1: :	1 LOUISIANA GAMING CONTROL BOARD
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4	BOARD OF DIRECTORS' MEETING
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9	Thursday, January 20, 2011
10	House Committee Room 6
11	Louisiana State Capitol
12	Baton Rouge, Louisiana
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16	TIME: 10:00 A.M.
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1	APPEARANCES:

Board of Directors Meeting, (Pages 1:1 to 115:24)

2

3 DANE K. MORGAN

- 4 Chairman
- 5
- 6 VELMA ROGERS
- 7 Vice-Chairman
- 8
- 9 AYRES BRADFORD
- 10 Board Member
- 11
- 12 ROBERT JONES
- 13 Board Member
- 14
- 15 MARK STIPE
- 16 Board Member
- 17
- 18 GERALD JUNEAU, SR.
- 19 Board Member
- 20
- 21 JAMES SINGLETON
- 22 Board Member
- 23
- 24 DENISE NOONAN
- 25 Board Member

3

- 1 APPEARANCES CONTINUED:
- 2
- 3 MAJOR MARK NOEL
- 4 Ex-Officio Board Member
- 5

6	LANA TRAMONTE		
7	Executive Assistant to the Chairma	in	
8			
9	REPORTED BY:		
10	SHELLEY G. PAROLA, CSR, RPR		
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22	No. 5500511261; I-220 Travel Plaza,	
23	LLC, d/b/a Goldmine Casino - No.	
24	0801512159; Flying J. Gaming, LC,	
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3	LLC, d/b/a Coushatta Truckstop -	
4	No. 4101511094; H & R Truck Stop &	
5	Casino LLC d/b/a Goldmine Casino	

- 5 Casino, LLC, d/b/a Goldmine Casino
- 6 No. 6100512722; Caddo-Bossier
- 7 Gaming Co., LLC, d/b/a
- 8 Caddo-Bossier Gaming Co., LLC- No.
- 9 0904611160; Harold L. Rosbottom,
- 10 Jr., d/b/a Gaming Solutions No.
- 11 0904813994; Big Top Travel Center
- 12 & Casino, LLC, d/b/a Big Top Travel
- 13 Center & Casino No. 3300512939;
- 14 Nitro Gaming d/b/a Mansfield Travel

- 15 Plaza & Casino No. 1600513773;
- 16 Minden Truck Center, LLC, d/b/a
- 17 Truckers Paradise No. 6000507238;
- 18 Pizza Town Cafe, LLC, d/b/a Pizza
- 19 Town Cafe No. 0903110745; Nitro
- 20 Gaming, Inc., d/b/a Nitro Gaming,
- 21 Inc. No. 0904603676; Minden Truck
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3		Investments d/b/a Southern B	elle
4		Truckstop & Casino - No.	
5		6300512233; Opelousas 190 T	ruck
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1 I. CALL TO ORDER

2	CHAIRMAN MORGAN: Call the roll.
3	THE CLERK: Chairman Morgan?
4	CHAIRMAN MORGAN: Here.
5	THE CLERK: Miss Rogers?
6	MS. ROGERS: Here.
7	THE CLERK: Mr. Bradford?
8	MR. BRADFORD: Here.
9	THE CLERK: Mr. Jones?
10	MR. JONES: Here.
11	THE CLERK: Mr. Stipe?
12	MR. STIPE: Here.
13	THE CLERK: Mr. Juneau?
14	MR. JUNEAU: Here.
15	THE CLERK: Mr. Singleton?
16	MR. SINGLETON: Here.
17	THE CLERK: Miss Noonan?
18	MS. NOONAN: Here.
19	THE CLERK: Colonel Edmonson?
20	MAJOR NOEL: Major Noel for Colonel

21	Edmonson.
22	THE CLERK: Secretary Bridges? [No
23	response.]
24	II. COMMENTS FROM THE CHAIR
25	CHAIRMAN MORGAN: We have eight, a
	9
1	quorum. We have new technology here, so
2	if the lights go out or I hit the wrong
3	button, bear with us. We're going to
4	get through it. If you can't hear, let
5	me know.
6	I wanted to make the board members
7	aware, and then also the public that we
8	tentatively have a special meeting on
9	Wednesday, February the 9th at 9:00 a.m.
10	The purpose of the meeting will be to
11	entertain and hear testimony from the
12	State Police and the Attorney General's
13	Office on the applicants for the
14	available riverboat license. We would
15	also have invite the applicants,
16	along with anyone from the public who
17	would like to address the Board. So
18	that tentatively that will be February
19	the 9th at 9:00 a.m. That's a Wednesday
20	here at the Capitol. We will let you
21	know if that through our website when
22	that meeting's confirmed.

23 III. PUBLIC COMMENTS

24	CHAIRMAN MORGAN: Okay. At this
25	time, I'd like to open up the meeting
	10
1	for public comment on any matter before
2	the Board today. Anyone wishing to
3	address the Board on public comment?
4	Hearing none.
5	IV. APPROVAL OF THE MINUTES
6	CHAIRMAN MORGAN: Members, we the
7	minutes, if you had an opportunity to
8	review them from the December 16th
9	meeting. Do you have any questions on
10	those minutes?
11	MS. ROGERS: I move for approval.
12	CHAIRMAN MORGAN: Miss Rogers moves
13	to waive formal reading and adoption of
14	the minutes.
15	MR. BRADFORD: Second.
16	CHAIRMAN MORGAN: Seconded by
17	Mr. Bradford. Is there any objection?
18	[No response.]
19	V. REVENUE REPORTS
20	CHAIRMAN MORGAN: We'll do Revenue
21	Reports.
22	MS. JACKSON: Good morning, Mr.
23	Chairman, Board Members. My name is
24	Donna Jackson with the Louisiana State
25	Police Gaming Audit Section. The

riverboat revenue report for
December 2010 is shown on page one of
your handout.
During December, the 13 operating
riverboats generated Adjusted Gross
Receipts of \$140,918,365, up \$16.6
million or 13 percent from last month
and up \$9.6 million or 7 percent from
last December. Adjusted Gross Receipts
for fiscal year 2010-2011 to date are
almost \$815 million, a slight increase
of .4 percent or 2.9 million from fiscal
year 2009-2010.
During December, the State collected
fees of \$30 million. As of December 31,
2010, the State has collected
\$175 million in fees for fiscal year
2010-2011.
Next is the summary of the
December 2010 gaming activity for
Harrah's New Orleans found on page 3.
During December, Harrah's generated
\$32,179,802 in gross gaming revenue, up
16 percent or \$4.4 million from last
month and up 4 percent or \$1.2 million
12
from last December. Fiscal year-to-date
gaming revenues for 2010-2011 to date
are \$175.6 million, an increase of

4	2 percent or \$3 million for fiscal year
5	2009-2010.
6	During December the State received
7	\$5,095,890 in minimum daily payments.
8	As of December 31st, 2010, the State has
9	collected \$30 million in fees for
10	physical year 2010-2011.
11	Slots at the Racetracks revenues are
12	shown on page four. During December,
13	the four racetrack facilities combined
14	generated Adjusted Gross Receipts of
15	\$31,188,871, an increase of \$2.6 million
16	or 9 percent from last month, and a 3.6
17	percent or \$1 million increase from last
18	December.
19	Adjusted Gross Receipts for fiscal
20	year 2010-2011 to date are \$189 million,
21	an increase of one percent or \$1 million
22	from fiscal year 2009-2010.
23	During December, the State collected
24	fees of \$4.7 million. As of
25	December 31, 2010, the State has
	13
1	collected \$28.7 million in fees for
2	fiscal year 2010-2011. Overall,
3	riverboats, landbased and Slots at
4	Racetracks generated \$204 million, which
5	is \$12 million or 6.2 percent more than
6	last December.

