| 1:1 | LOUISIANA GAMING CONTROL BOARD |
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| 2 | |
| 3 | BOARD OF DIRECTORS' MEETING |
| 4 | |
| 5 | |
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| 7 | |
| 8 | THURSDAY, DECEMBER 19TH, 2019 |
| 9 | |
| 10 | Louisiana State Capitol |
| 11 | House Committee Room 3 |
| 12 | 900 North Third Street |
| 13 | Baton Rouge, Louisiana |
| 14 | |
| 15 | |
| 16 | |
| 17 | TIME: 10:00 A.M. |
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| 22 | |
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| 24 | |
| 25 | |
| | 2 |
| 1 | APPEARANCES |
| 2 | |

Directors' Meeting, Board of, (Pages 1:1 to 92:24)

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3 RONNIE JONES
  Chairman (At Large)
4 June 30, 2019
5
6 MARK STIPE
  (Attorney)
7 Seventh Congressional District
  June 30, 2020
8
9 JAMES SINGLETON
  (Public/Business Administration)
10 Second Congressional District
  June 30, 2020
11
12 CLAUDE D. JACKSON
  (At large)
13 Fourth Congressional District
  June 30, 2021
14
15 JULIE A. LEWIS
  Fifth Congressional District for Investigational
16 Law Enforcement
17
18 MICHAEL LEGENDRE
  Office of Charitable Gaming
19 Director
20
21 JULIE BERRY
  (CPA)
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```
22 Third Congressional District
  June 30, 2018
23
  O. LAMAR POOLE, JR.
24 (Economic/Community Planner)
  Sixth Congressional District
25
              3
1
         APPEARANCES (CONTINUED)
2
3 HARRY AVANT
  (At Large)
4 Fourth Congressional District
  June 30, 2024
5
6 MAJOR CHUCK McNEAL
  Gaming Enforcement Division
7
8 TRUDY SMITH
  Confidential Assistant
9
10 LANA L. TRAMONTE
  Principal Assistant
11
12 REPORTED BY:
  BRITTANY E. VIDRINE, CCR, RPR
13 Baton Rouge Court Reporters
14
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| 16 | | | |
|--------|-----------------------------------|------|---|
| 17 | | | |
| 18 | | | |
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| 25 | | | |
| | 4 | | |
| 1 | INDEX | | |
| 2 | PAGE | | |
| 3 I. | CALL TO ORDER 6 | | |
| 4 II. | PUBLIC COMMENTS | 7 | |
| 5 III. | APPROVAL OF THE MINUTES | | 8 |
| 6 IV. | REVENUE REPORTS | 8 | |
| 7 V. | CASINO GAMING ISSUES | | |
| 8 | A. Consideration of Certificate | 14 | |
| 9 | of Compliance for the Alternat | e | |
| 10 | Riverboat Inspection of the | | |
| 11 | gaming vessel of Red River | | |
| 12 | Entertainment of Shreveport, | LLC | |
| 13 | d/b/a Sam's Town Hotel & Cas | sino | - |
| 14 | No. R016500097 | | |
| 15 | B. Consideration of Certificate o | of 1 | 7 |
| 16 | Compliance for the Alternate | | |
| 17 | Riverboat Inspection of the | | |
| 18 | gaming vessel of Horseshoe | | |

- 19 Entertainment, L.P. d/b/a Horseshoe
- 20 Bossier City Casino & Hotel -
- 21 No. R010800198
- 22 C. Consideration of Certificate 19
- 23 of Compliance for the Alternate
- 24 Riverboat Inspection of the
- 25 gaming vessel of St. Charles

- 1 INDEX (CONTINUED)
- 2 PAGE
- 3 Gaming Company, LLC d/b/a
- 4 Isle Casino Hotel Lake Charles -
- 5 No. R011700174
- 6 D. Consideration of Petition 22
- 7 to Relocate Gaming Operations
- 8 and a Modification of License
- 9 Conditions by St. Charles Gaming
- 10 Company, LLC d/b/a Isle
- 11 Casino Hotel Lake Charles -
- 12 No. R011700174
- 13 VI. CONSIDERATION OF PROPOSED SETTLEMENTS IN THE
- 14 FOLLOWING:
- 15 1. In Re: Aces Over, Inc. d/b/a
- 16 Aces Over No. 2600609847 87
- 17 2. In Re: DAQ's of Shreveport, LLC
- 18 d/b/a DAQ's Wings & Grill -
- 19 No. 0904217719 89
- 20 VII. ADJOURNMENT 91

24

25

6

1 I. CALL TO ORDER

- 2 CHAIRMAN JONES: Good morning, and
- 3 welcome to the regular December meeting
- 4 of the Gaming Control Board.
- 5 Ms. Tramonte, would you call the
- 6 roll.
- 7 MS. TRAMONTE: Chairman Jones?
- 8 CHAIRMAN JONES: Here.
- 9 MS. TRAMONTE: Mr. Stipe?
- 10 MR. STIPE: Here.
- 11 MS. TRAMONTE: Mr. Singleton?
- 12 MR. SINGLETON: Here.
- 13 MS. TRAMONTE: Ms. Berry?
- 14 MS. BERRY: Here.
- 15 MS. TRAMONTE: Mr. Avant?
- 16 MR. AVANT: Here.
- 17 MS. TRAMONTE: Mr. Lagasse?
- 18 (No response.)
- 19 MS. TRAMONTE: Mr. Jackson?
- 20 MR. JACKSON: Here.
- 21 MS. TRAMONTE: Mr. Poole?
- MR. POOLE: Here.
- 23 MS. TRAMONTE: Ms. Lewis?
- 24 MS. LEWIS: Here.

| 25 | MS. TRAMONTE: Colonel Reeves? |
|----|---|
| | 7 |
| 1 | MAJOR McNEAL: Major McNeal for |
| 2 | Colonel Reeves. |
| 3 | MS. TRAMONTE: Secretary Robinson? |
| 4 | MR. LEGENDRE: Michael Legendre for |
| 5 | Mr. Robinson. |
| 6 | CHAIRMAN JONES: Thank you. We have |
| 7 | a quorum, and we may conduct business. |
| 8 | Let me just start off by saying that |
| 9 | Mr. Lagasse isn't with us today. His |
| 10 | wife of many years had a heart attack and |
| 11 | died last week. She had been struggling |
| 12 | with some health issues. And she was |
| 13 | just a devoted companion and a |
| 14 | sweetheart. She's been to a couple of |
| 15 | meetings and sat in the back, and I've |
| 16 | met her. And, you know, as colleagues |
| 17 | and friends and part of this gaming |
| 18 | family, we send our condolences to his |
| 19 | family. And just please keep his family |
| 20 | during this special time of the year in |
| 21 | your thoughts and prayers. |
| 22 | II. PUBLIC COMMENTS |
| 23 | CHAIRMAN JONES: At this time, I |
| 24 | call for any public comment for any |
| 25 | matter on the agenda before the Board |
| | 8 |
| | |

1 today. And nobody wants to dive off in

| 2 | the deep end. |
|----|---|
| 3 | III. APPROVAL OF THE MINUTES |
| 4 | CHAIRMAN JONES: We'll go to |
| 5 | approval of the minutes. Do I have a |
| 6 | motion to waive reading and approve the |
| 7 | minutes? |
| 8 | By Ms. Berry and Ms. Lewis. Any |
| 9 | objection? Without objection, the |
| 10 | minutes are approved motion is |
| 11 | approved, minutes are approved. |
| 12 | IV. REVENUE REPORTS |
| 13 | CHAIRMAN JONES: And we'll call for |
| 14 | revenue reports. Good morning. Did you |
| 15 | bring back tidings of great joy? |
| 16 | MS. JACKSON: We'll see. |
| 17 | Good morning, Chairman Jones and |
| 18 | Board Members. My name is Donna Jackson |
| 19 | with Louisiana State Police, Gaming |
| 20 | Enforcement Division. |
| 21 | The 15 operating riverboats |
| 22 | generated Adjusted Gross Receipts of |
| 23 | \$149,981,060 in November. This total |
| 24 | represents an increase of \$13 million or |
| 25 | 9.6 % from last month, but a decrease of |
| | 9 |
| 1 | \$1.4 million or 1 % from last November. |
| 2 | As information, this November had |
| 3 | one additional Saturday than last |
| 4 | November. |

| 5 | Adjusted Gross Receipts for fiscal |
|----|---|
| 6 | year 2019-2020 to date are over |
| 7 | \$737 million, a decrease of \$36 million |
| 8 | or 5 % from fiscal year 2018-2019. |
| 9 | During November, the state collected |
| 10 | fees totaling \$32,245,928. As of |
| 11 | November 30th, 2019, the state collected |
| 12 | \$158.6 million in fees for fiscal year |
| 13 | 2019-2020. |
| 14 | Next is a summary of the November |
| 15 | 2019 gaming activity for Harrah's |
| 16 | New Orleans found on page three. |
| 17 | During November, Harrah's generated |
| 18 | \$26,087,068 in gross gaming revenue, an |
| 19 | increase of \$3 million or 14 % from last |
| 20 | month, and an increase of 2.6 % from last |
| 21 | November. |
| 22 | Revenues for fiscal year 2019-2020 |
| 23 | to date are almost \$117 million, a |
| 24 | decrease of approximately \$1 million or |
| 25 | 1 % from fiscal year 2018-2019. |
| | 10 |
| 1 | During November the state received |
| 2 | \$4,918,033 in minimum daily payments. As |
| 3 | of November 30th, 2019, the state |
| 4 | collected \$25 million in fees for fiscal |
| 5 | year 2019-2020. |
| 6 | Next I will present the revenues for |
| 7 | Slots at the Racetracks. |

| 8 | During November, the four racetrack |
|----|--|
| 9 | facilities combined generated Adjusted |
| 10 | Gross Receipts of \$28,669,571, an |
| 11 | increase of \$3.2 million or 12.6 % from |
| 12 | last month, and an increase from November |
| 13 | 2018 of \$1.3 million or 4.6 %. |
| 14 | Adjusted Gross Receipts for fiscal |
| 15 | year 2019-2020 to date are |
| 16 | \$138.8 million, a decrease of |
| 17 | \$2.4 million or 1.7% from fiscal year |
| 18 | 2018-2019. |
| 19 | During November the state collected |
| 20 | \$4,349,174 in fees. As of November 30th, |
| 21 | 2019, the state has collected \$21 million |
| 22 | in fees for fiscal year 2019-2020. |
| 23 | Overall in November, Riverboats, |
| 24 | Land Based, and Slots at the Racetracks |
| 25 | combined generated \$204.7 million in AGR |
| | 11 |
| 1 | and \$41.5 million in state fees. These |
| 2 | revenues represent a minimal increase of |
| 3 | \$500,000 or .3% from November of 2018. |
| 4 | Are there any questions before I |
| 5 | present the Harrah's employee |
| 6 | information? |
| 7 | CHAIRMAN JONES: There was a little |
| 8 | good news in the Riverboat revenues. We |
| 9 | thank you for that. |
| 10 | Board Members, any questions with |

| 11 | respect to revenue? There are no |
|----|--|
| 12 | questions. |
| 13 | MS. JACKSON: Harrah's New Orleans |
| 14 | is required to maintain at least 2,400 |
| 15 | employees on a biweekly payroll of |
| 16 | \$1,750,835. This report covers pay |
| 17 | periods in November 2019. |
| 18 | For the first pay period, the |
| 19 | Division verified 2,464 employees with a |
| 20 | payroll of \$2,119,000. |
| 21 | For the second pay period, the |
| 22 | Division verified 2,439 employees with a |
| 23 | payroll of \$2,090,000; therefore, |
| 24 | Harrah's met the employment criteria |
| 25 | during November. |
| | 12 |
| 1 | Questions? |
| 2 | CHAIRMAN JONES: Any questions, |
| 3 | Board Members? There are no questions. |
| 4 | Thank you very much. |
| 5 | Jim, bring us video poker. |
| 6 | MR. BOSSIER: Good morning, Chairman |
| 7 | Jones and Board Members. My name is Jim |
| 8 | Bossier with the Louisiana State Police, |
| 9 | Gaming Enforcement Division here to |
| 10 | report video gaming statistics for |
| 11 | November 2019 as shown on page one of |
| 12 | your handout. |
| 13 | Three new video gaming licenses were |

| 14 | issued during November: Two bars, and |
|----|--|
| 15 | one restaurant. Six new applications |
| 16 | were received by the Gaming Enforcement |
| 17 | Division during November and are |
| 18 | currently pending in the field: Five |
| 19 | bars, and one restaurant. The Gaming |
| 20 | Enforcement Division assessed no fines, |
| 21 | but collected \$7,250 in civil penalties |
| 22 | in November and are presently \$9,100 in |
| 23 | outstanding fines. |
| 24 | Please refer to page two of your |
| 25 | handout. There are presently 12,927 |
| | 13 |
| 1 | video gaming devices activated at 1,641 |
| 2 | locations. Net device revenue for |
| 3 | November 2019 was \$51.4 million, a |
| 4 | \$1.2 million increase when compared to |
| 5 | October 2019, and a \$2.8 million increase |
| 6 | when compared to November 2018. |
| 7 | Net device revenue so far for fiscal |
| 8 | year 2020 is \$251.7 million, a |
| 9 | \$12 million or 5% increase when compared |
| 10 | to fiscal year 2019. |
| 11 | Page three of your handout shows a |
| 12 | comparison of net device revenue. Total |
| 13 | franchise fees collected for November |
| 14 | 2019 were \$15.4 million, a \$400,000 |
| 15 | increase when compared to November 2019, |
| 16 | and a \$900,000 increase when compared to |

