay \$1,000 for its
8	violation of gaming law. Hearing
9	Officer Reynolds has approved the
10	compromise and settlement agreement, and
11	we're here this morning seeking the

Board's approval.

- At this time, I will be happy to
- answer any questions you may have.
- 15 CHAIRMAN JONES: Any questions from
- the Board related to Parkview? There
- are no questions. Do I have a motion to
- approve the settlement?
- 19 MS. NOONAN: I'll move for a motion
- to approve.
- 21 MR. JACKSON: Second.
- 22 CHAIRMAN JONES: By Miss Noonan,
- 23 second by Mr. Jackson. All in favor?
- 24 [Collective "aye."] Opposed? [No
- 25 response.] The motion carries. The

- 1 settlement's accepted.
- 2 4. In Re: Christopher Runte d/b/a Club Cabaret -
- 3 No. 1000116720 (proposed settlement)
- 4 CHAIRMAN JONES: Now, in regard to
- 5 Christopher Runte doing business as Club
- 6 Cabaret, No. 1000116720.
- 7 MR. LEWIS: Assistant Attorney
- 8 General Kanick Lewis, Jr., representing
- 9 the Office State Police, and we're here
- today in the matter regarding
- 11 Christopher Runte doing business as Club
- 12 Cabaret. Club Cabaret is a Type 1
- 13 licensed establishment located in Lake
- 14 Charles, Louisiana.
- On February 18th, 2014, the Division

16	mailed a gaming video advisory notice to
17	Club Cabaret informing them of the
18	requirement and deadline date of
19	June 30th, 2014, to submit the annual
20	fee and annual renewal application.
21	Club Cabaret did not submit the annual
22	license fee and supporting documents
23	until May 5th, 2015, approximately
24	eleven months after the deadline, which
25	is a violation of gaming law.
	121
1	In lieu of administrative action,
2	the parties have agreed that Club
3	Cabaret will pay a civil penalty of \$750
4	for its violation of gaming law.
5	Hearing Officer Reynolds has signed the
6	compromise and settlement agreement, and
7	we're here today seeking the Board's
8	approval.
9	At this time, I will be happy to
10	answer any questions you may have.
11	CHAIRMAN JONES: Any questions as
12	related to Club Cabaret?
13	MR. JACKSON: Motion to approve.
14	CHAIRMAN JONES: Motion by
15	Mr. Jackson, second by Mr. Singleton.
16	All in favor? [Collective "aye."]
17	Opposed? [No response.] Motion
18	carries. The settlement is accepted.

19	5. In Re: Christopher Runte d/b/a Club Vixens
20	No. 1000116726 (proposed settlement)
21	CHAIRMAN JONES: And now in regard
22	to Christopher Runte, Club Vixens, No.
23	1000116726.
24	MR. LEWIS: Kanick Lewis, Jr.,
25	Assistant Attorney General representing
	122
1	the Office of State Police in the matter
2	of Christopher Runte doing business as
3	Club Vixens. Club Vixens is a Type 1
4	licensed establishment located in Lake
5	Charles, Louisiana.
6	On February 18th, 2014, the Division
7	mailed a video gaming advisory notice to
8	Club Vixens informing them of the
9	requirement and deadline date of
10	June 30th, 2014, to submit the annual
11	fee and annual renewal application.
12	Club Vixens did not return or submit the
13	annual license fee and supporting
14	documents until May 5th, 2015,
15	approximately 11 months after the
16	deadline which is a violation of gaming
17	law.
18	In lieu of administrative action,
19	the parties agreed that Club Vixens will
20	pay a civil penalty of \$750 for this

violation. Hearing Officer Reynolds has

- signed the joint compromise and
- 23 settlement agreement, and we're here
- today seeking the Board's approval.
- 25 At this time, I will be happy to

- 1 answer any questions you may have.
- 2 CHAIRMAN JONES: Any questions as it
- 3 relates to Club Vixens?
- 4 MR. SINGLETON: I'll make a motion.
- 5 CHAIRMAN JONES: I have a motion by
- 6 Mr. Singleton --
- 7 MR. JACKSON: Second.
- 8 CHAIRMAN JONES: Second --
- 9 MS. NOONAN: By Mr. Jackson.
- 10 CHAIRMAN JONES: -- by Mr. Jackson.
- 11 All in favor? [Collective "aye."]
- 12 Opposed? [No response.] The motion
- 13 carries. The settlement is accepted.
- 14 6. In Re: Ronetta B. Jones No. P040063880
- 15 (appeal)
- 16 CHAIRMAN JONES: And finally now
- before the Board is the appeal, Miss
- 18 Ronetta B. Jones. That's No.
- 19 PO40063880. Is Miss Jones here or any
- 20 representative on her behalf? [No
- 21 response.]
- 22 It's all yours.
- 23 MR. LEWIS: Assistant Attorney
- 24 General Kanick Lewis, Jr., representing