7	Are there any questions before I
8	present the Harrah's employee count and
9	payroll information?
10	CHAIRMAN MORGAN: Any questions?
11	I'll just emphasize that it's all black.
12	MS. JACKSON: Yes.
13	CHAIRMAN MORGAN: That's a good
14	thing. We appreciate the licensees and
15	their effort to generate revenue.
16	MS. JACKSON: I've included the
17	spreadsheet for employee numbers in the
18	chart folders if you want to follow
19	along. Harrah's New Orleans is required
20	to maintain at least 2,400 employees in
21	a bi-weekly payroll of \$1,750,835. This
22	report covers the two pay periods in
23	December 2010.
24	For the first pay period, the audit
25	section verified 2,481 employees with a
	14
1	payroll of \$2,068,500. For the second
2	pay period, the audit section verified
3	2,471 employees with a payroll of
4	\$2,077,400. Therefore, Harrah's met the
5	employment criteria during December.
6	CHAIRMAN MORGAN: Any questions?
7	[No response.] Thank you, video gaming.
8	MR. GROS: Good morning, Mr.
9	Chairman and Board Members. My name is

10	Collin Gros with the Louisiana State
11	Police Gaming Audit Section. I'm
12	reporting the video gaming revenue for
13	December 2010, as shown on page one of
14	your handouts.
15	During December 2010, eleven new
16	licenses were issued: Five bars, five
17	restaurants, and one truckstop.
18	Thirteen new applications were received
19	in December and are currently pending in
20	the field: Eight bars, four restaurants
21	and one truckstop.
22	During December 2010, the Gaming
23	Enforcement Division assessed and
24	collected 1,739 in penalties. There are
25	currently no outstanding penalties.
	15
1	Please refer to page two of your
2	handout.
3	There are presently 14,688 video
4	gaming devices activated at 2,195
5	locations. Net device revenue for
6	December 2010 was 52,871,834, a
7	\$4 million increase or 8.2 percent when
8	compared to November 2010, and a
9	\$1.7 million increase, or 3.3 percent
10	when compared to December 2009.
11	Net device revenue for fiscal year
12	2010-2011 to date is \$299,608,601, a

13	\$4.4 million increase or 1.5 percent
14	when compared to fiscal year 2009-2010.
15	Page three of your handout shows a
16	comparison of net device revenue.
17	Total franchise fees collected for
18	December 2010 were \$15,734,391, a
19	\$1.2 million increase when compared to
20	November of 2010, and a \$468,000
21	increase when compared to December 2009.
22	Total franchise fees collected for
23	fiscal year 2010-2011 to date are
24	\$89,152,727, a \$1.2 million or
25	1.4 percent increase when compared to
	16
1	last year's franchise fees. Page four
2	of your handout shows a comparison of
3	franchise fees. Does anyone have any
4	questions?
5	CHAIRMAN MORGAN: Any questions?
6	[No response.] And, again, those were
7	up.
8	MR. GROS: They're up.
9	CHAIRMAN MORGAN: Very good.
10	MR. GROS: Thank you.
11	VI. COMPLIANCE REPORTS
12	CHAIRMAN MORGAN: The next item is
13	Compliance Reports. Does the Attorney
14	General's Office want to come up?
15	MS. BROWN: Good morning, Chairman

16	Morgan, Board Members, I'm Mesa Brown,
17	Assistant Attorney General, and I'm
18	presenting the staff report on riverboat
19	casino and racetrack licensees'
20	compliance with employment and
21	procurement conditions for the third
22	quarter of 2010. Once my presentation
23	is completed, Mr. Wade Duty would like
24	to address the Board. Also, we've asked
25	that riverboats and racetracks have a
	17
1	representative here today to address any
2	specific concerns that you may have.
3	The third quarter reports are taken
4	from figures reported by 13 of the 15
5	operating riverboats to the Louisiana
6	Gaming Control Board. In the third
7	quarter of 2010, approximately 11,737
8	people were employed by the riverboat
9	industry. Of that number, 11,523 were
10	Louisiana residents; 7,165 were
11	minorities, and 6,544 were women. I'll
12	begin by saying that one licensee, Sam's
13	Town Hotel and Casino, achieved total
14	compliance.
15	Next, I'll move on to total
16	employment. All licensees either met or
17	exceeded their voluntary conditions of
18	total employment with the exception of

19	five casinos: Diamond Jacks achieved
	737 out of a goal of 770; Amelia Belle
20	-
21	achieved 339 out of 400; Isle of Capri
22	Grand Palais achieved 401 out of a goal
23	of 520; Boomtown Bossier achieved 610
24	out of a goal of 775, and Eldorado
25	achieved 1,277 out of a goal of 1,500.
	18
1	In the subcategories under the main
2	category of employment, all licensees
3	either met or exceeded their goal with
4	the exception of ten casinos I'm
5	sorry, of two casinos. Treasure Chest
6	fell short of its female employment goal
7	by achieving 49.9 out of 51.86, and
8	Hollywood Casino fell short of its
9	female goal by achieving 47.9 out of a
10	goal of 51.86.
11	Next I'll address procurement. The
12	licensees are grouped according to three
13	subcategories which appear in your
14	report. They're Louisiana procurement,
15	minority and female procurement.
16	Louisiana procurement, ten licensees did
17	not achieve compliance with their
18	voluntary conditions. They are Diamond
19	Jacks Casino and Resort, they achieved
20	50.8 out of 75 percent; Horseshoe Casino
21	& Hotel achieved 43.6 out of 75;

22	Boomtown Casino West Bank achieved 78.2
23	out of 80; Belle of Baton Rouge achieved
24	55.9 out of 75; Treasure Chest, 72.1 out
25	of 75; Hollywood Casino, 63.5 out of 80;
	19
1	Grand Palais Isle of Capri, 61.3 out of
2	90; Boomtown Bossier City, 67 out of 80;
3	Eldorado Resort, 57.4 out of 60, and
4	L'Auberge du lac Hotel and Casino, 73.6
5	out of 80.
6	With regards to minority
7	procurement, four licensees did not
8	achieve compliance with their voluntary
9	conditions, and they are Horseshoe
10	Casino and Hotel. They achieved 10.7
11	out of 35; Amelia Belle Casino, 2.8 out
12	of 30; Isle of Capri Casino, Inc., St.
13	Charles, 3.6 out of 10; and Boomtown
14	Bossier, 9.7 out of 10 percent.
15	With regards to female procurement,
16	one licensee did not achieve compliance
17	with their voluntary conditions, and
18	that licensee is Isle of Capri Casino
19	Grand Palais who achieved 3.7 out of 8.
20	Are there any questions?
21	CHAIRMAN MORGAN: I just want to
22	again reiterate, congratulate Sam's
23	Town Mr. Bernsmeier is here in
24	achieving full compliance. I would also

25	like to point out, we had sent letters
	20
1	and asked for feedback, and that
2	feedback was very informative from the
3	licensees. And you have that in a
4	packet for you today, Members. We've
5	just handed it out this morning; but it
6	illustrates some of the difficulties
7	that they have trying to reach these
8	goals, and the law requires a good faith
9	effort. And I think a lot of that has
10	been demonstrated. There are some that
11	obviously need to improve.
12	One area I would like to point out
13	with regard to employment was the Isle
14	of Capri properties, they, I think, do
15	not separate by individual property, and
16	if you look at the aggregate, I think
17	they were in compliance with both
18	properties. And then some of the other
19	issues that I noted, some came very
20	close to meeting their goal, and we
21	appreciate that. Some are obviously far
22	off, but, Mr. Duty, I let me ask if
23	there's any questions of the Attorney
24	General's Office first, and then we'll
25	have Mr. Duty come up.
	21