| 17 | November 2018. | |
|----|---|--|
| 18 | Total franchise fees collected for | |
| 19 | fiscal year 2020 are \$75.4 million, a | |
| 20 | \$3.7 million increase or 5.1% when | |
| 21 | compared to fiscal year 2019. | |
| 22 | Page four of your handout shows a | |
| 23 | comparison of franchise fees. | |
| 24 | Does anybody have any questions? | |
| 25 | CHAIRMAN JONES: Board Members, any | |
| | 14 | |
| 1 | questions on video poker? There are no | |
| 2 | questions. | |
| 3 | MR. BOSSIER: Thank you. | |
| 4 | CHAIRMAN JONES: Thank you, Jim. | |
| 5 | V. CASINO GAMING ISSUES | |
| 6 | A. Consideration of Certificate of Compliance | |
| 7 | for the Alternate Riverboat Inspection of | |
| 8 | the gaming vessel of Red River Entertainment | |
| 9 | of Shreveport, LLC d/b/a Sam's Town Hotel & | |
| 10 | Casino - No. R016500097 | |
| 11 | CHAIRMAN JONES: We will now move to | |
| 12 | Casino Gaming Issues. We have three | |
| 13 | different items up first. First is | |
| 14 | consideration of Certificate of | |
| 15 | Compliance for Alternate Riverboat | |
| 16 | Inspection of the gaming vessel Red River | |
| 17 | Entertainment of Shreveport, LLC, doing | |
| 18 | business as Sam's Town Hotel & Casino, | |
| 10 | that's No. R016500097 | |

| 20 | Good morning. |
|----|---|
| 21 | MS. LANDRY: Good morning, Chairman |
| 22 | Jones and Board Members. I'm Assistant |
| 23 | Attorney General Lisha Landry, and with |
| 24 | me is Mr. Jeff Boyle of ABSG Consulting. |
| 25 | We're here in the matter of the |
| | 15 |
| 1 | issuance of the Certificate of Compliance |
| 2 | to Red River Entertainment of Shreveport, |
| 3 | LLC, doing business as Sam's Town Casino. |
| 4 | On October 16th, 2019, ABSG began |
| 5 | the inspection process for the approval |
| 6 | of Sam's Town Casino's Certificate of |
| 7 | Compliance. |
| 8 | Mr. Boyle will now present more |
| 9 | details on this inspection. |
| 10 | MR. BOYLE: Good morning, |
| 11 | Chairman |
| 12 | CHAIRMAN JONES: Morning. |
| 13 | MR. BOYLE: Jones and Board |
| 14 | Members. My name is Jeff Boyle with ABS |
| 15 | Consulting here to report the annual |
| 16 | certification for Sam's Town Casino. |
| 17 | The inspectors, Doug Chapman and |
| 18 | Pete Bullard, did on October 16th, 2019, |
| 19 | attend the riverboat, Shreve Star, to |
| 20 | conduct the annual inspection in |
| 21 | accordance with the Alternate Inspection |
| 22 | Program in the State of Louisiana. |
| | |

| 23 | The inspectors reviewed fire |
|----|---|
| 24 | protection measures, egress routes, |
| 25 | mooring systems, machinery spaces, and |
| | 16 |
| 1 | conducted a fire drill. |
| 2 | The deficiencies found in the |
| 3 | inspection can be found on page six of |
| 4 | your report. A followup to the |
| 5 | deficiencies was completed on |
| 6 | October 30th by a fire tech, and that |
| 7 | report was found to be in good order. |
| 8 | The 2019 annual survey, as required |
| 9 | by the Louisiana Gaming Control Board, is |
| 10 | complete and presents no safety concerns |
| 11 | to the patrons or employees on the |
| 12 | riverboat. |
| 13 | It is the recommendation of ABS |
| 14 | Consulting that Sam's Town Casino be |
| 15 | issued the Certificate of Compliance. |
| 16 | MS. LANDRY: We now present these |
| 17 | findings to the Board and request that |
| 18 | upon the Board's accepting the report |
| 19 | submitted by ABSG, you move for the |
| 20 | issuance of Sam's Town Casino's |
| 21 | Certificate of Compliance. |
| 22 | CHAIRMAN JONES: Thank you. Board |
| 23 | Members, are there any questions with |
| 24 | respect to the application from Sam's |
| 25 | Town? |

| 1 | MR. JACKSON: Motion to approve. |
|----|---|
| 2 | CHAIRMAN JONES: Mr. Jackson moves. |
| 3 | Mr. Stipe seconds to issue the |
| 4 | Certificate of Compliance. |
| 5 | Any objection? Without objection, |
| 6 | the certificate is issued. Thank you. |
| 7 | B. Consideration of Certificate of Compliance for |
| 8 | the Alternate Riverboat Inspection of the |
| 9 | gaming vessel of Horseshoe Entertainment, L.P. |
| 10 | d/b/a Horseshoe Bossier City Casino & Hotel - |
| 11 | No. R010800198 |
| 12 | CHAIRMAN JONES: We'll move on to |
| 13 | Consideration of Certificate of |
| 14 | Compliance for the Alternate Riverboat |
| 15 | Inspection of the gaming vessel of |
| 16 | Horseshoe Entertainment, LP, doing |
| 17 | business as Horseshoe Bossier City |
| 18 | Casino & Hotel, No. R010800198. |
| 19 | MS. LANDRY: Assistant Attorney |
| 20 | General Lisha Landry and Jeff Boyle of |
| 21 | ABSG now here in the matter of the |
| 22 | issuance of the Certificate of Compliance |
| 23 | to Horseshoe Entertainment, LP, doing |
| 24 | business as Horseshoe Bossier City |
| 25 | Casino & Hotel. |
| | 18 |
| 1 | On October 17th, 2019, ABSG began |
| 2 | the inspection process for the approval |

| 3 | of Horseshoe Casino's Certificate of |
|----|--|
| 4 | Compliance. |
| 5 | Mr. Boyle will now provide the |
| 6 | details of ABSG's inspection. |
| 7 | MR. BOYLE: My name is Jeff Boyle |
| 8 | with ABS Consulting here to report the |
| 9 | annual certification for Horseshoe |
| 10 | Casino. |
| 11 | The inspectors, Doug Chapman and |
| 12 | Pete Bullard, did on October 17th, 2019, |
| 13 | attend the riverboat King of Red to |
| 14 | conduct the annual inspection in |
| 15 | accordance with the Alternate Inspection |
| 16 | Program in the State of Louisiana. |
| 17 | The inspectors reviewed fire |
| 18 | protection measures, egress routes, |
| 19 | mooring systems, machinery spaces, and |
| 20 | conducted a fire drill. |
| 21 | There were a couple of deficiencies |
| 22 | noted during the inspection, but were |
| 23 | repaired before the departure of the |
| 24 | inspection team. |
| 25 | The 2019 annual survey required by |
| | 19 |
| 1 | the Louisiana Gaming Control Board is |
| 2 | complete and presents no safety concerns |
| 3 | to the patrons or employees on the |
| 4 | riverboat. |
| 5 | It is the recommendation of ABS |

- 6 Consulting that Horseshoe Casino be
- 7 issued their Certificate of Compliance.
- 8 MS. LANDRY: We now present these
- 9 findings to the Board and request that
- 10 upon the Board's accepting the report
- submitted by ABSG, you'll move for
- 12 issuance of Horseshoe Casino's
- 13 Certificate of Compliance.
- 14 CHAIRMAN JONES: Thank you. Board
- 15 Members, are there any questions with
- respect to Horseshoe?
- 17 MR. SINGLETON: Move.
- 18 CHAIRMAN JONES: Mr. Singleton.
- 19 Mr. Avant. Any objection? Without
- 20 objection, the motion carries.
- 21 Certificate of Compliance is issued.
- Thank you.
- 23 C. Consideration of Certificate of Compliance for
- 24 the Alternate Riverboat Inspection of the
- 25 gaming vessel of St. Charles Gaming Company, LLC

- 1 d/b/a Isle Casino Hotel Lake Charles -
- 2 No. R011700174
- 3 CHAIRMAN JONES: And finally up,
- 4 COC, Certificate of Compliance for
- 5 Alternate Riverboat Inspection of the
- 6 gaming vessel St. Charles Gaming Company,
- 7 LLC, doing business as Isle Casino Hotel
- 8 Lake Charles, No. R011700174.

| 9 | MS. LANDRY: Assistant Attorney |
|----|---|
| 10 | General Lisha Landry and Jeff Boyle with |
| 11 | ABSG now here in the matter of the |
| 12 | issuance of the Certificate of Compliance |
| 13 | to St. Charles Gaming Company, LLC, doing |
| 14 | business as Isle Casino Hotel Lake |
| 15 | Charles. |
| 16 | On October 29th, 2019, ABSG began |
| 17 | the inspection process for the approval |
| 18 | of Isle Casino Hotel's Certificate of |
| 19 | Compliance. |
| 20 | Mr. Boyle will now provide the |
| 21 | details on ABSG's inspection. |
| 22 | MR. BOYLE: My name is Jeff Boyle |
| 23 | with ABS Consulting here to report the |
| 24 | annual certification for Isle of Capri |
| 25 | Casino. |
| | 21 |
| 1 | The inspectors, Doug Chapman and |
| 2 | Pete Bullard, did on October 29th, 2019, |
| 3 | attend the riverboat Grand Palais to |
| 4 | conduct the annual inspection in |
| 5 | accordance with the Alternate Inspection |
| 6 | Program in the State of Louisiana. The |
| 7 | inspectors reviewed fire protection |
| 8 | measures, egress routes, mooring systems, |
| 9 | machinery spaces, and conducted a fire |
| 10 | drill. The deficiencies found in the |
| 11 | inspection report onis on page six of |

| 12 | your report. |
|----|--|
| 13 | A follow-up of the deficiencies was |
| 14 | conducted on November 7th and was found |
| 15 | satisfactory. |
| 16 | The 2019 annual survey as required |
| 17 | by Louisiana Gaming Control Board is |
| 18 | complete and presents no safety concerns |
| 19 | to the patrons or employees on the |
| 20 | riverboat. |
| 21 | It is the recommendation of ABS |
| 22 | Consulting that the Isle of Capri Casino |
| 23 | be issued the Certificate of Compliance. |
| 24 | MS. LANDRY: We now present these |
| 25 | findings to the Board and request that |
| | 22 |
| 1 | upon the Board's accepting the report |
| 2 | submitted by ABSG, you'll move for the |
| 3 | issuance of Isle Casino Hotel's |
| 4 | Certificate of Compliance. |
| 5 | CHAIRMAN JONES: Thank you. Board |
| 6 | Members, are there any questions with |
| 7 | respect to the COC for Isle? |
| 8 | MS. BERRY: So moved. |
| 9 | CHAIRMAN JONES: We have Ms. Berry. |
| 10 | We and Mr. Stipe. Any objection? |
| 11 | Without objection, the motion carries. |
| 12 | The certificate is issued. Thank you |
| 13 | very much. |
| 14 | MS. LANDRY: Thank you. |

| 15 | CHAIRMAN JONES: Which brings us |
|----|---|
| 16 | back to the Isle of Capri. |
| 17 | D. Consideration of Petition to Relocate Gaming |
| 18 | Operations and a Modification of License |
| 19 | Conditions by St. Charles Gaming Company, LLC |
| 20 | d/b/a Isle Casino Hotel Lake Charles - |
| 21 | No. R011700174 |
| 22 | CHAIRMAN JONES: We have on the |
| 23 | agenda for the first time ever not |
| 24 | just for this Board, but first time for |
| 25 | riverboat gaming in the State of |
| | 23 |
| 1 | Louisiana. We have Petition for Approval |
| 2 | to Relocate Gaming Operations and a |
| 3 | Modification of License Conditions by |
| 4 | St. Charles Gaming Company, LLC, doing |
| 5 | business as Isle Casino Hotel |
| 6 | Lake Charles, No. R011700174. |
| 7 | Since there was no roadmap for how |
| 8 | to proceed and who was going to do what |
| 9 | in what order, we just kind of figured |
| 10 | out what we thought would be the best |
| 11 | approach. And we're going to start where |
| 12 | a lot of things start with our counsel |
| 13 | from the Attorney General's Office. Dawn |
| 14 | Himel will sort of give some context to |
| 15 | this particular petition. Dawn? |
| 16 | MS. HIMEL: Good morning, Chairman |
| 17 | Jones, Members of the Board. I'm |