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25	rne	omce	of State	Police

1	The facts of this case are that
2	Miss Jones was approved for a non-gaming
3	employee permit in July 2014. On
4	January 4th, 2015, she was arrested by
5	the New Orleans Police Department and
6	charged with misdemeanor domestic abuse
7	battery, and she failed to timely notify
8	the Division of her arrest.
9	An administrative hearing was held
LO	on April 13th, 2015, wherein Miss Jones
l1	confirmed that she was arrested and that
12	she did fail to timely notify the
13	Division of the arrest. On behalf of
L4	the Division, at that time I requested a
L5	civil penalty of \$250 in accordance with
<b>L</b> 6	the penalty schedule. The hearing
L7	officer ordered the imposition of a \$250
L8	civil penalty for failure to timely
L9	notify the Division, and Miss Jones has
20	appealed.
21	The issue this morning is whether
22	Hearing Officer Reynolds was correct in
23	ordering that Miss Jones pay the civil
24	penalty of \$250 for her failure to
25	timely notify the Division of her arrest
	125
1	on January 4th, 2014. The Division

2	contends that the Hearing Officer's
3	order should be affirmed. Gaming law
4	provides in part that any person
5	required to be found suitable or
6	approved in connection with the granting
7	of a permit has a continuing duty to
8	notify the Division of an arrest within
9	15 calendar days of the arrest.
10	As of January 30th, 2015, Miss Jones
11	had not notified the Division of her
12	arrest that occurred on January 4th,
13	2015.
14	The hearing officer has consistently
15	ordered the imposition of a \$250 civil
16	penalty when a permittee has failed to
17	timely notify the Division of an arrest.
18	This case is no different from any of
19	the other failure to notify violations
20	which have resulted in the ordering of
21	payment of \$250 and a suspension if the
22	permit and suspension of the permit
23	if the penalty is not paid within 30
24	days.
25	Based on these reasons, the Division
	126
1	respectfully requests that the Honorable
2	Board affirm the hearing officer's
3	decision.
4	CHAIRMAN JONES: Are there any

5	questions on Miss Jones?
6	MR. GASTON: I move, Mr. Chairman, a
7	affirmation of Mr. Reynolds' decision
8	and reject the appeal.
9	MR. JACKSON: Second.
10	CHAIRMAN JONES: We have a motion by
11	Mr. Gaston and a second by Mr. Jackson.
12	All in favor? [Collective "aye."]
13	Opposed? [No response.] The motion
14	carries. Thank you.
15	IX. ADJOURNMENT
16	CHAIRMAN JONES: There being no
17	further business before the Board, do we
18	have a motion for adjournment?
19	MS. NOONAN: I'll so move.
20	MR. JACKSON: Second.
21	CHAIRMAN JONES: Miss Noonan and
22	Mr. Jackson. We'll see you next month,
23	ladies and gentlemen. Thank you.
24	
25	
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1	REPORTER'S PAGE
2	
3	I, SHELLEY PAROLA, Certified Shorthand
4	Reporter, in and for the State of Louisiana, the
5	officer before whom this sworn testimony was
6	taken, do hereby state:
7	That due to the spontaneous discourse of this

8	proceeding, where necessary, dashes () have been
9	used to indicate pauses, changes in thought,
10	and/or talkovers; that same is the proper method
11	for a Court Reporter's transcription of a
12	proceeding, and that dashes () do not indicate
13	that words or phrases have been left out of this
14	transcript;
15	That any words and/or names which could not
16	be verified through reference materials have been
17	denoted with the word "(phonetic)."
18	
19	
20	
21	
22	
23	
24	SHELLEY PAROLA
	Certified Court Reporter #96001
25	Registered Professional Reporter
	128
1	STATE OF LOUISIANA
2	PARISH OF EAST BATON ROUGE
3	I, Shelley G. Parola, Certified Court
4	Reporter and Registered Professional Reporter, do
5	hereby certify that the foregoing is a true and
6	correct transcript of the proceedings on July 23,
7	2015, as taken by me in Stenographic machine
8	shorthand, complemented with magnetic tape
9	recording, and thereafter reduced to transcript,

10	to the best of my ability and understanding, using
11	Computer-Aided Transcription.
12	I further certify that I am not an
13	attorney or counsel for any of the parties, that I
14	am neither related to nor employed by any attorney
15	or counsel connected with this action, and that I
16	have no financial interest in the outcome of this
17	action.
18	Baton Rouge, Louisiana, this 6th day of
19	August, 2015.
20	
21	
22	SHELLEY G. PAROLA, CCR, RPR
	CERTIFICATE NO. 96001
23	