21

1 I want to remind the Board Members

2	that I anticipate staff, Attorney
3	General's Office, State Police and my
4	staff working with the licensees to have
5	information available for you in March
6	to entertain amending some of these
7	conditions on the licenses, and we
8	obviously need more information from the
9	licensees. But I'll also remind members
10	that we had used the last two quarters
11	to have information put in a format that
12	is standardized for all the licensees,
13	and this represents that information; is
14	that correct?
15	MS. BROWN: That's correct.
16	CHAIRMAN MORGAN: Any questions?
17	[No response.] Okay, Mr. Duty.
18	MS. BROWN: I have racetrack
19	reports, also, Chairman, from the third
20	quarter.
21	CHAIRMAN MORGAN: Let's go ahead
22	with that.
23	MS. BROWN: I have the staff report
24	on racetrack casino licensees'
25	compliance with statutory employment and
	22
1	procurement conditions for the third
2	quarter of 2010. The third quarter
3	reports are taken from figures reported
4	by the four racetracks to the Louisiana

5	Gaming Control Board. I received a
6	correction from Louisiana Downs with
7	regards to their female employment on
8	yesterday afternoon. I forwarded that
9	information to the Board, and the
10	corrected number is reflected in my
11	presentation today.
12	In the third quarter of 2010,
13	approximately 1,683 people were employed
14	by the industry. Of that number, 1,451
15	were Louisiana residents, 831 were
16	minorities and 969 were women. All
17	licensees achieved total compliance with
18	the exception of one licensee, Delta
19	Downs. Delta Downs fell short of
20	achieving its Louisiana employment and
21	minority procurement goals. Louisiana
22	employment achieved was 69.7 out of 80
23	and minority procurement achieved was
24	2.7 out of 5 percent.
25	Are there any questions?
	23
1	CHAIRMAN MORGAN: Okay. Stay put,
2	and we'll see if there's any other
3	questions. Go ahead, Mr. Duty.
4	MR. DUTY: Good morning, Board
5	Members, my name is Wade Duty. I'm the
6	Executive Director of the Louisiana
7	Casino Association. What I'd like to do

8	briefly is give you a little context of
9	where we've been involved in this
10	process going back to the spring of
11	2010, identify some of the things we've
12	already accomplished and advise you that
13	we believe we're on track towards
14	addressing the concerns that the Board
15	has and to give you more or less our
16	concept of moving forward.
17	If you'll recall in, again, the
18	spring of 2010, we had approached the
19	Board about standardizing the
20	procurement data collection and
21	reporting process. That has been
22	accomplished. The licensees are all
23	operating off the same set of
24	definitions, the same calculation
25	methodology and the same reporting
	24
1	process. We had requested at that time
2	that we be allowed to work under these
3	standardized processes for at least two
4	calendar quarters, and you've just now
5	heard the second of those two calendar
6	quarters being reported to you. This
7	was an attempt to give us some apples to
8	apples, if you will, standardization so
9	that we had a little historical
10	perspective upon which to draw and

11	review whether these goals are
12	appropriate in 2010, 2011, 2012. We
13	also implemented, and through the
14	efforts of the Attorney General's Office
15	have produced, the electronic submission
16	method, which is by far more efficient
17	than the 144 page tone that you used to
18	receive. You now get a basic, easy to
19	read, colorized snapshot of who is in
20	and who is out of compliance.
21	One of things that we also were
22	aware of was was the 2010 Federal Census
23	data would be released in the first
24	quarter of 2011. Additionally, there's
25	another product that the Federal Census
	25
1	produces once every five years, and
2	that's the survey of businesses. This
3	provides data as to vander conscituin
	provides data as to vendor capacity in
4	major metropolitan areas; in other
4 5	
-	major metropolitan areas; in other
5	major metropolitan areas; in other words, who is out there that we can be
5	major metropolitan areas; in other words, who is out there that we can be doing business with. We think this is a
5 6 7	major metropolitan areas; in other words, who is out there that we can be doing business with. We think this is a key piece of information to formulate
5 6 7 8	major metropolitan areas; in other words, who is out there that we can be doing business with. We think this is a key piece of information to formulate amendments to goals where appropriate.
5 6 7 8 9	major metropolitan areas; in other words, who is out there that we can be doing business with. We think this is a key piece of information to formulate amendments to goals where appropriate. As bizarre as it sounds, however,
5 6 7 8 9 10	major metropolitan areas; in other words, who is out there that we can be doing business with. We think this is a key piece of information to formulate amendments to goals where appropriate. As bizarre as it sounds, however, the most recent data will be 2007, and

14	it will be available in timeline for us
15	to review those numbers and work them
16	into any proposed amendments that we
17	will have for you in March.
18	We had, in the process of assembling
19	the responses to the Chairman's inquiry
20	in the notice letters that went out a
21	couple of weeks ago, identified certain
22	recurring themes that all licensees are
23	experiencing, and if you'll indulge me,
24	I'd like to hit those as rapidly as
25	possible. They will be recurring things
	26
1	that each licensee will be presenting on
2	their own if you called them forward, so
3	if you have any questions, obviously,
4	it's your prerogative to call licensees
5	forward, but I think you're going to get
6	a sense of the theme that all of them
7	are experiencing.
8	With respect to procurement, you
9	have to understand there were two major
10	issuances of licenses for riverboats
11	here in Louisiana, one in 1993 and
12	another in '95 and '96. That's when a
13	majority of these goals were set. So
14	the most recent goals that we were aware
15	of was the L'Auberge goals set in 2005.
16	They are now almost six years old. The

17	other goals were set 18 years ago. For
18	a perspective on that, Bill Clinton was
19	president, stamps were 29-cents,
20	gasoline was \$1.15 a gallon, minimum
21	wage was \$4.15 and riverboat gaming
22	taxes were 18 and a half percent.
23	That's not exactly the world that we're
24	in today, and, in fact, these were set
25	six years before Blackberries were even
	27
1	invented.
2	So we think it's time possibly to
3	revisit these goals and bring them at
4	least into the first decade of the
5	2000s.
6	Other casinos have had the
7	experience of having goals set by a
8	company that's no longer in business in
9	Louisiana where the license was located
10	in a different city. Those include the
11	Isle of Capris, Eldorado, Amelia; and in
12	Amelia's case, the goal was set when the
13	boat was licensed in New Orleans and
14	pre-Katrina. So moving it to the Amelia
15	Canal, again, does not accurately
16	reflect where that boat is and how it's
17	operating today.
18	In addition to that, in the last
19	five and a half years, you've had four

20	major hurricanes. While they have
21	definitely had an impact on riverboat
22	gaming operations and also the landbased
23	and race casinos, they have in many
24	cases obliterated existing vendors that
25	we have had longstanding relationships
	28
1	with.
2	If you'll recall, the economy of New
3	Orleans was reset to where it was in
4	1972. Now, obviously, it is making a
5	recovery, but that recovery will not
6	happen overnight. What we're telling
7	you here is: Vendors that we rely on
8	for the goods and services that were
9	essential to meeting these goals in many
10	places have not been replaced because
11	other businesses that they served didn't
12	come back either. So there has been a
13	reduction of vendor capacity in some of
14	these locations.
15	Additionally, corporate or
16	consolidated purchasing power can
17	dramatically impact the price of
18	commodities that the riverboats or other
19	licensee purchases; in other words, if
20	you have a multi-state company or a
21	national company and you can leverage
22	that buying power in dealing with Coca