| 18 | Assistant Attorney General Dawn Himel |
|----|---|
| 19 | here in the matter of the petition for |
| 20 | the request of St. Charles Gaming Company |
| 21 | to relocate its gaming operations to a |
| 22 | facility. |
| 23 | Back in the 2018 Regular Legislative |
| 24 | Session, the Louisiana Legislature passed |
| 25 | Act Number 469, which provided the |
| | 24 |
| 1 | opportunity for riverboat licensees to |
| 2 | relocate their gaming operations to a |
| 3 | facility within 1,200 feet of their |
| 4 | licensed berth. |
| 5 | The law and rules require a licensee |
| 6 | seeking relocation to submit a site plan, |
| 7 | a capital improvement and reinvestment |
| 8 | plan, a financing plan, a construction |
| 9 | schedule, and property descriptions. |
| 10 | The licensee has submitted all of |
| 11 | the documents to the Division and/or to |
| 12 | the Board for review and investigation. |
| 13 | The licensee's petition is up for |
| 14 | consideration today. Neither law nor |
| 15 | rule require any minimum monetary |
| 16 | investment for the Board to approve the |
| 17 | relocation. It is within the Board's |
| 18 | discretion on a case-by-case basis. |
| 19 | If the Board's pleasure is to |
| 20 | approve the request today, a resolution |

| 21 | has been prepared for your consideration |
|----|---|
| 22 | The licensee will be allowed to |
| 23 | commence gaming activities at the new |
| 24 | facility only once the Division has |
| 25 | determined that all necessary staffing, |
| | 25 |
| 1 | training, security, surveillance, |
| 2 | technical, accounting, internal control |
| 3 | procedures are acceptable. |
| 4 | Representatives from the licensee |
| 5 | are here today to give you a presentation |
| 6 | on their proposal. |
| 7 | CHAIRMAN JONES: Very good. Thank |
| 8 | you. I'll reserve the right to bring you |
| 9 | back if we have any questions. |
| 10 | MS. HIMEL: Yes, sir. Thank you. |
| 11 | CHAIRMAN JONES: We're going to ask |
| 12 | representatives from the Isle to come to |
| 13 | the table. Welcome, folks. Glad you're |
| 14 | here. |
| 15 | MR. BARBIN: Good morning, |
| 16 | Mr. Chairman |
| 17 | CHAIRMAN JONES: Good morning. |
| 18 | MR. BARBIN: and Board Members. |
| 19 | I'm Jeff Barbin from Phelps Dunbar |
| 20 | representing Eldorado Resorts and its |
| 21 | subsidiary, the Isle of Capri Casino in |
| 22 | Lake Charles. With me to my left is Gary |
| 23 | Carano. Gary has held every job in the |

| 24 | casino since the time he was probably 12 | |
|----|---|--|
| 25 | years old, but now is the Executive | |
| | 26 | |
| 1 | Director or Chairman of the Board of | |
| 2 | Directors. And then to Gary's left is | |
| 3 | Jeff Favre. Jeff is the General Manager | |
| 4 | at the Isle of Capri Lake Charles. And | |
| 5 | to Jeff's left is Barron Fuller who's the | |
| 6 | Senior Vice-President of Regional | |
| 7 | Operations in the southeast. | |
| 8 | We are very happy to be here today. | |
| 9 | It's been a long road. It started, I | |
| 10 | think, with the Riverboat Gaming Task | |
| 11 | Force, and it's been a long time coming. | |
| 12 | And, you know, I was going to reserve my | |
| 13 | thanks to the Task Force until the end, | |
| 14 | but I think it really bears, you know, | |
| 15 | understanding that it was the Task Force | |
| 16 | and under the leadership of the | |
| 17 | Chairman Chairman Jones and Senator | |
| 18 | Johns that really got us here today. So | |
| 19 | I'll say that at the onset. | |
| 20 | Eldorado, like I said, is very happy | |
| 21 | to be here. As you know, this is a first | |
| 22 | generation riverboat. It's been there | |
| 23 | for a while. And this program is really | |
| 24 | going to allow us to reinvigorate the | |
| 25 | process, and I think it's something that | |

| 1 | we'll all be proud of once it's done. |
|----|---|
| 2 | Like you said, we're the first ones, |
| 3 | and this is a concept. So what you'll |
| 4 | see, you'll see some drawings, some |
| 5 | renderings. All of that is still under |
| 6 | process. As you can imagine, it takes |
| 7 | a lot of drawings to get something like |
| 8 | this off the ground. So we have a |
| 9 | concept; hopefully it will be approved |
| 10 | today, and we'll continue to work with |
| 11 | the State Police and the Attorney |
| 12 | General's Office to get it right from a |
| 13 | security/surveillance perspective. So it |
| 14 | will be an ongoing task to get it done. |
| 15 | But we're looking forward to making the |
| 16 | next step. So we're happy to be here |
| 17 | today. |
| 18 | I'll say one other thing, you know, |
| 19 | Eldorado, as you-all know, is in the |
| 20 | middle of a merger with Caesar's, which |
| 21 | is taking a lot of time and will take |
| 22 | a lot of capital following the deal. We |
| 23 | hope to be back up here in the next month |
| 24 | or so to get approval of that project. |
| 25 | Once we do close that deal, together with |
| | 28 |
| 1 | the deal we're talking about today, it's |
| 2 | going to be over \$425 million worth of |
| 3 | investment that this company will be |

| 4 | making in south Louisiana. So we're very |
|----|---|
| 5 | happy. We're very committed to |
| 6 | Louisiana, as Gary will talk about. |
| 7 | And I will hand it over to Gary. |
| 8 | Gary will make a few comments, and then |
| 9 | Jeff will take us through a quick |
| 10 | PowerPoint presentation. |
| 11 | MR. CARANO: Thank you. Chairman, |
| 12 | it's nice to see you again. Members of |
| 13 | the Board, I'm very happy to be here. |
| 14 | It's been a few years since I've had the |
| 15 | opportunity to meet with you and present. |
| 16 | As Jeff said, it's an exciting time |
| 17 | for our company. I wish we were here |
| 18 | today also to approve the acquisition of |
| 19 | Caesar's that we're very excited about. |
| 20 | And it was nice to hear the numbers |
| 21 | coming out of New Orleans today, and of |
| 22 | our Shreveport property that we acquired |
| 23 | in 2005. So we've been a licensee of |
| 24 | yours since 2005. I'm very proud of the |
| 25 | property that we've acquired and added |
| | 29 |
| 1 | a lot of quality to in Shreveport. We |
| 2 | have the same opportunity in Lake |
| 3 | Charles. This property that we acquired |
| 4 | when we acquired the Isle of Capri |
| 5 | company is in a great location, a great |
| 6 | community. And I think you'll see when |

| 7 | Jeff presents today the plans we have for |
|----|---|
| 8 | this property, you'll hopefully be |
| 9 | impressed at the architect that we've |
| 10 | hired, Tony Marnell, from Las Vegas. The |
| 11 | family has known him for a lot of years. |
| 12 | He's done work for us. It's going to be |
| 13 | a very nice property. It's going to be |
| 14 | able to compete with the other two |
| 15 | properties in the market. We're just |
| 16 | very excited for this chance to take it |
| 17 | from the riverboat gaming experience to |
| 18 | land based, and get my one of my |
| 19 | brothers down here to help I'm the |
| 20 | oldest of five, and I made a joke earlier |
| 21 | to one of the people in the community |
| 22 | that I'm the youngest, best looking, |
| 23 | hardest working, and nicest brother, but |
| 24 | one of my brothers is the chef of the |
| 25 | family. And my father always said we |
| | 30 |
| 1 | couldn't afford Frank Sinatra as |
| 2 | entertainment, so food and guest services |
| 3 | are Frank Sinatra. My brother, Greg, |
| 4 | will be very much a part of the, as Jeff |
| 5 | will go through, the restaurant offerings |
| 6 | that we'll make. |
| 7 | But we're, again, very thankful to |
| 8 | be having this opportunity in front of |
| 9 | you, and, like I said, very excited, not |

10 only about this project, but about what 11 we're -- Caesar's is in front of you with 12 a building in New Orleans, and excited 13 about that property and our property continuing in Shreveport and Bossier, the 14 15 Horseshoe in Bossier, too. 16 So just thank you very much for this 17 opportunity to be in front of you again. 18 We take our licenses with -- not as 19 anything given. We know that we are 20 privileged to have this gaming license, 21 as my father always brought us up to in 22 that culture, and just excited today to 23 have this -- presentation to you and hope 24 that you'll be as impressed with the 25 property and the project as we are. 31 1 Thank you very, very much. 2

CHAIRMAN JONES: And thank you for 3 being here today. I mean, I know getting 4 from Reno to Baton Rouge is a circuitous 5 route and it's tough, but it means a lot 6 to the Board to have you at the table 7 this morning. So thank you for being 8 here. 9 MR. CARANO: Yes, sir. Thank you. 10

MR. FAVRE: Chairman and Members of the Board, it's an honor and privilege to be here today. I would like to thank you

11

| 13 | for the opportunity to present our land |
|----|---|
| 14 | based plans or boat-to-land relocation. |
| 15 | Chairman, we've come a long way from |
| 16 | the Riverboat Task Force when I was doing |
| 17 | the tour that day on the vessel, and the |
| 18 | gentleman got up and said, "You know what |
| 19 | you need? You need to move off this boat |
| 20 | and onto land," and the Task Force heard |
| 21 | that and everybody looked at me and said, |
| 22 | "Oh, you had that set up." And I promise |
| 23 | I didn't, but we've come a long way since |
| 24 | that day, so |
| 25 | CHAIRMAN JONES: Perhaps one day |
| | 32 |
| 1 | I'll believe you, but go ahead. It was |
| 2 | good. It was well timed. You got the |
| 3 | Senator's attention. And so however it |
| 4 | worked out, it worked out. |
| 5 | MR. FAVRE: So today I'll take you |
| 6 | through a quick deck. The first the |
| 7 | first page on the slide is just the |
| 8 | existing site plan, which is basically |
| 9 | it's the next page, Jeff. Which is |
| 10 | basically what sits there today, and, of |
| 11 | course, you can see the riverboat. And, |
| 12 | you know, we'll kind of go through the |
| 13 | next slide, which is really kind of |
| 14 | current, what is there today, what it |
| 15 | looks like today, and then we'll |

16 transition into, basically, what we're 17 going to move forward into with our boat-to-land project. 18 19 So present day, you're looking at it 20 from an I-10 view. Basically, you're 21 looking to the south towards the Gulf. 22 You have the tower hotel to the left. 23 You have the inn hotel to the right. And 24 then you can't even see the boat behind 25 the tower hotel. 33 1 Jeff, we'll move on. As you can 2 see, the tower hotel with the big 3 entrance, which is our pavilion, valet 4 porte cochere entrance, the buffet, and 5 the escalators up towards the vessel. 6 Just some pictures of our gaming 7 floor, what it looks like today. I think 8 it was right there to the right. See, 9 that picture to the left is where that 10 gentleman was sitting --11 CHAIRMAN JONES: Yes. 12 MR. FAVRE: -- when he said that, 13 Chairman. 14 Again, just pictures of what it 15 looks like today. Move forward. 16 So the proposed site plan -- I wish 17 I had a laser pointer. I could point it

out much easier. But you can see the

| 19 | shaded green, and the shaded green is |
|----|---|
| 20 | basically the footprint of the proposed |
| 21 | land based facility that we're looking to |
| 22 | build. And it ties into our existing |
| 23 | garage. And you will see that the new |
| 24 | porte cochere to the front side pointing |
| 25 | towards the north towards I-10 will be |
| | 34 |
| 1 | the new valet porte cochere entrance. |
| 2 | And then it ties into the existing |
| 3 | pavilion. So that is the building |
| 4 | outline. Approximately with everything |
| 5 | all said and done, I think it's |
| 6 | approximately 110,000 square feet |
| 7 | enclosed space. |
| 8 | This is a front elevation looking |
| 9 | from the north to the south. That's the |
| 10 | front entrance looking at the new valet |
| 11 | porte cochere entrance and looking at the |
| 12 | tower hotel. As Jeff mentioned earlier, |
| 13 | with the pending Caesar's acquisition, we |
| 14 | will rebrand the property. We do not |
| 15 | know exactly what the brand will be at |
| 16 | this time, but it will be rebranded. So |
| 17 | we're excited about that. |
| 18 | This is a proposed interior layout. |
| 19 | There's one in a little bit more detail |
| 20 | on the next slide, but just to kind of |
| 21 | walk you through. So if you're looking |
| | |

| 22 | at Brew Brothers, that is very near the |
|----|---|
| 23 | garage. And down to the bottom right of |
| 24 | that is where the escalators and, |
| 25 | Jeff, you can show them the escalators. |
| | 35 |
| 1 | That goes into those are existing |
| 2 | escalators that goes up towards the |
| 3 | vessel today. |
| 4 | So the building ties into the |
| 5 | existing pavilion. And then if you move |
| 6 | over to the right, you have the lobby |
| 7 | bar. Right there behind the lobby bar to |
| 8 | the left is where the existing hotel desk |
| 9 | is today, registration desk. We have a |
| 10 | new one that's to the right that's into |
| 11 | the purple. Right to the right there, |
| 12 | that's the new hotel registration, front |
| 13 | desk. |
| 14 | The yellow is what we call the |
| 15 | yellow brick road or the corridor for |
| 16 | traversing to all the amenities. Will |
| 17 | not have access onto the gaming floor |
| 18 | from there. We'll have three entry |
| 19 | points. We'll have the porte cochere |
| 20 | valet entrance, the garage entrance, and |
| 21 | the food court entrance. |
| 22 | So where Brew Brothers is right down |
| 23 | to the left is the food court, which is |
| 24 | where the existing buffet is. Now, Brew |

| 25 | Brothers, Gary is one of the Brew |
|----|--|
| | 36 |
| 1 | Brothers. Brew Brothers is Gary, Gene, |
| 2 | Glenn and Greg. They opened it up |
| 3 | when did Gary |
| 4 | MR. CARANO: In 1995. This will be |
| 5 | our seventh Brew Brothers, which is a |
| 6 | some of the properties, we brew our own |
| 7 | beer. This will be a Brew Brothers |
| 8 | taphouse that we'll serve my brother's |
| 9 | great food and a number of local beers. |
| 10 | MR. FAVRE: We will do live |
| 11 | entertainment out of there on the |
| 12 | weekend. And we have it to where it |
| 13 | comes onto the casino floor. So we're |
| 14 | really excited about that venue and its |
| 15 | location to the casino floor. |
| 16 | The next slide, you'll see more |
| 17 | details of the gaming floor layout, more |
| 18 | positions. To right underneath where |
| 19 | it says "Floor Plan" is where a high |
| 20 | limit area is going to be with a new VIP |
| 21 | lounge, high limit gaming room tables, |
| 22 | and slots, and also a noodle bar right |

23

24

25

1

entrance, which is from the left, there,

outside the opening of the VIP lounge.

And then, of course, we have our tables

that will be coming in from the garage

| 2 | and then to the right will be the valet |
|----|---|
| 3 | porte cochere entrance. You walk right |
| 4 | into the tables. We have the sightlines |
| 5 | coming from the food court, from the |
| 6 | porte cochere valet entrance and the |
| 7 | garage. We have the poker room to the |
| 8 | far right corner of the top, and then the |
| 9 | circular bar, which is a hotel/casino |
| 10 | lobby bar. You will be able to go in |
| 11 | from the casino side. You will not be |
| 12 | able to get through to the other side. |
| 13 | So if you come in from the hotel side, |
| 14 | you will not be able to get onto the |
| 15 | gaming floor from that side. So there |
| 16 | will be barriers there to keep it from |
| 17 | actually gaining access to the floor. |
| 18 | We do not know exactly what the |
| 19 | finishings will be for the wall that |
| 20 | separates the yellow brick road and the |
| 21 | casino, but it will certainly be a solid |
| 22 | surface to where no one can jump over it, |
| 23 | go through it, or go under it. So I |
| 24 | assure you of that. |
| 25 | Moving on, you will see, basically, |
| | 38 |
| 1 | the finishings and get a general idea of |
| 2 | what it's going to look like. And I can |
| 3 | tell you that we're really excited about |
| 4 | this opportunity. It's going to give us |

| an opportunity to compete at a higher |
|---|
| level. It's really going to make |
| southwest Louisiana a destination. I |
| believe that when you look at it, you |
| have Las Vegas, you have the Mississippi |
| Gulf Coast, you have Atlantic City. I |
| think southwest Louisiana truly becomes |
| destination now. Because you have |
| some you will have some you have |
| fabulous properties there, and once we |
| make these improvements, I think it's a |
| great place for people to come in and |
| visit. |
| It's going to be a really nice |
| design, a big difference in what we have |
| today. And I can tell you that working |
| for Eldorado for six years now that Gary |
| and his family do things really well and |
| do things right. And I can tell you, |
| when it's all said and done that you will |
| be very proud of it and happy that we've |
| 39 |
| been given this and granted this |
| opportunity to move forward. |
| Just kind of looking, this is the |
| high limit room. So you can kind of see |
| the furnishing, the improved comfort. |
| We're looking at, when all is said and |
| |

done, approximately, I think, about 1,650

7

а

| 8 | gaming positions, which is right at 1,300 |
|----|---|
| 9 | slots and about 43, 44 table games and |
| 10 | seven poker tables, I think. |
| 11 | You know, we're improving our |
| 12 | gaming increasing our game count just |
| 13 | a little bit, table games more so than |
| 14 | slots. When you look at our competitors, |
| 15 | they have higher game counts. Why are we |
| 16 | not going we have less hotel rooms. |
| 17 | We're about 50 percent less hotel rooms. |
| 18 | So, of course, it makes more sense that |
| 19 | we don't have exactly the same positions. |
| 20 | This is the hotel casino lobby bar |
| 21 | that I was speaking about. So this |
| 22 | you're looking at it from the casino |
| 23 | side, so you will not be able to get into |
| 24 | the yellow brick road or to the hotel |
| 25 | front desk. And if you're on the other |
| | 40 |
| 1 | side, which is the hotel side, you will |
| 2 | not be able to get into this side. |
| 3 | We're really excited about the added |
| 4 | amenities that we're putting into this |
| 5 | property. |
| 6 | MR. CARANO: I would add that in |
| 7 | today's gaming environment, non-gaming |
| 8 | amenities are as important as the |
| 9 | Blackjack tables, the baccarat tables, |
| 10 | the slot machines. I think that what |

| 11 | we're bringing to this property with Brew |
|----|---|
| 12 | Brothers, with the food hall, with the |
| 13 | three casino bars and the hotel casino |
| 14 | bar are some great non-gaming amenities |
| 15 | that will add to the quality experience |
| 16 | that our guests will experience. |
| 17 | MR. FAVRE: Of course, here's Brew |
| 18 | Brothers bar and restaurant. Like Gary |
| 19 | said earlier, this one is going to be |
| 20 | more like a taphouse. With the location |
| 21 | adjacent to the casino floor, we're |
| 22 | really excited about it and we believe it |
| 23 | will add a lot of energy and excitement |
| 24 | to our experience. |
| 25 | This is the noodle bar that I was |
| | 41 |
| 1 | alluding to earlier right outside of the |
| 2 | new VIP high limit lounge and high limit |
| 3 | gaming area. We're really excited about |
| 4 | this. This amenity, we think, is going |
| 5 | to do really well. |
| 6 | MR. CARANO: And that that |
| 7 | experience we've in this last six |
| 8 | months of due diligence with Caesar's, |
| 9 | we've toured all of the Caesar's |
| 10 | properties, and this is really a knockoff |
| 11 | of one of their noodle bars. They do a |
| 12 | great job with their Asian business. So |
| 12 | it's why rainvent the wheel when it's |

| 14 | already been designed for us. We're very |
|----|---|
| 15 | excited about taking best practices once |
| 16 | we're in front of you hopefully to get |
| 17 | the approval of the acquisition of |
| 18 | Caesar's, but this is that's where |
| 19 | that design came from. |
| 20 | MR. FAVRE: So when you look at |
| 21 | this, this is basically just kind of |
| 22 | outlining the food and beverage amenities |
| 23 | that we're going to offer. You have Brew |
| 24 | Brothers, the noodle bar. The food |
| 25 | court, you can see, that is for those |
| | 42 |
| 1 | of you that have been to our property, |
| 2 | that is the existing buffet right now. |
| 3 | The buffet will be converted into the |
| 4 | food hall/food court with three venues. |
| 5 | We're in the process of trying to |
| 6 | negotiate with the vendors for those |
| 7 | three venues. |
| 8 | The remodeled steakhouse, that is |
| 9 | Otis & Henry's or O & H, as we call it. |
| 10 | We're going to remodel it and rebrand |
| 11 | that to a steakhouse. |
| 12 | One thing that we're really excited |
| 13 | about is about if you look at the bottom |
| 14 | of the page, you can see how it kind of |
| 15 | goes almost like a little circular area |
| 16 | or a half moon. That is encroaching or |

| 17 | going out into the existing patio that |
|----|---|
| 18 | there's basically just a walkway today. |
| 19 | So with the riverboat going away and |
| 20 | being able to take advantage of the lake |
| 21 | view and going out further towards the |
| 22 | lake, we're really excited about that. |
| 23 | You think that you know, you would |
| 24 | think that in Lake Charles with all the |
| 25 | water and, you know, being on the lake |
| | 43 |
| 1 | that there would be a lot more places to |
| 2 | eat and dine, but the reality is is that |
| 3 | there is not a whole lot of places. So |
| 4 | we're really excited about this venue and |
| 5 | the views that it will create for us. |
| 6 | Project budget. We believe that |
| 7 | we're going to come in about 101 million |
| 8 | to 113 million. So I think that you-guys |
| 9 | have already seen this. It's a design |
| 10 | we have been well underway in the design |
| 11 | with Marnell now pretty much through most |
| 12 | of this year. We have submitted the |
| 13 | building permits application to the city, |
| 14 | Westlake and Calcasieu Parish as of |
| 15 | November 6th, I believe, and we expect |
| 16 | those to be approved towards the middle |
| 17 | of January. So we've heard that they're |
| 18 | partially or halfway through. I think |
| 19 | the mayor is here and he can speak to |

| 20 | that further than I can. |
|----|---|
| 21 | So impact on jobs. We will have an |
| 22 | increase in jobs. One thing that I would |
| 23 | like to point out is that quite a few of |
| 24 | the jobs will be outsourced like with the |
| 25 | food. And although those are not |
| | 44 |
| 1 | directly on our payroll, those jobs will |
| 2 | not be created without this project, and |
| 3 | the opportunity that we're providing to |
| 4 | them. Even with the marine crew going |
| 5 | away, which is approximately 22, 23 |
| 6 | bodies, we will still see an increase in |
| 7 | jobs. |
| 8 | So on the top, you see "Head Counts" |
| 9 | and then on the second chart, you see |
| 10 | "FTE Counts." So we expect about nine |
| 11 | percent increase in head counts, and |
| 12 | approximately a six percent increase in |
| 13 | FTE counts. |
| 14 | In addition, we're expecting about |
| 15 | 300 construction jobs with total wages of |
| 16 | approximately 15 million. We're very |
| 17 | proud to announce and very pleased to |
| 18 | state that we've selected two Louisiana |
| 19 | based companies as our general contractor |
| 20 | who will who will approach us from a |
| 21 | joint venture standpoint. Lemoine |
| 22 | Company and Ryan Gootee Construction out |

| 23 | of New Orleans. So we're very excited |
|----|---|
| 24 | about that. They're on board. We've |
| 25 | actually started our construction |
| | 45 |
| 1 | meetings. I think we have had three so |
| 2 | far. And it's really kind of more of |
| 3 | logistics and due diligence and planning. |
| 4 | But we can't wait, and we're ready for |
| 5 | the opportunity to really actually talk |
| 6 | more about construction and getting |
| 7 | forward in the actual building process. |
| 8 | So what I did here is I reached out |
| 9 | to McNeese State, and I sit on the board |
| 10 | for the Chamber. And we reached out to |
| 11 | the economist and just asked, what would |
| 12 | the what would the multiplier of that |
| 13 | be or the economic impact be for, not |
| 14 | only construction, but the increased jobs |
| 15 | that, through a land based facility, will |
| 16 | create. So this is what he has outlined |
| 17 | here. I can tell you that at the end of |
| 18 | the day, we're looking at about a |
| 19 | \$300 million impact between construction |
| 20 | and operations when all said and done. |
| 21 | So, you know, with economic |
| 22 | development that we're moving on board |
| 23 | to, the opportunity to compete at a |
| 24 | higher level, a brand-new facility with |
| 25 | enhanced and added amenities, we're |

| 1 | really excited and believe it's not only |
|----|--|
| 2 | going to benefit Eldorado, the City of |
| 3 | Westlake, Calcasieu Parish, southwest |
| 4 | Louisiana, but the State. And we |
| 5 | respectfully request your consideration |
| 6 | and look forward to working with the |
| 7 | State moving forward. Thank you for your |
| 8 | time. |
| 9 | CHAIRMAN JONES: Thank you, Jeff. |
| 10 | Gary, did you want to same thing? |
| 11 | MR. CARANO: I'm good. Thank you. |
| 12 | I appreciate the time today. Looking |
| 13 | forward to looking forward to your |
| 14 | decision. |
| 15 | CHAIRMAN JONES: Thank you. |
| 16 | MR. CARANO: I feel like I'm sitting |
| 17 | on the hot seat up here, so thank you. |
| 18 | CHAIRMAN JONES: I understand. |
| 19 | MR. CARANO: All right. |
| 20 | MR. BARBIN: Chairman Jones, one |
| 21 | other thought before we turn it over for |
| 22 | questions. Just wanted to finish up my |
| 23 | thought on the thanks. Attorney |
| 24 | General's Office has been great to deal |
| 25 | with, Ms. Himel, Ms. Moore, Mr. Hebert. |
| | 47 |
| 1 | Always and the State Police, I know |
| 2 | this is sort of the first time, and |