23	Cola or any other national name brand,
24	it is fiscally irresponsible not to take
25	advantage of that, and the State of
	29
1	Louisiana also avails itself of that
2	policy, as well.
3	With respect to employment, the two
4	largest factors that have had the impact
5	on that beyond the recession is changes
6	in technology and changes in structure,
7	additionally the impact of the rebirth
8	of the Mississippi gaming on the Gulf
9	Coast and Native American gaming in
10	Oklahoma. Starting in 2006 compared to
11	2007, we have seen a six percent
12	decrease in customer count; 2007 to 2008
13	we saw a two percent decrease; 2008 to
14	2009, a 7 percent decrease; 2009 to
15	2010, a 3 percent decrease.
16	In other words, what we're telling
17	you is customer count from 2006 to where
18	we sit today in 2011 is down 17 percent.
19	Now, revenues have begun hopefully a
20	continued climb back out of the hole
21	that we've been in the last 16 months,
22	but our volume of customers is down.
23	Like any other business that many of you
24	are engaged in, reduced customer count
25	unfortunately also equals reduced number

	30
1	of employees necessary to service those
2	customers.
3	Changes in structure, some of the
4	casinos have gone through several
5	iterations of owners. They have
6	consolidated some their functions at the
7	corporate level. Additionally,
8	outsourcing has had an impact. Many
9	entities have discovered that it is more
10	fiscally efficient to outsource some of
11	the functions. Keep in mind, however,
12	when you're talking about outsourcing,
13	we're not talking about traditional
14	shipping of jobs overseas. The jobs are
15	still being performed in Louisiana by
16	Louisiana residents who are getting a
17	paycheck that's also spent in Louisiana,
18	but because of the structure of the
19	entity that's handling the outsourcing,
20	it's not a licensee, and we're obviously
21	not allowed to count those on our
22	payrolls. It's inappropriate, and we
23	don't do that.
24	The last thing we'd like you to
25	consider with respect to calculation
	31
1	or with respect to employment levels is,
2	the methodology of calculation was

3	changed three quarters ago, and it had
4	an apparent effect of overnight reducing
5	our payrolls. In fact, we didn't lose a
6	number of warm bodies, but the Chairman
7	felt it appropriate, and we certainly
8	agree, that a snapshot at the end of the
9	last day of the quarter that's being
10	reported is a more accurate reflection
11	of what the total workforce is than some
12	of the prior methods wherein total
13	number of employees during the period
14	that was being reported that received
15	paychecks was what was being indicated
16	on your client's reports.
17	So the short story there is: There
18	was not a reduction in the number of
19	warm bodies, but because the calculation
20	has now been standardized, you had this
21	apparent drop. And that alone can
22	account for 50, 60, 80 employees at some
23	properties.
24	So I wanted you to be clear on how
25	the methodology had changed and that we
	32
1	didn't incur mass layoffs. That's one
2	thing that's been a good news story with
3	respect to Louisiana gaming. Unlike
4	many manufacturing and other industries,
5	we did not have to engage in large scale

6	layoffs during the previous economic
7	recession. We were able to adjust
8	through attrition, but hopefully as the
9	economic picture begins to turn around,
10	those efforts will no longer be
11	necessary. They're still occurring in
12	other jurisdictions. Las Vegas and
13	Atlantic City have continued problems,
14	but we seem to be climbing out of the
15	hole somewhat.
16	Where to from here? What we'd like
17	to do is approach you in March,
18	obviously working closely with the
19	Board's staff and the Attorney's General
20	Office, to review the existing goals and
21	look for amendments where appropriate.
22	We'll draw heavily from the information
23	that's going to be released hopefully in
24	the next couple of weeks from the
25	Federal Government, as well as other
	33
1	sources, from Louisiana Department of
2	Economic Development and other
3	governmental agencies, to get a snapshot
4	of who's out there.
5	One thing that the association has
6	also set in motion, we began working on
7	this in November of last year and it's
8	now up, running and functional, is a

9	master pool of minority women and
10	Louisiana-owned vendors. That database
11	is now functional on the association's
12	website, and all association members can
13	log in and search not only their vendors
14	but look at prospective vendors that
15	other casinos are using in an effort to
16	try to meet these goals.
17	Another step that we took is we now
18	have got in place, it's up, it's
19	functioning, a public access point
20	whereby perspective vendors who are
21	interested in doing business with
22	casinos that fit these three criteria
23	can submit their information for
24	inclusion in our master database.
25	That's been another recuring theme, is
	34
1	that we want to place dollars with these
2	entities, but in many instances they're
3	smaller; they're not well capitalized;
4	they don't have the advertising budget,
5	and they don't have the, in some cases,
6	experience to pursue casinos for
7	respective placement. And this is our
8	effort to reach out and try to find more
9	of those folks.
10	So that's the overview; that's where
11	we are. I'd be happy to address any

12	questions. There's obviously much more
13	detail that I can go into here, but I'll
14	take my cue from you and address
15	whatever your concerns are.
16	CHAIRMAN MORGAN: I'll open it up
17	for any questions from board members, if
18	you want more information presented.
19	MR. STIPE: I believe you had come
20	to the Board with this Pricewaterhouse
21	report in 2008. They kind of did some
22	different metrics in terms of veterans
23	and disadvantaged businesses and so
24	forth. Has this been updated at all?
25	MR. DUTY: It has not. That was
	35
1	commissioned by the American Gaming
2	Association. PricewaterhouseCooper's
3	conducted their own study, but it was
4	funded through the A.G.A., but there has
5	been no follow-up to that. I think the
6	percentage data in there, obviously, is
7	dated, but we think the methodology is
8	still viable as far as what's
9	appropriate to include or what's
10	appropriate to exclude from your
11	calculation methodology. Obviously,
12	single source suppliers, where you have
13	no other choice but if you want that
14	product you have to buy by it from a

15	single source. Like landline
16	telephones, you're only go to get them
17	from BellSouth. Those were the kind of
18	things that they identified that were
19	appropriate to exclude.
20	So to answer your question, no,
21	there's not been a follow-up on that.
22	MR. STIPE: Is there a nationwide or
23	a report that is accessible that kind of
24	tracks this and allows us to compare
25	with other jurisdictions and other
	36
1	venues.
2	MR. DUTY: There are some resources;
3	however, most other jurisdictions don't
4	have this kind of structure. There
5	are or there have been certain
6	constitutional challenges to this
7	structure, particularly in New Jersey,
8	and they have essentially completely
9	backed away from this process. Other
10	jurisdictions such as Mississippi,
11	Illinois and Iowa I'm sorry, Indiana
12	and Iowa don't have these kind of goals.
13	Kansas is an up and coming gaming
14	jurisdiction. It does not have this
15	kind of structure, as well. So there
16	really isn't a national picture for this
17	kind of thing because it's a fairly

18	unique animal.
19	MR. STIPE: That's all I have.
20	Thank you.
21	MR. BRADFORD: Wade, thank you for
22	your comments. I just briefly want to
23	say this and there's so many casino
24	guys here today because of the
25	chairman's letter that went out, and
	37
1	this is a great opportunity for them to
2	hear this, too we are very
3	supportive. I am very supportive of
4	everything y'all are doing in regard to
5	meeting these goals for employment and
6	procurement. Obviously, the industry is
7	a huge employer and a huge consumer of
8	goods and services. I just would like
9	to encourage you and I think most of
10	the goals are being met seem to be
11	doing a whole lot better job on
12	employment than we do on procurement,
13	and so I would just encourage you and
14	all of the operators to try to be
15	creative in the area of procurement.
16	Obviously, we want you to hire Louisiana
17	people, and equally important we want
18	you to buy goods and services from
19	Louisiana companies. And I know it's
20	difficult because the casino industry is