| 3 | everybody is sort of, you know, figuring |
|----|---|
| 4 | out which way to go, but, you know, |
| 5 | everybody has been very helpful. And |
| 6 | we'll continue to meet with the State |
| 7 | Police and make sure that State Police is |
| 8 | happy with the design and where things |
| 9 | end up. So thank Captain Hale for that. |
| 10 | And, you know, your staff has been great, |
| 11 | as always, to work with. And mention the |
| 12 | Riverboat Task Force, certainly Senator |
| 13 | Johns. Mayor Hardy is here. He'll |
| 14 | speak, I think, in a moment. Thanks to |
| 15 | them both and also Wade Duty with the |
| 16 | Casino Association. |
| 17 | A lot of people have come together |
| 18 | to get us to where we are today, so I |
| 19 | just want to say thank you for that. |
| 20 | CHAIRMAN JONES: And we're glad that |
| 21 | you're where you are. For the benefit of |
| 22 | my board members, I've been meeting with |
| 23 | Jeff for, I guess, two years since the |
| 24 | law was changed, and when Gary came to |
| 25 | town, he met with my staff and the State |
| | 48 |
| 1 | Police and the AG, and we talked about |
| 2 | the potential of this project. And the |
| 3 | Task Force said from the outset that |
| 4 | this you know, changes weren't going |
| 5 | to happen overnight, but the progress |

| 6 | begins with that first step. And this is |
|----|---|
| 7 | the first step. And I'm proud that |
| 8 | you-guys have brought the project to the |
| 9 | Board for consideration. I think it's |
| 10 | huge. I think it's huge for the company. |
| 11 | I think it's huge for the industry in |
| 12 | general. |
| 13 | One of my fellow board members, this |
| 14 | morning, and I were talking about, you |
| 15 | know, you-guys are sort of setting a bar |
| 16 | here, and everyone who follows will |
| 17 | always be compared, if it's approved |
| 18 | today, to what you-guys have set. And I |
| 19 | think that's a good thing. I think |
| 20 | that's a good thing certainly for |
| 21 | Eldorado and for perhaps the larger |
| 22 | company if that acquisition is finally |
| 23 | approved next year. |
| 24 | So I thank you for for working |
| 25 | with me during the course of this. You |
| | 49 |
| 1 | would come up with ideas, and you would |
| 2 | have, you know, the dialogue and back and |
| 3 | forth, and you were never reluctant to go |
| 4 | back to the company and say, you know, |
| 5 | "The Chair and the staff are maybe |
| 6 | looking for this rather than this." And |
| 7 | I'm glad you pointed out, Gary, that, you |
| 8 | know, it's not just about slot machines |

| 9 | and poker tables. And I'm trying to help |
|----|---|
| 10 | change that cultural perception in this |
| 11 | state. You-guys get it in Nevada. You |
| 12 | know, non-gaming revenue outstrips gaming |
| 13 | revenue. |
| 14 | So the future of this as an industry |
| 15 | isn't just based on the gambling |
| 16 | proposition. It's based on what else |
| 17 | you're bringing people to a property for |
| 18 | whether it's spas, restaurants, food and |
| 19 | beverage. So I have a number of |
| 20 | questions, but I'm going to defer to my |
| 21 | board members first and let them have |
| 22 | some some dialogue with you. So |
| 23 | Julie, you're up first. |
| 24 | MS. BERRY: Good morning. I'd just |
| 25 | like to say that I represent your area, |
| | 50 |
| 1 | your division, your district in Lake |
| 2 | Charles. And although the Chairman took |
| 3 | a lot of my steam with what I was going |
| 4 | to say, I would, first of all, like to |
| 5 | congratulate y'all for being the first to |
| 6 | approach the land based casino. And the |
| 7 | efforts y'all have done are going to be a |
| 8 | tremendous boost to our economy in |
| 9 | southwest Louisiana. We're kind of slow |
| 10 | to catch up with the rest of the state, |
| 11 | but this is going to be a very positive |

| 12 | thing for the people that we represent in |
|----|---|
| 13 | southwest Louisiana, Lake Charles, |
| 14 | Westlake. |
| 15 | I had the distinct opportunity and |
| 16 | pleasure to attend a tour a couple of |
| 17 | weeks ago, I think, at the casino where |
| 18 | it is now. The I had already been to |
| 19 | the boat before, but I got to visit with |
| 20 | Jeff and the Mayor and some |
| 21 | representatives of the police jury in |
| 22 | Calcasieu Parish who, I have to say, were |
| 23 | just 100 percent on board. Everybody is |
| 24 | very opportunist, ready to go with this, |
| 25 | and it's going to benefit everybody, the |
| | 51 |
| 1 | city, the casino that's already there, |
| 2 | the economic impact, the construction, |
| 3 | the jobs. Well, as you just talked |
| 4 | about. I hate to reiterate every all |
| 5 | the same stuff, but it's just going to be |
| 6 | a fabulous impact. |
| 7 | And like I said, I wanted to |
| 8 | congratulate y'all for being number one |
| 9 | and setting the bar. It's a major |
| 10 | accomplishment. And I have to admit, I'd |
| 11 | be a little scared to do this in the |
| 12 | State of Louisiana. But the fact that |
| 13 | y'all are gung-ho and taking over and |
| 14 | ready to go shows that you're in this for |

| 15 | the long haul, and you're in Louisiana |
|----|---|
| 16 | for the long haul and southwest Louisiana |
| 17 | especially where my heart is. |
| 18 | Four-hundred and twenty-five million |
| 19 | dollars impact is just amazing. The |
| 20 | whole footprint of the new impact is |
| 21 | amazing. And once again, to reiterate |
| 22 | again, I'm not a gamer. I'm not able to |
| 23 | nor would I ever it just never was my |
| 24 | thing. So I love to go eat. I love to |
| 25 | go to spas, and that impact of the part |
| | 52 |
| 1 | that y'all are going to add to your |
| 2 | casino benefits the non-gaming people. |
| 3 | And I have to agree with the Chairman |
| 4 | that we need to further that in the |
| 5 | mindset of the people in Louisiana, that |
| 6 | it's not all about putting money in |
| 7 | machines. It's about the experience. |
| 8 | And, you know, the other day when we |
| 9 | were meeting and talking about your |
| 10 | plans, I didn't even realize the plan of |
| 11 | having a restaurant to where you could |
| 12 | sit out on the lake. Lake Charles is |
| 13 | beautiful. The area is beautiful. And |
| 14 | that was a good point that there's no |
| 15 | real place to go sit and eat and enjoy |
| 16 | the beautiful lake. |
| 17 | So I just can't keep saying how |

| 18 | positive I am about it and how proud I am |
|----|---|
| 19 | of y'all, and I really enjoyed meeting |
| 20 | you and meeting your facility people. |
| 21 | Your employees are 100 percent gung-ho. |
| 22 | The food was excellent at the restaurant, |
| 23 | so if you're going to improve it, boy, |
| 24 | you got a long way to go, because it was |
| 25 | excellent. And, I don't know, you just |
| | 53 |
| 1 | get a good feel of the employees of your |
| 2 | casino, so they obviously enjoy working |
| 3 | for y'all. So you've got to be good |
| 4 | people. |
| 5 | So I'm 100 percent behind it, and if |
| 6 | the Board has any questions about our |
| 7 | area, the Mayor was 100 percent behind |
| 8 | it, the police jury. So I hate to keep |
| 9 | going on and on, but I think it was I |
| 10 | think it's going to be a boost to |
| 11 | everybody, especially southwest Louisiana |
| 12 | and our district. |
| 13 | MR. FAVRE: Thank you very much. |
| 14 | MS. BERRY: So thank you very much |
| 15 | for all this hard work |
| 16 | MR. CARANO: Thank you. |
| 17 | MS. BERRY: and setting the bar |
| 18 | for the rest of the state. |

CHAIRMAN JONES: Thank you, Julie.

Board Members, to my left? Nothing?

19

| 21 | Mr. Avant? | |
|----|---|--|
| 22 | MR. AVANT: The first impression you | |
| 23 | get is how you park | |
| 24 | CHAIRMAN JONES: Pull your | |
| 25 | microphone over, Mr. Avant. I'm sorry. | |
| | 54 | |
| 1 | Thank you. | |
| 2 | MR. AVANT: I'm a parking lot guy. | |
| 3 | So it looks like y'all took some parking, | |
| 4 | but you've added a lot more additional | |
| 5 | than you even had before, and that's | |
| 6 | important, how people park. You don't | |
| 7 | think so. You see them entering the | |
| 8 | deal, but they park as you probably | |
| 9 | know, it's important that they park | |
| 10 | close, have a parking place, and not have | |
| 11 | to go around, because your place is | |
| 12 | really going to be busy. Thank you. | |
| 13 | MR. CARANO: That's funny you said | |
| 14 | that. The one of the first when we | |
| 15 | purchased the Isle property, I noticed on | |
| 16 | the ground floor of the garage, they were | |
| 17 | using that for the facility's department. | |
| 18 | The best parking for our guests, they | |
| 19 | were using. So we're going to change | |
| 20 | that, too. So we came my father used | |
| 21 | to park cars at Union Square garage in | |
| 22 | San Francisco. So we have a long history | |
| 23 | of parking cars. That's funny. Thank | |
| | | |

| 24 | you, though, for your comments. |
|----|--|
| 25 | CHAIRMAN JONES: Thank you, |
| | 55 |
| 1 | Mr. Avant. Mr. Poole, do you have |
| 2 | anything? All right. Mr. Singleton? |
| 3 | MR. SINGLETON: Now, I just want to |
| 4 | say listen, I do have a couple of |
| 5 | questions a little bit later. |
| 6 | CHAIRMAN JONES: Of this group or |
| 7 | State Police? |
| 8 | MR. SINGLETON: Huh? |
| 9 | CHAIRMAN JONES: Of this group? |
| 10 | MR. SINGLETON: I just want to thank |
| 11 | them, because I think they're now |
| 12 | involved with Harrah's. And, you know, |
| 13 | from New Orleans, that's kind of one of |
| 14 | the things that I have been involved |
| 15 | with, so I'm interested in that. |
| 16 | But the question I want to ask later |
| 17 | is something we did last month, and I'm |
| 18 | curious about it because what they're |
| 19 | doing here and how is that going to |
| 20 | affect what happens to Harrah's in |
| 21 | New Orleans. Because of what we voted on |
| 22 | last week and reading the paper and |
| 23 | looking at some of the other stuff, the |
| 24 | Joint Legislative Committee did not act, |
| 25 | and I think one of the things we said |

| 1 | before was that we wanted this to happen |
|----|---|
| 2 | before this legislature go out. So I'm |
| 3 | just curious to know |
| 4 | CHAIRMAN JONES: Yeah. I I |
| 5 | MR. SINGLETON: where we are with |
| 6 | that. |
| 7 | CHAIRMAN JONES: And I appreciate |
| 8 | the issue bringing up Harrah's as |
| 9 | potentially part of Eldorado. Once we |
| 10 | get to that part of the transaction, we |
| 11 | can have that discussion. But I can tell |
| 12 | you that that guy sitting right there |
| 13 | looking at me and I had that |
| 14 | discussion with my staff and State Police |
| 15 | present about the importance of that |
| 16 | property to the City of New Orleans. |
| 17 | This is a separate project. They're |
| 18 | committed, if, in fact, they acquire |
| 19 | Caesar's, to that property. They |
| 20 | understand the importance of it to the |
| 21 | City, to the State and to the region. |
| 22 | So and I believe him. I believe |
| 23 | everything he told me about that. And |
| 24 | we'll have the opportunity. I'm sure |
| 25 | he'll come back for that transaction. |
| | 57 |
| 1 | And they don't get the transaction |
| 2 | without some questions. So thank you for |
| 3 | representing the New Orleans area in that |

4 regard. 5 Mr. Stipe, do you have anything? 6 MR. STIPE: No. 7 CHAIRMAN JONES: Ms. Lewis, nothing? 8 Okay. Mr. Jackson? 9 MR. JACKSON: No. 10 CHAIRMAN JONES: Okay. So I've got 11 a few questions. 12 First of all, I don't want to 13 telegraph any potential approval before 14 we've considered everything. But I have 15 to tell you, you've checked all the 16 boxes. You just -- you did. I mean, 17 everything that the Task Force and later 18 in legislative testimony was about 19 economic development. It never was then, 20 and it isn't now about just putting the 21 slot machines on a -- you know, on a 22 rolling platform and moving them onto 23 land. And you come today with plans that 24 convince me that's not the case. You're 25 going to build something, and -- over the 58 1 next couple of years, and you're going to create construction jobs in the process. 2 3 And those people have to buy screws and 4 doorknobs. And that's -- that's what the 5 change in the law was all about. And I'm 6 certain that when I ask the Senator to

| 7 | come to the table to offer some comments, |
|----|---|
| 8 | that he'll reconfirm that. But I have to |
| 9 | say, you know, with respect to |
| 10 | employment, direct and indirect |
| 11 | projections, you know, you I asked |
| 12 | you-guys to do it a certain way, and I am |
| 13 | very satisfied that you're working hard |
| 14 | to do it that way. And I appreciate |
| 15 | that. I really do appreciate that. |
| 16 | Are you still looking to team and |
| 17 | partner with some of the local |
| 18 | restaurateurs in the Lake Charles area, |
| 19 | southwest Louisiana, in terms of the |
| 20 | food? |
| 21 | MR. FAVRE: Yes, sir. We are still |
| 22 | talking and have been talking with |
| 23 | several, and I think we have advanced |
| 24 | some. And I think we are to the point |
| 25 | that actually we'll have to turn it over |
| | 59 |
| 1 | to our chief development officer to enter |
| 2 | into a contractual arrangement. |
| 3 | CHAIRMAN JONES: I appreciate that. |
| 4 | I mean, you know, it's sort of spreading |
| 5 | the wealth around. We're helping smaller |
| 6 | businesses, the small business people, |
| 7 | and emerging chefs and restaurants to get |
| 8 | a foothold. And it starts with something |
| 9 | like this. And you're you know, |

| 10 | you're providing a very organic way to do |
|----|---|
| 11 | that. And I appreciate the fact that |
| 12 | you've taken that into account in your |
| 13 | plans and in the development. |
| 14 | The hotel, what are the plans with |
| 15 | respect to the hotel? Refurbishing, |
| 16 | improving the properties? |
| 17 | MR. FAVRE: Yes. We intend to |
| 18 | renovate and refresh both hotels and the |
| 19 | public corridors. The timing of it, I'm |
| 20 | not exactly sure of the logistics, but we |
| 21 | do plan we do plan to improve both of |
| 22 | them. |
| 23 | CHAIRMAN JONES: Okay. During the |
| 24 | construction phase, I anticipate you will |
| 25 | continue to conduct gaming on the vessel? |
| | 60 |
| 1 | MR. FAVRE: Yes, sir. |
| 2 | CHAIRMAN JONES: And your projected |
| 3 | construction period is? |
| 4 | MR. FAVRE: Considering that we are |
| 5 | fortunate enough to receive approval, I |
| 6 | would anticipate that we would start |
| 7 | construction towards the latter end of |
| 8 | January with approximately a 15-month |
| 9 | window to complete it. So we're looking |
| 10 | at probably end of May of 2021 opening |
| 11 | date. The good thing about the |
| 12 | footprint, when you go back to where the |

| 13 | green outline was that I was pointing out |
|----|---|
| 14 | earlier, it allows for a perimeter to |
| 15 | to do the construction in a very safe |
| 16 | manner for both our team members and our |
| 17 | guests while continuing to still be able |
| 18 | to conduct our gaming operations today. |
| 19 | We will have to reroute everyone to |
| 20 | the garage for the construction period, |
| 21 | but as far as people being safe and |
| 22 | making sure that we protect them, it's |
| 23 | it probably couldn't be a better layout. |
| 24 | And the only inconvenience is to lose |
| 25 | that surface parking during construction |
| | 61 |
| 1 | and be rerouted to the garage. But I |
| 2 | think that we can overcome that, and |
| 3 | we'll get through it and continue to |
| 4 | operate all the way up until we actually |
| 5 | transition from the boat to the new |
| 6 | land-based facility. |
| 7 | CHAIRMAN JONES: Great. |
| 8 | MR. FULLER: Mr. Chairman |
| 9 | CHAIRMAN JONES: And I don't want to |
| 10 | get too far ahead of you here, but |
| 11 | MR. FULLER: Mr. Chairman, thank |
| 12 | you, I have to capitalize on that? |
| 13 | CHAIRMAN JONES: I'm sorry. |
| 14 | MR. FULLER: So approximately three |
| 15 | years ago, we went through a very similar |

| 16 | situation at our Bettendorf property |
|----|---|
| 17 | where we came off a three-level riverboat |
| 18 | onto a land-based project approximately |
| 19 | the same linear footage away from that. |
| 20 | We were able to mitigate the majority of |
| 21 | our construction disruption from a |
| 22 | revenue-loss standpoint. So that's kind |
| 23 | of our same plan with Jeff. We still |
| 24 | have all those charges that we operated |
| 25 | off of in Bettendorf. We plan to apply |
| | 62 |
| 1 | the same philosophy here, just to try to |
| 2 | mitigate any potential loss in revenue. |
| 3 | CHAIRMAN JONES: Great. Will the |
| 4 | new property change the way you approach |
| 5 | marketing other than saying, "Look at us, |
| 6 | we're new"? |
| 7 | MR. FAVRE: I think I will defer |
| 8 | some of that to Gary, but I believe we'll |
| 9 | change from a rebranding standpoint, and |
| 10 | you know, with the pending Caesar's |
| 11 | acquisition, it will open up other |
| 12 | avenues and opportunities. But our |
| 13 | traditional way of marketing I think will |
| 14 | somewhat be the same. But I think |
| 15 | there's going to be opportunities because |
| 16 | of the new land based facility with the |
| 17 | added amenities that really gives us |
| 18 | opportunity to say some things and do |

| 19 | some things that we can't do today |
|----|---|
| 20 | currently. |
| 21 | MR. CARANO: And with the pending |
| 22 | acquisition of Caesar's and the Caesar's |
| 23 | rewards program across all there 50 plus |
| 24 | casinos in America, it opens up |
| 25 | tremendous opportunity for this property |
| | 63 |
| 1 | and all of our properties in the State of |
| 2 | Louisiana. So we're very, very excited |
| 3 | about that opportunity. But as far as |
| 4 | the basic culture of operation and |
| 5 | marketing, I think we're going to take |
| 6 | the best practices from both companies. |
| 7 | But Eldorado as far as guest service and |
| 8 | how we talk to our players, the basics |
| 9 | will still be there. |
| 10 | CHAIRMAN JONES: How much has your |
| 11 | Asian market grown, do you know? |
| 12 | MR. FAVRE: We've actually grown |
| 13 | Asian this year probably, I'm thinking, |
| 14 | in the neighborhood of right at |
| 15 | 10 percent. |
| 16 | CHAIRMAN JONES: Wow. |
| 17 | MR. FAVRE: And the efforts for the |
| 18 | new land based facility is going to be |
| 19 | aggressive in that regard. I think if |
| 20 | you've noticed the noodle bar right |
| 21 | there, the entrance of the high limit |

| 22 | high limit VIP lounge, that we're putting |
|----|---|
| 23 | a focus on that, a renewed focus on that. |
| 24 | CHAIRMAN JONES: That's great. One |
| 25 | last question before I ask the Senator |
| | 64 |
| 1 | and the Mayor to come to the table |
| 2 | provided there are no other questions |
| 3 | from the Board. Hypothetically, if |
| 4 | Louisiana were to approve sports betting, |
| 5 | what would be the carve out of the |
| 6 | property in terms of a sports betting |
| 7 | facility? |
| 8 | MR. FAVRE: The carve out would be |
| 9 | the area that's back by Brew Brothers. |
| 10 | CHAIRMAN JONES: Okay. |
| 11 | MR. FAVRE: So, you know, we're |
| 12 | optimistic and certainly hopeful that |
| 13 | that will get done, because we believe |
| 14 | it's it's an added amenity that will |
| 15 | certainly help the State and help the |
| 16 | properties compete. Mississippi has it |
| 17 | and I think Barron just sent me an email |
| 18 | the other day. I think it was in Iowa |
| 19 | where they've seen increased traffic from |
| 20 | the sports betting. So we have that |
| 21 | placeholder for it in the event it does |
| 22 | get approved, and we're hopeful that it |
| 23 | does. |
| 24 | CHAIRMAN IONES: Great. One last |

question for Gary before I let you go.

65

25

1 How big a deal would it be if Louisiana 2 were to change, at least modify, the 3 manner in which comps were taxed in 4 Louisiana compared to other 5 jurisdictions? How big of a -- how big 6 of a gamer changer is that in terms of 7 revenue for the company and the State? 8 MR. CARANO: As we've discussed it 9 seems like for years, it's definitely a 10 game changer. It opens up, as you 11 referred to earlier, marketing, how we 12 would definitely market to our players, 13 and it is a game changer. Is it a game 14 changer as much as -- as the sports book 15 industry? You talk about non-gaming 16 revenue as a catalyst. Sports books are 17 not the most profitable departments in 18 our company, but they bring players and 19 guests to our properties for non-gaming 20 revenues. 21 But getting back to your original 22 question, it's a game changer. It's 23 definitely important, and we continue to 24 look for your leadership in maybe making 25 that happen one day.

| 2 | safe bet? Don't answer that. |
|----|---|
| 3 | Senator Johns, Mayor, would you like |
| 4 | to come to the table and offer a few |
| 5 | words? |
| 6 | Thank you, gentlemen. I'll reserve |
| 7 | the right to bring you back up if we need |
| 8 | to. But thank you very much. |
| 9 | Good morning. |
| LO | SENATOR JOHNS: Good morning, |
| l1 | Mr. Chairman, Members of the Committee. |
| 12 | I'm Senator Ronnie Johns. I represent |
| 13 | Senate District 27, which encompasses the |
| L4 | majority of Calcasieu Parish. |
| L5 | So I'm actually here in a dual |
| 16 | capacity this morning. This project, the |
| L7 | Isle of Capri, sits right in the middle |
| 18 | of my Senate district. But I think more |
| 19 | importantly than that that I was the |
| 20 | author of, first of all, the resolution |
| 21 | that created the Task Force. We go back |
| 22 | all the way to 2016 when the Chairman and |
| 23 | I had a lot of conversations about doing |
| 24 | a comprehensive study of the gaming |
| 25 | industry and where do we go forward here |
| | 67 |
| 1 | in Louisiana. And then I ended up being |
| 2 | the author of what became Act 469 of the |
| 3 | 2018 legislative session when the |
| 4 | Legislature approved the land based |

| 5 | concept, and which brings us here today. |
|----|---|
| 6 | So this is a very special day for me |
| 7 | personally. I think it's a great day for |
| 8 | Louisiana as we move forward with this. |
| 9 | As I explained to the Chairman, way |
| 10 | back in 2016 we started talking about a |
| 11 | study commission. When the Legislature |
| 12 | wants to kill a bill, they form a study |
| 13 | committee. And we'll turn it into a |
| 14 | resolution, then we'll form a study |
| 15 | committee and usually nothing transpires |
| 16 | from that. This Task Force was |
| 17 | completely different. Chairman Jones was |
| 18 | chairman of that committee, and I had the |
| 19 | pleasure of serving on it along with a |
| 20 | number of other legislators and other |
| 21 | members of our state government and |
| 22 | members of the industry, and it was |
| 23 | probably the most transparent, most |
| 24 | rewarding 18 months that I have spent in |
| 25 | my legislative career, because we did it |
| | 68 |
| 1 | the right way. We gave every license |
| 2 | holder in this state the opportunity to |
| 3 | present what they needed, what they saw |
| 4 | as the vision of the future of the gaming |
| 5 | industry in Louisiana. We gave |
| 6 | everybody, the general public, anybody |
| 7 | that may even have been opposed to the |

| 8 | concept of gaming, to come and express |
|----|---|
| 9 | their views. And we took we took |
| 10 | those recommendations and we we were |
| 11 | realistic in what we attempted to do. We |
| 12 | couldn't do everything that that the |
| 13 | industry wanted. We were realistic in |
| 14 | what we knew that we had a chance of |
| 15 | passing in the Legislature. But it came |
| 16 | at a time that we needed to do something. |
| 17 | Since the advent of riverboat gaming |
| 18 | back in, what, 1991, 1992, or whatever it |
| 19 | was I promise you I wasn't here then. |
| 20 | But nothing had changed. Nothing had |
| 21 | changed at all, and other than |
| 22 | dockside and going from having to sell |
| 23 | out I can remember in Lake Charles, |
| 24 | Louisiana, having to get on one boat and |
| 25 | go out and come back and jump on the |
| | 69 |
| 1 | other boat and go back out. And it was |
| 2 | like, how crazy is this. But I was |
| 3 | actually in the House of Representatives |
| 4 | and was a key player in the part when we |
| 5 | did the dockside gaming many years ago. |
| 6 | But with that said, I want to |
| 7 | publicly thank Eldorado for their |
| 8 | commitment that they're making. This is |
| 9 | a big commitment for our community. It's |
| 10 | a game changer in the Lake Charles |

| 11 | market. It's a game changer on the lake. |
|----|---|
| 12 | There are many there's a number of |
| 13 | things that's going on in the lake area |
| 14 | of Lake Charles right now that you're |
| 15 | going to see in the next year or two |
| 16 | that's going to be a real game changer |
| 17 | for Louisiana. And it this project is |
| 18 | going to be very, very important to |
| 19 | what's going to go on there. |
| 20 | So the last thing I want to say, |
| 21 | just how important this industry is to |
| 22 | our state budget. Not only do I serve on |
| 23 | judiciary Vice-Chair of Judiciary B |
| 24 | Committee, which this legislation went |
| 25 | through, but I also sit on Senate Finance |
| | 70 |
| 1 | Committee that develops the budget for |
| 2 | this state. When you stop and think |
| 3 | about what the riverboats, what the |
| 4 | racetracks with the video poker and what |
| 5 | the Louisiana Lottery does for our state |
| 6 | budget, it's well north of \$900 million |
| 7 | now. You stop and think that oil and gas |
| 8 | last year only brought in \$580 million. |
| 9 | Never in my lifetime did I ever dream |
| 10 | that oil and gas wouldn't be the kingpin |
| 11 | of our state revenue. |
| 12 | With a \$10.6 billion general fund |
| 13 | budget, and we're getting close to a |

| 14 | billion dollars of gaming revenue in this |
|----|---|
| 15 | state. That's about 10 percent of our |
| 16 | gaming excuse me of our state |
| 17 | general fund. Ladies and gentlemen, that |
| 18 | is significant. That is a that is a |
| 19 | very, very important part of where we're |
| 20 | going. |
| 21 | I hope to be in the next four |
| 22 | years, I will be in a, quote, leadership |
| 23 | position in the state Senate. I will |
| 24 | Mr. Chairman, I will remain on |
| 25 | Judiciary B Committee |
| | 71 |
| 1 | CHAIRMAN JONES: Thank you. |
| 2 | SENATOR JOHNS: to keep you |
| 3 | happy. |
| 4 | CHAIRMAN JONES: I appreciate that. |
| 5 | SENATOR JOHNS: No. Seriously, I |
| 6 | asked to stay there, and I will be there. |
| 7 | But I hope that our Legislature has the |
| 8 | vision and the foresight to move forward |
| 9 | with things that will help this industry |
| 10 | stay competitive. |
| 11 | I understand the challenges that |
| 12 | they face with the competition from other |
| 13 | states from the what's going on in the |
| 14 | Indian casino market up in Oklahoma and |
| 15 | what it's doing to the Shreveport market. |