21	a huge industry and has huge buying
22	power deals with national companies, but
23	I just wanted to go on the record
24	encouraging you to be as creative as
25	possible in the area of procurement.
	38
1	And we want you to be successful; and I
2	want you to be successful in that
3	regard, and I stand ready to help you
4	any way that we can. So I just wanted
5	to encourage you in that regard.
6	MR. DUTY: Yes, sir.
7	CHAIRMAN MORGAN: Just one
8	observation I have. You know, we're
9	going through a competitive process now
10	to award a license, and back when these
11	licenses were awarded, I was at State
12	Police; but there was a competitive
13	process where commitments were made to
14	the state. And so the people that made
15	the decisions had to base that off of
16	what even though it was 18 years ago,
17	what the commitment was; and so with
18	regard to employment particularly, I
19	although I would like to see more
20	standardization by geographics and by
21	casino size and volume and things, but
22	I it's really difficult for me to
23	embrace major change in that area when

24	that was a competitive process at that
25	time. And with the you don't have
	39
1	par count anymore, so you don't have
2	coins, so that's 50 or 60 people. And,
3	you know, technological advances I
4	totally understand, but just, one of the
5	letters I received said they outsource
6	cleaning now, and I understand that that
7	is a corporate decision to save money.
8	I would have questions on when you do
9	that, what happens to the employees?
10	Are they still receiving benefits from
11	the new company? Is the new company
12	owned out of the State of Louisiana?
13	So things like that we're going to
14	have to drill down to make sure that we
15	sanity check it, because this is this
16	is an opportunity on a restricted
17	license state for you to have have an
18	opportunity to operate in Louisiana, but
19	the commitment was made back a long time
20	ago that they would hire X amount of
21	people.
22	So, anyway, I would I do have
23	movement in that area, but it's going to
24	have to be with a lot of data to support
25	it because we're going to be the

1	members won't, but I'll be called before
2	the legislature, I'm sure, wanting to
3	know, what are we doing.
4	MR. DUTY: As we're subject to, as
5	well, and nobody wants a trip to the
6	principal's office. We certainly
7	understand the need to strike a balance.
8	We have to remain cost efficient. If we
9	don't do that, then others will step in
10	and do it for us, but we recognize that
11	we have a commitment to Louisiana. As
12	we noted, even if you outsource, the job
13	is still being performed in Louisiana.
14	It's still a Louisiana job, but it's not
15	being performed by the entity that's
16	licensed.
17	But with respect to technology,
18	you're absolutely correct.
19	Computerization and particularly
20	ticket-in or ticket-out, or TITO, has
21	reduced the necessity of some of those.
22	As with every other sector, we're not
23	immune to economic conditions.
24	Everybody has had to downsize, but we do
25	recognize, as you've noted, that there's
	41
1	a balance that must be struck, so we'll
2	certainly justify any changes we feel
3	appropriate.

4	CHAIRMAN MORGAN: Well, part of our
5	charge is to work smarter, also. I've
6	lost two staff members out of my six
7	four, whatever I had.
8	MR. DUTY: Exactly.
9	CHAIRMAN MORGAN: I appreciate that.
10	Mr. Singleton?
11	MR. SINGLETON: Mr. Chairman, I
12	think you pretty much expressed most of
13	what I wanted to say at this point, but
14	let me just say, I'm totally skeptical.
15	My experience over time just tells me
16	that people try to get away with as much
17	as they possibly can, and they don't
18	want to make changes. Even if they
19	voluntarily say they're going to do
20	something, they find a way to go around
21	that, and I just want you to be clear
22	that I'm going to be personally looking
23	at this whole thing. I guess when March
24	comes, I will see what you have to say,
25	and then we'll go from there.
	42
1	But I want you to know that in all
2	of the other industry, I'm just
3	skeptical. If you commit to something,
4	you ought to live up to that; and if you
5	can't live up to it, then you come back
6	and prove that you can't live up to it,

7	and I haven't seen any of that so far.
8	MR. DUTY: Well, hopefully the
9	letters that were submitted, that more
10	pointedly answers some of the concerns
11	that the Board has raised, will address
12	some of that. Something that we'll be
13	looking for some guidance from the Board
14	is if we do pursue amendments, to be
15	perfectly blunt, set the goals at three
16	percent. We'll also meet our goals; the
17	box is always checked off, and we're a
18	hundred percent in compliance. But
19	that's obviously not the intent of the
20	law here. We need to strike a balance
21	between our reach and our grasp, and for
22	that we'll be looking to you for
23	feedback.
24	If a licensee has a goal of
25	12 percent and they have 11.9, do they
	43
1	suffer the same consequences that had a
2	goal of 12 percent and hit 3 percent?
3	So, in other words, good faith effort we
4	think is really the key to this, and
5	you're right, we have to demonstrate
6	that, so we'll be prepared for that.
7	MR. SINGLETON: You know, I would
8	just like to, I guess, with all of these
9	issues in terms of the licensing

10	process, the license procedure and I
11	know we've talked about that. That,
12	evidently, you have to go to the
13	legislature, but if you don't meet your
14	goals and you continuously do that and
15	you we've got to either give you a
16	five-year renewal, or as I understand
17	there's no renewal at all, and it seems
18	to me that's one area that you ought to
19	think about and hopefully we ought to
20	think about, and I think the Chairman,
21	at least I've talked to him, he is
22	openminded about this. I believe you
23	have to go to the legislature, but maybe
24	we ought to look at change in the way we
25	do this. If you don't do it like you're
	44
1	supposed to and you get three years, and
2	somebody else five years for them, but
3	that's something. I've talked to a
4	couple of legislators just to see how
5	they feel about it, and I don't know how
6	you feel about that, but that's just
7	another option that seems to me that's
8	there.
9	CHAIRMAN MORGAN: Mr. Stipe?
10	MR. STIPE: How many of these
11	facilities are owned by publicly traded
12	entities?

13	MR. DUTY: Nearly all of them with
14	the exception, I think, of Eldorado,
15	that one's privately held, and Diamond
16	Jacks I think is privately held. But
17	just off the top of my head, I think
18	every other one is publicly traded.
19	MR. STIPE: In terms of sort of
20	things oxycompliance (phonetic) and all
21	of those things apply to those
22	facilities.
23	MR. DUTY: Yes, sir.
24	MR. STIPE: That's all I have.
25	CHAIRMAN MORGAN: I hate that
	45
1	everyone drove down here and didn't have
2	an opportunity to speak, so if any of
3	the licensees would like to speak, and
4	particularly in this regard you'll
5	have other opportunity but you're
6	getting off light. No one wants to come
7	to the table? [No response.] Very
8	smart. Okay. Anything else? That's
9	why they have Wade. Thank you very
10	much.
11	VII. CASINO GAMING ISSUES
12	A. Consideration of application for Shelf
13	Approval of Debt Transactions by Pinnacle
14	Entertainment, Inc.
15	CHAIRMAN MORGAN: Next item is

16	Casino Gaming Issues. Under that is A,
17	Consideration of application for Shelf
18	Approval of Debt Transactions by
19	Pinnacle Entertainment, Incorporated.
20	Why don't you come on up. Leonce, did
21	someone want to give an introduction as
22	to what you can do it from there, if
23	you want.
24	MR. GAUTREAUX: I don't think I'm
25	hooked up, but I think I speak loud
	46
1	enough. Just as a reminder to the board
2	members, and I forget when but this
3	happened last year, sometime we amended
4	the financial rules to allow for this
5	shelf approval for licensees who are
6	qualified under the rule. It gives them
7	the advantage to come into the Board and
8	asking the Board to approve their,
9	basically, future borrowings up to a
10	certain amount under this shelf
11	approval. That helps out the licensees
12	in that if the markets are moving pretty
13	fast and they can take advantage of some
14	opportunities, they can go ahead into
15	the transactions without having to come
16	back to the Board for prior approval,
17	which a lot of these required, which
18	audit did a yeoman's job of trying to