What's happening online with online

| 17 | gaming, not only here in the |
|----|--|
| 18 | United States, but offshore. And |
| 19 | and and so we we hope I hope |
| 20 | that our Legislature will have the |
| 21 | foresight to approve sports betting. I |
| 22 | understand the reality of having that |
| 23 | amenity, what it does to keep our |
| 24 | industry here competitive, and I hope to |
| 25 | be a part of that conversation for the |
| | 72 |
| 1 | for the next four years. |
| 2 | I have with me here the Mayor of |
| 3 | Westlake, Louisiana. Part of Isle of |
| 4 | Capri sits in his city right now. |
| 5 | Hopefully hopefully in the next few |
| 6 | months all of it will be in his city. |
| 7 | And so Mayor Bob Hardy is at the table, |
| 8 | and I'd like him to say a few words, if |
| 9 | he could, Mr. Chairman. |
| 10 | MAYOR HARDY: Mr. Chairman, thank |
| 11 | you and the Board for having me. Yeah, |
| 12 | we're a small town, about 5,000 people, |
| 13 | but Isle of Capri not only you know, |
| 14 | like Ms. Berry was talking about, it's |
| 15 | not just the gaming. It's the employees. |
| 16 | I have the privilege well, every |

Friday morning, we have a group of us

from Westlake go have breakfast -- and

Jeff. And we don't talk about no gaming.

17

18

| 20 | We don't talk about the city hall. We |
|----|--|
| 21 | talk about football, something good. But |
| 22 | I want to tell you, it's not only the |
| 23 | gaming. They've helped us and I'll |
| 24 | give you for instance, we go to them, |
| 25 | and we started a citizen of the year |
| | 73 |
| 1 | banquet. And this was before Jeff. This |
| 2 | was when Paul was there. They helped us. |
| 3 | And in a nutshell, we were going to put |
| 4 | in about a \$15,000 veterans park, 15,000. |
| 5 | Today, in January, we should cut the |
| 6 | ribbon on about a \$1.5 million veteran |
| 7 | park. And every year, with the Isle of |
| 8 | Capri, when they give us in-kind match, |
| 9 | and we put in that money and we bought |
| 10 | bronze statues. We're going to have a |
| 11 | fallen soldier statue. We're going to |
| 12 | have the weeping woman leaning over. |
| 13 | It's going to be a beautiful place. |
| 14 | That's just some of the things. But they |
| 15 | support us in every way. Needless to |
| 16 | say, we give them we supply them |
| 17 | sewer, water, gas, the whole nine yards. |
| 18 | You think he's excited about them coming? |
| 19 | No. I saw I know where the borderline |
| 20 | is, and it's moving more to the north, |
| 21 | which is us. So it's going to help our |
| 22 | community immensely. |

| 23 | When I took office five years ago |
|----|---|
| 24 | Ronnie will tell you this, that we were |
| 25 | about a month and a half from bankruptcy. |
| | 74 |
| 1 | And we flipped that around. We're |
| 2 | running well. We're paying our bills. |
| 3 | The Senator helped me tremendously. I |
| 4 | got a new police station they talked |
| 5 | about for 20 years. And the Isle |
| 6 | supported us in every fashion of whatever |
| 7 | we need. You call Jeff, you get help. |
| 8 | I had the privilege of having supper |
| 9 | with Gary and them last night, and it was |
| 10 | just I told them, I said, "Y'all can't |
| 11 | make me any happier. Let's get the |
| 12 | shovels. Let's do some work." |
| 13 | I'm looking forward to it. The |
| 14 | citizens, the counsel, and the Mayor of |
| 15 | Westlake support them 100 percent in |
| 16 | anything they want to do. We're going to |
| 17 | be there for them. |
| 18 | So thank you for having me. And |
| 19 | hoping for consideration for approval. |
| 20 | SENATOR JOHNS: Mr. Chairman, if I |
| 21 | could |
| 22 | CHAIRMAN JONES: Thank you, |
| 23 | Mr. Mayor. |
| 24 | SENATOR JOHNS: say a couple of |
| 25 | other things. |

| 1 | First of all, I want to recognize |
|----|---|
| 2 | someone that's in the audience today, |
| 3 | Ms. Ashley Menou is here who was the |
| 4 | on staff on the Senate staff in 2018 |
| 5 | when we ran with this piece of |
| 6 | legislation, and she was the she was |
| 7 | the key point person of drafting that |
| 8 | legislation. She's now with Boyd Gaming. |
| 9 | I think that we probably drove her crazy, |
| 10 | Mr. Chairman, with that bill, and she |
| 11 | ended up leaving the Senate. But |
| 12 | Ms. Menou, I want to thank you publicly |
| 13 | for the hundreds of hours that you put |
| 14 | into this and helped guide us in a very |
| 15 | legal manner in how we drafted that. So |
| 16 | thank you very much. We appreciate that. |
| 17 | Mr. Chairman, in closing, I just |
| 18 | want to say this to the Board and you, |
| 19 | Mr. Chairman: I want to thank you for |
| 20 | what you do. You've got a tough job. |
| 21 | You have you have a job here to |
| 22 | regulate an industry that some people |
| 23 | don't like, some people do like. But you |
| 24 | do it in a very fair manner. You do it |
| 25 | in a very disciplined manner. You do it |
| | 76 |
| 1 | in a very transparent way of doing your |
| 2 | business. And you do it with a lot of |

| 3 | integrity. And as a member of the State |
|----|---|
| 4 | Senate, I want to publicly thank you for |
| 5 | the way that you handle your business. |
| 6 | Never a scandal, never a blemish on this |
| 7 | state of what you do, and that's very, |
| 8 | very important. Not every state in |
| 9 | America can say that. And so I'm very |
| 10 | proud of how you operate. And |
| 11 | Mr. Chairman, I personally want to thank |
| 12 | you for your vision, your guidance, and |
| 13 | the way that you conduct your business. |
| L4 | And so thank you very much, and hopefully |
| 15 | the next four years of the new term |
| 16 | coming in that this Legislature will have |
| L7 | the foresight and the vision to be |
| 18 | proactive with this industry and continue |
| 19 | moving forward with it. So thank you |
| 20 | very much, Mr. Chairman, and thank you |
| 21 | very much Members for having me here this |
| 22 | morning. |
| 23 | CHAIRMAN JONES: Thank you, Senator. |
| 24 | Thank you, Mr. Mayor. |
| 25 | And before we move on to State |
| | 77 |
| 1 | Police and get close to closing this out, |
| 2 | we've got several members of the Task |
| 3 | Force who are in the room. Chris was on |
| 4 | the Task Force, Colonel Noel was on the |
| 5 | Task Force. Wade was on the Task Force. |

| 6 | I saw Ms. Vanichchagorn slipped in. I'm |
|----|---|
| 7 | not sure where she ended up, but there |
| 8 | she is (indicating). She represented the |
| 9 | Governor's office, which was an important |
| 10 | piece of this entire process. We had to |
| 11 | have the Governor's support to sign the |
| 12 | bill if the Senator was able to get it |
| 13 | out of the Senate through the House, |
| 14 | which he did. And we appreciate Tina's |
| 15 | continuing contributions to us trying to |
| 16 | do the right thing with respect to gaming |
| 17 | in Louisiana. Thank you for being here, |
| 18 | Tina. |
| 19 | We'll now hear from State Police. |
| 20 | Morning gentlemen. |
| 21 | CAPTAIN HALE: Good morning. I'm |
| 22 | Captain Glenn Hale with the State Police, |
| 23 | Gaming Enforcement Division. This is |
| 24 | Lieutenant Sam Funderburk. He's the OIC |
| 25 | in the Lake Charles field office. You'll |
| | 78 |
| 1 | have to excuse me. I've got a bit of a |
| 2 | cold. |
| 3 | We've looked at some of the plans. |
| 4 | We've reviewed them. We had a few |
| 5 | suggestions. The changes have been made. |
| 6 | We'll work with the property as they go |

forward. We'll ensure that what they

tell you, they're going to build and what

7

| 9 | they committed to that they'll do. But |
|----|--|
| 10 | as of right now, there's not a whole lot |
| 11 | we can do until they start construction. |
| 12 | And we'll be plugged in with them and |
| 13 | help them as much as we can. |
| 14 | CHAIRMAN JONES: Sam, anything? |
| 15 | LIEUTENANT FUNDERBURK: No, sir. |
| 16 | We've met with them several times from |
| 17 | the outset. We've met with Jeff. We've |
| 18 | been very receptive to our suggestions, |
| 19 | and we've worked together. And we're |
| 20 | going to continue to do that to make |
| 21 | this |
| 22 | CHAIRMAN JONES: And throughout the |
| 23 | construction and thereafter? |
| 24 | LIEUTENANT FUNDERBURK: Yes, sir. |
| 25 | CAPTAIN HALE: Yes, sir. |
| | 79 |
| 1 | CHAIRMAN JONES: All of the the |
| 2 | construction costs are subject to audit. |
| 3 | They can be tracked by State Police. |
| 4 | CAPTAIN HALE: Correct. |
| 5 | CHAIRMAN JONES: We'll make sure |
| 6 | they don't pull just a double-wide |
| 7 | trailer in there and kind of move |
| 8 | everything in. |
| 9 | CAPTAIN HALE: No, sir, that |
| 10 | wouldn't happen. We've learned that it's |
| 11 | a whole lot easier to work with them on |

| 12 | the front end |
|----------|---|
| 13 | CHAIRMAN JONES: Yes. |
| 14 | CAPTAIN HALE: than it is on the |
| 15 | back end. And, you know, we'll make |
| 16 | whatever suggestions if there if we |
| 17 | hit any snags or whatever, we'll come to |
| 18 | you. And I don't |
| 19 | CHAIRMAN JONES: We appreciate that. |
| 20 | Yeah. And we know that, you know, in any |
| 21 | construction project of this size and |
| 22 | scope that there are going to be changes, |
| 23 | and we just expect you to do the work on |
| 24 | behalf of the Board to make sure that the |
| 25 | spirit, and to the extent of the letter |
| | 80 |
| 1 | of the of what we approve today is |
| 2 | carried out over the next couple of |
| 3 | you know, 18, 19 months. |
| 4 | CAPTAIN HALE: Yes, sir. I mean, we |
| 5 | look at this as kind of as as you will |
| 6 | open a new casino, because it is a new |
| 7 | casino floor. So some of the things we |
| 8 | normally do, we'll do the same things as |
| 9 | it gets closer to the end. And, again, |
| 10 | we'll work with them as you know, as |
| | we ii work with them as you know, as |
| 11 | they go through the months of the |
| 11 12 | |
| | they go through the months of the |

| 15 | MS. BERRY: I just want to make a |
|----|---|
| 16 | comment. |
| 17 | CHAIRMAN JONES: Yes, ma'am, |
| 18 | Ms. Berry. |
| 19 | MS. BERRY: I would just like to |
| 20 | personally thank the State Police for |
| 21 | having our back on this project, although |
| 22 | if it is approved, you know, we're |
| 23 | responsible for making this change, the |
| 24 | Act change. And since this is the first |
| 25 | one that's going to hit the floor |
| | 81 |
| 1 | literally in the parking lot and become |
| 2 | land based, I want to thank y'all for |
| 3 | having our back and doing the auditing |
| 4 | work, and working with the Isle and |
| 5 | making sure that it's all done |
| 6 | CAPTAIN HALE: Yes, ma'am. |
| 7 | MS. BERRY: correctly. |
| 8 | CAPTAIN HALE: And we have a great |
| 9 | team that works with us, so, I mean, we |
| 10 | shouldn't have any problems. We don't |
| 11 | foresee any issues. Like I said, we've |
| 12 | looked at the preliminary drawings. |
| 13 | Other than the you know, the amenities |
| 14 | or whatever they the final design will |
| 15 | be. But our main concern is really the |
| 16 | gaming floor and security and |
| 17 | surveillance of the floor. |