19	report and get it to the Board as quick
20	as possible, but sometimes it was hard
21	to to do that in the time frame that
22	they needed to take advantage of their
23	financial opportunities.
24	So we adopted this rule to allow
25	certain of the licensees, if they meet
	47
1	the qualifications, to come to the board
2	and get an approval up to a certain
3	amount, and Pinnacle is our first one
4	taking advantage of this rule.
5	CHAIRMAN MORGAN: Okay.
6	Mr. Sanfilippo, good to see you.
7	MR. SANFILLIPO: Thank you, good to
8	see you.
9	CHAIRMAN MORGAN: I view that as an
10	opportunity for you to spend more money
11	in Louisiana.
12	MR. SANFILIPPO: We always look
13	forward to an opportunity to spend more
14	money in Louisiana.
15	CHAIRMAN MORGAN: Good to see you.
16	MR. SANFILIPPO: Good to see you,
17	and, Anthony Sanfilippo, President and
18	CEO of Pinnacle Entertainment, and with
19	me is Lewis Fanger, who is our
20	Vice-President of Finance and Investor
21	Relations, and then also our Louisiana

22	attorney, Larry Orlansky, to discuss the
23	issue. And I think Larry will begin.
24	MR. ORLANSKY: Mr. Chairman and
25	Members of the Board, good morning,
	48
1	Leonce has summarized the background a
2	bit, and Pinnacle Entertainment is the
3	first applicant under this new reg that
4	you approved and that was issued last
5	year allowing the shelf approval of debt
6	transactions. It's going to make things
7	more efficient for your staff and for
8	the Board, as well as the licensees.
9	Pinnacle, as a publicly traded
10	company, with the threshold amount of
11	equity qualifies under the reg, which is
12	Section 2525, to get this shelf
13	approval. We filed the application a
14	couple of months ago and worked with
15	State Police and the Attorney General's
16	Office on that. The request is for an
17	approval shelf application approval
18	of debt transactions up to \$1.5 billion
19	that will be an approval, if you do
20	approve today, effective for three years
21	from this date. So it would apply only
22	to new proceeds. Obviously, the company
23	has already approved debt transactions,
24	both on bank facility and notes

25	

outstanding. Those have been approved

49

	15
1	and remain approved. This is for new
2	proceeds from this point forward.
3	So that's sort of a summary. It's a
4	process that, I think, will serve the
5	licensees and the companies that own the
6	subsidiaries here in Louisiana well and
7	will serve your staff well, and we ask
8	that it be approved. We're here to
9	answer any questions.
10	MR. SANFILIPPO: And to clarify,
11	this has nothing to do with the funding
12	of our Baton Rouge Project that's
13	fully funded or the existing
14	operations that we have in Louisiana.
15	CHAIRMAN MORGAN: Maggie, do y'all
16	need to come up?
17	MS. MALONE: I have just a few
18	comments. Good morning, Chairman Morgan
19	and Members of the Board. I am Maggie
20	Malone with State Police Gaming Audit
21	Corporate Securities Section. I will
22	not repeat any of the details that the
23	other gentlemen have provided, but I
24	will just focus on our report that you
25	have in front of you.
	50
1	Dippoclo statod it did pot

1 Pinnacle stated it did not

2	anticipate the need to issue any new
3	debt over the next three years, but
4	should a development opportunity arise,
5	Pinnacle may wish to issue debt to take
6	advantage of such opportunities.
7	Pinnacle's long-term debt schedule, as
8	you'll see on page four, Mr. Hoops,
9	Pinnacle's corporate counsel, advised
10	Pinnacle had no outstanding balance
11	under its \$375 million revolving credit
12	facility as of the end of December.
13	As shown and page two, Pinnacle's
14	current project commitments include its
15	\$357 million Baton Rouge Project.
16	Pinnacle also has an additional
17	\$150 million obligation on its projects
18	in Missouri. Projected cash flows on
19	page eight indicate Pinnacle funded a
20	portion of the Baton Rouge Project in
21	2010 with the remaining to be invested
22	in 2011 from cash flows and funds drawn
23	under the revolver.
24	Projections indicate Pinnacle has
25	ample cash on hand, cash flow from
	51
1	operations and availability under the
2	current revolving credit facility to
3	funds debt interest and meet capital
4	expenditure obligations through 2013.

5	In conclusion, Pinnacle seeks
6	Board's approval for an up to \$1.5
7	billion shelf for debt transactions for
8	a period of three years. No financial
9	issues came to our attention to preclude
10	the Board from approval of Pinnacle's
11	shelf application. We will continue to
12	review all debt transactions, receive
13	specified closing documents and track
14	dollar amounts to ensure transactions in
15	the aggregate do not exceed the approved
16	shelf amount. Thank you.
17	CHAIRMAN MORGAN: Let's see if
18	there's any questions by board members.
19	MR. BRADFORD: I have a quick
20	question. And this expires after the
21	third year?
22	MR. ORLANSKY: It's three years from
23	today, right? I think Mr. Gautreaux's
24	prepared a resolution.
25	MR. BRADFORD: Then you'd have to
	52
1	come back and do a new one?
2	MR. ORLANSKY: Right. That's what's
3	contemplated, seek an extension or
4	amendment to that.
5	CHAIRMAN MORGAN: Okay. Well,
6	Mr. Gautreaux and the Attorney General's
7	Office has prepared a resolution. If

8	the Board so entertains to adopt the
9	resolution, we'll have it read into the
10	record. Is there a motion?
11	MR. JONES: So moved.
12	CHAIRMAN MORGAN: Motion by
13	Mr. Jones, seconded by
14	MR. SINGLETON: Second.
15	CHAIRMAN MORGAN: Mr. Singleton
16	to adopt the resolution. Miss Tramonte,
17	read it into the record.
18	THE CLERK: On the 20th day of
19	January, 2011, the Louisiana Gaming
20	Control Board did, in a duly noticed
21	public meeting, consider the Application
22	for Shelf Approval of Debt Transactions
23	filed by Pinnacle Entertainment, Inc.,
24	and upon motion duly made and seconded,
25	the Board adopted the following
	53
1	Resolution.
2	Be it resolved that Pinnacle
3	Entertainment, Inc.'s, Application for
4	Shelf Approval of Debt Transactions be
5	and is hereby approved subject to the
6	following terms and conditions: One,
7	for a period of three years beginning
8	January 20th, 2011, Pinnacle
9	Entertainment is granted approval
10	pursuant to LAC 42:III.2525 to enter

11	into Debt Transactions as defined in LAC
12	42:III.2522, not to exceed accumulative
13	total of \$1.5 billion. For purposes of
14	this Shelf Approval, the cumulative
15	total of \$1.5 billion shall include only
16	proceeds raised from Debt Transactions
17	entered after January 20th, 2011, and
18	does not include any debt currently
19	existing or approved in earlier Debt
20	Transactions.
21	In addition to the Shelf Approval of
22	1.5 billion of new debt, Pinnacle
23	Entertainment is permitted, without
24	prior approval, to enter into amendments
25	to and modifications of any existing
	54
1	Debt Transaction entered into before
2	January 20th, 2011. If any amendment or
3	modification of a pre-January 20th,
4	2011, debt transaction increases the
5	previously approved amount of the debt
6	transaction, the increase above the
7	previously approved amount shall be
8	counted against the cumulative total of
9	\$1.5 billion.
10	Within ten days of consummation of a
11	Debt Transaction, including amendments
12	and modifications of existing Debt
12	and mouncations of existing Debt

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14 CHAIRMAN MORGAN: Okay. You can15 call the roll, please.	12	Rouge, Louisiana, this 20th day of
15 call the roll, please.	13	January, 2011.
	14	CHAIRMAN MORGAN: Okay. You can
	15	call the roll, please.
16 THE CLERK: Miss Rogers?	16	THE CLERK: Miss Rogers?

17	MS. ROGERS: Yes.
18	THE CLERK: Mr. Bradford?
19	MR. BRADFORD: Yes.
20	THE CLERK: Mr. Jones?
21	MR. JONES: Yes.
22	THE CLERK: Mr. Stipe?
23	MR. STIPE: Yes.
24	THE CLERK: Mr. Juneau?
25	MR. JUNEAU: Yes.
	56
1	THE CLERK: Mr. Singleton?
2	MR. SINGLETON: Yes.
3	THE CLERK: Miss Noonan?
4	MS. NOONAN: Yes.
5	THE CLERK: Chairman Morgan?
6	CHAIRMAN MORGAN: Yes. The motion
7	passes.
8	MR. ORLANSKY: Thank you.
9	CHAIRMAN MORGAN: The resolution is
10	adopted.
11	B. Update by Pinnacle Entertainment,
12	Inc., on Baton Rouge Project, License
13	No. R011000801
14	CHAIRMAN MORGAN: We have Item B,
15	update by Pinnacle Entertainment
16	thank, Miss Malone update by Pinnacle
17	Entertainment, Incorporated, on the
18	Baton Rouge Project. Mr. Sanfilippo,
19	and I guess you can introduce your new

20	team.
21	MR. SANFILIPPO: We would love to do
22	that, and thank you for approving what
22	
	you just did. That really helps us from
24	the standpoint of the planning out
25	future growth; and I know there will be
	57
1	other companies coming before you, and I
2	would like to thank the staff for all
3	the work that they did in getting it to
4	this point. We very much appreciate it.
5	We have the next two items on the
6	agenda. We have all of our general
7	managers in the room today from the
8	three and soon to be four properties
9	that we have, as well as our assistant
10	general manager which are two
11	individuals. And if I could, we
12	recently promoted Gino lafrate, who you
13	will hear from following this
14	presentation, to have not only
15	responsibility for our L'Auberge
16	property as general manager, but he also
17	has the general managers of our Boomtown
18	properties in the State reporting to
19	him. You'll hear from Gino in a few
20	minutes on some gaming space change
21	proposal in Lake Charles.
22	We announced earlier this week the

23	management team for our Baton Rouge
24	project; and we had requested to the
25	Chairman an opportunity to come in and
	58
1	introduce the team to all of you, as
2	well as to give you an update on the
3	project, and thank you for allowing us
4	to do that.
5	It was interesting listening to Wade
6	talk about what's happened over these
7	last 18 years and referencing who was
8	the president back then and all of the
9	things that have happened, but I was
10	actually a opening general manager for
11	the Harrah's, then Shreveport property,
12	in 1994. We opened up in April of 1994,
13	and part of the intent was to bring an
14	industry in where individuals could
15	develop careers in this industry. Here
16	in the state a number of people have
17	done that, including the gentleman to my
18	right, Mickey Parenton, began his career
19	in the early 90's with the Hilton Casino
20	license that was in New Orleans at that
21	point and then left the State, went to
22	Mississippi and spent time in
23	Mississippi working in the casino
24	industry. Actually was had a
25	succession of jobs with first the Beau

	59
1	Rivage organization and then the Grand
2	organization.
3	I met Mickey in 1995 when Harrah's
4	Entertainment when I was a part of
5	Harrah's Entertainment purchased Ceasars
6	Entertainment, which included the Grand
7	properties, and it was clear at that
8	point that Mickey was a gentleman that
9	had and has a lot of talent, and so when
10	we started to look at developing the
11	Baton Rouge Project, Mickey was a
12	logical and really our first choice to
13	be able to run the Baton Rouge Project.
14	And I'll call it the Baton Rouge Project
15	because we still haven't named it. We
16	are we have gone through a number of
17	names internally, and it's amazing
18	what's already been trademarked, and we
19	want to make sure we have the right fit
20	for the project here.
21	So you'll continue to hear us call
22	the project the Pinnacle Baton Rouge
23	Project, which
24	CHAIRMAN MORGAN: Tiger Den?
25	MR. SANFILIPPO: Well, it may be
	60
1	that you know, it may end up being
2	the Purple River Project or something

4	CHAIRMAN MORGAN: You'd have to pay
5	more money for that.
6	MR. SANFILIPPO: Every time we come
7	up with a name we think is appropriate,
8	we really want it to fit the theme and
9	the place and we check trademark, and
10	that's not there, so we've got to come
11	up with a name before too long. But we
12	continue to call it Pinnacle Baton Rouge
13	because of going through the process of
14	trying to find a name.
15	But really we're excited to be able
16	to be here in front of you and give you
17	an update. Cliff Kortman, who is to my
18	left, you have met Cliff in previous
19	years. He has been instrumental in
20	developing, on a construction side,
21	projects that we operate throughout the
22	country. He will give you an update on
23	our construction process, and the good
24	Chairman, every time we see each other,
25	he says, "Are you sure you're going to
	61
1	open up in December?" And my answer is,
2	"That's what Cliff tells me," and we're
3	sticking to that story. We have a lot
4	of work to do, but we still believe we
5	can have the project open and operating

6	in full force at the end of this year.
7	So it's with great pleasure to
8	introduce you to Mickey Parenton, a
9	gentleman that's been in this industry a
10	long time, well respected in the
11	industry, and Mickey is our
12	Vice-President and General Manager of
13	the Baton Rouge Project. He will
14	introduce other team members that are
15	here today and then give you an update
16	on operation and where we are with the
17	project.
18	MR. PARENTON: Thank you, Anthony,
19	Chairman Morgan and Members of the
20	Board, I'm really honored and excited to
21	lead, to be the Vice-President and
22	General Manager of this special Pinnacle
23	Baton Rouge Project. I am a life-long
24	Louisiana resident. I'm a graduate of
25	Jesuit High School in New Orleans and
	62
1	Northeast Louisiana University in Monroe
2	or I guess we should call it University
3	of Louisiana of Monroe now.
4	I do have 18 years of casino
5	management experience among the Gulf
6	Coast and in New Orleans, and I am
7	pleased to lead this team as we build a
8	world class casino and hotel in Baton

9	Rouge. At this time, I'd like to take a
10	few moments to introduce our senior
11	management team. If you could stand as
12	l introduce you. First, Rafael Verde.
13	Rafael will be the Vice-President and
14	Assistant Manager. Rafael moved from
15	Venezuela to Baton Rouge in 1989 to play
16	baseball at Southern University. He
17	continued on and received his accounting
18	degree, moved on from Southern and
19	received his MBA at the University of
20	New Orleans. He joined Pinnacle in
21	1999. He served as Assistant General
22	Manager of our Boomtown New Orleans
23	property, as well as our Senior Director
24	of Finance at L'Auberge in Lake Charles.
25	He has over 17 years of gaming
	63
1	experience.
2	David Blitch, David Blitch is he
3	will join us as Senior Director of
4	Resort Operations. David has been with
5	the Hilton New Orleans Riverside for the
6	past 13 years overseeing their food and
7	beverage operation, and most recently he
8	was the resident manager. David brings
9	28 years of hospitality experience.
10	We have Kizzy Carter
11	CHAIRMAN MORGAN: Let me stop you