| 18 | MS. BERRY: Exactly. |
|----|---|
| 19 | CAPTAIN HALE: And also the audit |
| 20 | function, things like that. |
| 21 | MS. BERRY: It makes us as a |
| 22 | board member, it makes me feel really |
| 23 | good that y'all have done all that leg |
| 24 | work and we can trust you, so thank you |
| 25 | very much. |
| | 82 |
| 1 | CAPTAIN HALE: Well, we appreciate |
| 2 | that. Thank you. |
| 3 | CHAIRMAN JONES: Thank you. |
| 4 | Mr. Poole, did you have something? |
| 5 | MR. POOLE: Yeah. I was just |
| 6 | curious, in the past we've always had new |
| 7 | construction. In this case, it will be |
| 8 | an operation on the boat one day and land |
| 9 | the next day. So will there be a |
| 10 | movement of machines, tables? That whole |
| 11 | process, will it happen overnight? Will |
| 12 | there be completely new stuff on the land |
| 13 | and operations are just moved in one |
| 14 | night or what's what's the plan on |
| 15 | that? |
| 16 | CAPTAIN HALE: All I know is what |
| 17 | they've provided to us. I believe, |
| 18 | towards the end, they will phase in a |
| 19 | move from each level. But the casino |
| 20 | will have to answer that question. But I |

| 21 | do know that it's phased in towards the |
|----|---|
| 22 | end. |
| 23 | CHAIRMAN JONES: Jeff? |
| 24 | MR. FAVRE: So we did submit a very |
| 25 | detailed plan of the transition. There |
| | 83 |
| 1 | will be games moved from the vessel to |
| 2 | the new land facility. I think we have |
| 3 | it where it will be a six what we call |
| 4 | a six-day transition where we'll move one |
| 5 | floor of the vessel to the land, then |
| 6 | we'll move the third level to land. All |
| 7 | of this being within a 24-hour period. |
| 8 | And then the second deck will be the |
| 9 | third day. And then we'll go dark for |
| 10 | approximately two or three days to get |
| 11 | all that set up, tested, approved, signed |
| 12 | off by the State Police to make sure that |
| 13 | we're meeting all of the requirements and |
| 14 | that all the audit functions and |
| 15 | surveillance functions are working like |
| 16 | we want them to. |
| 17 | MR. POOLE: Great. I appreciate |
| 18 | that. |
| 19 | LIEUTENANT FUNDERBURK: And I assure |
| 20 | you that there will be a member of |
| 21 | Louisiana State Police Lake Charles Field |
| 22 | Office there through the entire process. |
| 23 | We can guarantee that. |

| 24 | MR. FAVRE: We will certainly work |
|----|--|
| 25 | in unison with them. And I think that, |
| | 84 |
| 1 | as previously Captain Hale stated that, |
| 2 | you know, working together on the front |
| 3 | side of things and doing it that way |
| 4 | makes things a lot easier on the back |
| 5 | end. |
| 6 | CHAIRMAN JONES: Very good. Thank |
| 7 | you. Board Members, any other questions? |
| 8 | Do we have any other questions of the AG |
| 9 | staff or the licensee before we take up |
| 10 | the matter of the resolution? There are |
| 11 | no lights on, so I will is there a |
| 12 | motion to adopt the resolution? By |
| 13 | Ms. Berry. |
| 14 | MS. BERRY: I'm proud to make the |
| 15 | motion. |
| 16 | CHAIRMAN JONES: And Mr. Poole. |
| 17 | Ms. Tramonte, would you read the |
| 18 | resolution into the record. |
| 19 | MS. TRAMONTE: On the 19th day of |
| 20 | December, 2019, the Louisiana Gaming |
| 21 | Control Board did in a dually noticed |
| 22 | public meeting consider the issue of |
| 23 | St. Charles Gaming Company, LLC's |
| 24 | petition for approval to relocate gaming |
| 25 | operations and for a modification of |

- 1 license conditions, and upon motion
- 2 dually made and seconded, the Board
- 3 adopted this resolution.
- 4 Be it resolved that St. Charles
- 5 Gaming Company, LLC's request to relocate
- 6 its gaming operations to a newly
- 7 constructed facility to be included as
- 8 part of the approved project as defined
- 9 in the conditions placed on the riverboat
- 10 license of St. Charles Gaming, LLC, which
- are attached hereto and made a part
- hereof and located within 1,200 feet of
- its licensed berth site, all in
- 14 accordance with the plans, supporting
- documentation submitted by the licensee
- and all applicable law and to commence
- gaming operations thereat upon completion
- subject to the final inspection and
- approval of the Division is hereby
- approved, thus done and signed in
- 21 Baton Rouge, Louisiana, this 19th day of
- 22 December, 2019.
- 23 Mr. Stipe?
- 24 MR. STIPE: Yes.
- 25 MS. TRAMONTE: Mr. Singleton?

86

- 1 MR. SINGLETON: Yes.
- 2 MS. TRAMONTE: Ms. Berry?
- 3 MS. BERRY: Yes.

4 MS. TRAMONTE: Mr. Avant? 5 MR. AVANT: Here. Yes. 6 MS. TRAMONTE: Mr. Jackson? 7 MR. JACKSON: Yes. 8 MS. TRAMONTE: Mr. Poole? MR. POOLE: Yes. 9 10 MS. TRAMONTE: Ms. Lewis? 11 MS. LEWIS: Yes. 12 MS. TRAMONTE: Chairman Jones? 13 CHAIRMAN JONES: Yes. And the resolution passes 14 15 unanimously. So get your hard hat on. I 16 don't want to walk into the lobby in a 17 few months and see a picture hanging of 18 employee of the month being this guy who 19 told the delegation, "You need to go 20 landside." Okay. But thank you for your 21 presentation. Gary, thank you for the 22 corporate support of this project. It's 23 important, as you've heard from the 24 people in that local area, this is a big 25 deal. And it's a big deal to be --87 1 personally a big deal, because I -- it 2 took us a while to get here and to 3 authorize, you know, this significant 4 change in perhaps the future riverboat 5 gaming in Louisiana. And you-guys, you

know, were the first to do it. I

6

- thank -- I thank you. We look forward to
- 8 working with you in the coming months.
- 9 MR. FAVRE: Thank you very much.
- 10 MR. CARANO: Thank you.
- 11 VI. CONSIDERATION OF PROPOSED SETTLEMENTS IN THE
- 12 FOLLOWING:
- 13 1. In Re: Aces Over, Inc. d/b/a Aces Over -
- 14 No. 2600609847
- 15 CHAIRMAN JONES: We'll move to the
- last two items on the agenda, and that is
- 17 settlements. First up is in regard to
- 18 Aces Over, Inc., doing business as Aces
- 19 Over No. 2600609847.
- 20 MS. LANDRY: Chairman Jones and
- 21 Board Members, Assistant Attorney General
- 22 Lisha Landry now present before the Board
- in the matter of Aces Over, Inc., doing
- 24 business as Aces Over.
- 25 The settlement addresses the

88

- 1 licensee's failure to timely notify the
- 2 Division of a civil lawsuit filed against
- 3 it.
- 4 The licensee is a Type VI licensed
- 5 establishment located in Jefferson
- 6 Parish. On January 30th, 2017, the
- 7 Division received a Type I video draw
- 8 poker gaming license application from
- 9 PositivelyTilton, LLC, doing business as

| 10 | Triangle West, which listed the licensee | |
|----|---|--|
| 11 | as its lessor and device owner on | |
| 12 | PositivelyTilton's application. | |
| 13 | In November of 2018, the owner of | |
| 14 | PositivelyTilton's contacted the Division | |
| 15 | regarding a civil lawsuit between | |
| 16 | PositivelyTilton and the licensee. | |
| 17 | The Division conducted an | |
| 18 | investigation into the matter, which | |
| 19 | revealed that the dispute was in | |
| 20 | reference to two conflicting lease | |
| 21 | agreements executed by the paries. The | |
| 22 | court found in favor of the licensee. | |
| 23 | The licensee never notified the | |
| 24 | Division of the pending civil lawsuit | |
| 25 | filed in the 24th JDC. | |
| | 89 | |
| 1 | Under Louisiana Gaming Law, all | |
| 2 | licensees have a continuing duty to | |
| 3 | notify the Division of any fact, event, | |
| 4 | occurrence, matter or action that may | |
| 5 | affect the conduct of gaming or the | |
| 6 | business and financial arrangements, | |
| 7 | incidental thereto within ten calendar | |
| 8 | day of its occurrence. | |
| 9 | The civil penalty contained in this | |
| 10 | settlement is \$250 for the licensee's | |
| 11 | failure to notify the Division of the | |
| 12 | civil lawsuit filed against it, which is | |

| 13 | in violation of Gaming Law. |
|----|--|
| 14 | The settlement has been signed by |
| 15 | the hearing officer and is now in front |
| 16 | of the Board for final approval. And |
| 17 | I'll be happy to answer any questions. |
| 18 | CHAIRMAN JONES: Board Members, any |
| 19 | questions? There are no questions. |
| 20 | Do I have a motion? By Mr. Avant, |
| 21 | Mr. Stipe. Any objection? Without |
| 22 | objection, the settlement is approved. |
| 23 | 2. In Re: DAQ's of Shreveport, LLC d/b/a DAQ's |
| 24 | Wings & Grill - No. 0904217719 |
| 25 | |
| | 90 |
| 1 | CHAIRMAN JONES: And finally up in |
| 2 | regard to DAQ's of Shreveport, LLC, doing |
| 3 | business as DAQ Wings & Grill, |
| 4 | No. 0904217719. |
| 5 | Good morning. |
| 6 | MR. PICOU: Good morning, Chairman |
| 7 | Jones, Members of the Board. Assistant |
| 8 | Attorney General Charlie Picou here in |
| 9 | the matter of the settlement of DAQ's |
| 10 | DAQ's of Shreveport doing business as |
| 11 | DAQ's Wings & Grill. |
| 12 | The settlement addresses the late |
| 13 | submission of annual forms and fees, |
| 14 | which are required to be submitted no |
| 15 | later than July 1st of each year. |

| 16 | This Type II licensee did not submit |
|----|---|
| 17 | the annual forms and fees until |
| 18 | October 24th, 2019, which gave rise to a |
| 19 | violation of Gaming Law. |
| 20 | The civil penalty contained in the |
| 21 | settlement is \$750, which is the amount |
| 22 | that's been well established for |
| 23 | violations of this type. |
| 24 | The settlement has been signed by |
| 25 | the hearing officer and is now before the |
| | 91 |
| 1 | Board for final approval. I'll be happy |
| 2 | to answer any questions you may have at |
| 3 | this time. |
| 4 | CHAIRMAN JONES: Board Members, any |
| 5 | questions with respect to DAQ's? There |
| 6 | are no questions. |
| 7 | MR. JACKSON: Motion to approve. |
| 8 | CHAIRMAN JONES: We have a motion |
| 9 | from Mr. Jackson and Ms. Berry. Any |
| 10 | objection? Without objection, the |
| 11 | settlement is approved. Thank you very |
| 12 | much. |
| 13 | And with that, we come to the end of |
| 14 | today's agenda. |
| 15 | VII. ADJOURNMENT |
| 16 | CHAIRMAN JONES: Do I have a motion |
| 17 | to adjourn? Ms. Lewis? Do I have a |
| 1Ω | motion Ms Lawis? Vas? |

| 19 | MS. LEWIS: Yes. |
|----|---|
| 20 | CHAIRMAN JONES: We have a motion. |
| 21 | And Mr. Poole. With that we're just |
| 22 | going to sit here, okay. We're done. |
| 23 | Thank you. The motion carries. |
| 24 | Have a great holiday. Be safe. |
| 25 | (CONCLUDED AT 11:20 A.M.) |
| | 92 |
| 1 | STATE OF LOUISIANA |
| 2 | PARISH OF EAST BATON ROUGE |
| 3 | |
| 4 | I, Brittany E. Vidrine, Certified Court |
| 5 | Reporter, do hereby certify that the foregoing is a |
| 6 | true and correct transcript of the proceedings on |
| 7 | December 19th, 2019, as taken by me in Stenographic |
| 8 | machine shorthand, complemented with magnetic tape |
| 9 | recording, and thereafter reduced to transcript, to |
| 10 | the best of my ability and understanding, using |
| 11 | Computer-Aided Transcription. |
| 12 | I further certify that I am not an |
| 13 | attorney or counsel for any of the parties, that I |
| 14 | am neither related to nor employed by any attorney |
| 15 | or counsel connected with this action, and that I |
| 16 | have no financial interest in the outcome of this |
| 17 | action. |
| 18 | Baton Rouge, Louisiana, this 15th day of |
| 19 | January, 2020. |
| 20 | |
| 21 | |

| 22 | BRITTANY E. VIDRINE, CCR, RPR |
|----|---------------------------------|
| 23 | CCR NO. 2014025, RPR NO. 963689 |
| 24 | |