13	MR. PARENTON: Sure.
14	CHAIRMAN MORGAN: I can't wait to
15	get his suitability file because him and
16	I go back a long way. I'm going to see
17	if all the truth comes out. Okay. He's
18	a very he's a good catch.
19	MR. PARENTON: Thank you. Kizzy
20	Carter, Kizzy Carter was a member of our
21	opening team pre-opening team at
22	L'Auberge in Lake Charles. Kizzy has
23	been the human resources manager for the
24	past ten years, and she will join us as
25	our Director of Human Resources at Isle
	64
1	at our Pinnacle Baton Rouge Project.
2	CHAIRMAN MORGAN: You almost slipped
3	up.
4	MR. PARENTON: Kevin Whalen, Kevin
5	Whalen is a gentleman that will be
6	his title will be the Director of
7	Special Projects; and he will oversee
8	and coordinate various aspects of the
9	project, but ultimately he's responsible
10	to ensure that we have a smooth opening
11	in December of this year. So Kevin
12	brings four years of casino experience
13	to us. And last, but certainly not
14	least, Kim Ginn. Kim Ginn, she joined

15	the Pinnacle Baton Rouge team in 2010.
16	Kim is a LSU graduate. She's lived in
17	Baton Rouge for over 22 years, and
18	she she also has over 17 years of
19	gaming experience.
20	So, again, I look forward to working
21	with the Board. Anthony and this senior
22	management team as we as we develop
23	another quality casino and hotel in the
24	State of Louisiana. The Baton Rouge
25	Pinnacle project will be our fourth, and
	65
1	it will bring our team membership count
2	to over 4,500. So we are very excited
3	about that.
4	Speaking of employment, update on
5	employment recruitment, we have located
6	an employment center, and it will be
7	located at LSU south campus. We are in
8	the process of renovating as we speak.
9	We look to open it in mid-summer of this
10	year. We are accepting applications for
11	managers and above as we speak. We will
12	participate in several job fairs in
13	Baton Rouge in the upcoming month, one
14	at LSU, one at Southern. We'll
15	participate in a job fair in New Orleans
16	in, I believe, early March, and we are
17	working closely with the Louisiana

18	workforce and the community colleges.
19	So with that, I'll turn it over to
20	Cliff, and he'll give you a construction
21	update.
22	MR. KORTMAN: Thank you, Mickey,
23	Chairman, and distinguished members of
24	the commission, thank for giving me a
25	few minutes just to update you on the
	66
1	project. Earlier this week we had the
2	opportunity to have a visit with senior
3	staff from the State Police to the site.
4	We gave them a nice tour, and if you
5	have any other questions about what
6	we're doing over there, I think they'll
7	be happy to update you on some of the
8	things they saw.
9	I'd like to start with maybe the
10	shipyard. As you know, our barges, are
11	hulls are being built at Bollinger's
12	yard in Amelia. Those three barges are
13	now up on the launch, all three of them
14	are on the launch. Barge A and B will
15	splash the week of February 7th, so
16	that's pretty exciting news to let you
17	know that two of the three barges will
18	be in the water during the week of
19	February 7th. We're hopeful that the
20	following week, river depending and

21	weather dependent, that the third barge,
22	the C barge or the C section of the
23	barge configuration will splash the week
24	of the 14th, and the latest the week of
25	the 21st. So everything is going quite
	67
1	well in the shipyard.
2	We discussed with senior staff this
3	week that we have added some scope at
4	shipyard because we've been waiting for
5	water. As you-guys all know, the river
6	the Mississippi River generally runs
7	high in December. We were hopeful to
8	get some high water in December, but
9	we've not been fortunate to have high
10	water yet, so that has postponed us
11	actually getting this the barges to
12	the site. So we have added some more
13	scope at the shipyard so that we can
14	mitigate some of that loss.
15	On the site itself, I think the guys
16	would be happy to tell you that things
17	are really popping and really moving.
18	Let me start with the site work. All of
19	the major dirt work on the River Road
20	relocation is now started. The
21	subgrates is in; the subsurface
22	drainage, the storm drainage is being
23	installed now, and the first weather

24	depending, of course, the first final
25	dirt elevation lifts are starting on
	68
1	River Road.
2	We were successful on the River Road
3	diversion, getting that in place
4	December 22nd. We also finished the
5	Gardere diversion on January 9th, I
6	believe. Yeah, I think it was
7	January 9th, but those two diversions
8	will allow us to do the roundabouts and
9	do the riverboat construction. So all
10	that's going quite well.
11	Dry site construction, the revetment
12	in the basement, this is the bottom of
13	our basin, that revetment work is coming
14	to a completion at the bottom. If you
15	knew a little bit about the site, it has
16	a back wall, a concrete cutoff wall and
17	then three other sides are earth and
18	berms. The revetment goes up the earth
19	and berms, and that work will be
20	finished second week in December. We're
21	hopeful that any day that the barges can
22	come out of the shipyard. We'll be
23	ready to receive the barges, and we have
24	been ready since late December to
25	receive the barges. So we're hoping
	60

1	again for a rise in the river.
2	All the plinths and foundations on
3	the dry side sorry, yeah, on the wet
4	side of the levee are now up and above
5	elevation that would prohibit any work
6	should the river rise, so we feel very
7	good and very confident that the work
8	will commence and keep going, and
9	we'll we will follow the guidance of
10	the Corps permit, which says that we
10	cannot do any kind of excavation or dirt
12	work at elevation 24. So all of our
13	work will be up and out of the water by
14	the time the water jumps up, and
15	hopefully we can deliver barges.
16	On the hotel, we have 97 of 368
17	piles in the ground right now. We're
18	averaging 17 a day. We're mobilizing a
19	second rig next week to accelerate that
20	process; and you'll see the first
21	elevated level of hotel the first week
22	in February, and then you'll see
23	elevated levels of the hotel every week
24	following that. So the base of the job
25	is going very well. Were excited about
	70
1	it, and now is when you start seeing
2	some things really starting to happen.

- 2 some things really starting to happen.
- 3 The next two tower cranes will go up

4	in the next 30 days, so you'll see four
5	tower cranes on the job within the next
6	30 days. Two of them are already up,
7	and then two will follow within the next
8	30 days.
9	So I'd like you to if you're a
10	religious person, we'd like you to pray
11	for water because we really need some
12	rain. As you know, Chairman, we are
13	weather dependent on getting these
14	barges to the site. We really need that
15	rise in river. Every week we meet on
16	schedule, and we mitigate every week
17	because every week we hope the barges
18	are going to be there, so every week
19	we're moving the schedule around trying
20	to mitigate, change up sequences, change
21	up lags on the schedule to hopefully get
22	this thing done by the end of the year.
23	We're still hopeful that that's our
24	finish date, but we are going to need
25	some help with the river very soon.
	71
1	CHAIRMAN MORGAN: That's a lot of
2	out of our control. Mr. Jones?
3	MR. JONES: Yeah, you said you
4	diverted you're diverting the traffic
5	around River Road. If I or another
6	member of the board just wanted to go

7	have a look at the project, how would we
8	go? Would we go River Road; there's a
9	way in that way?
10	MR. KORTMAN: Absolutely. We only
11	closed River Road for about three hours
12	itself; and we closed in accordance with
13	the DOTD, and it was accomplished
14	between 3:00 a.m. and 5 or 6 a.m. in the
15	morning. But River Road is still there.
16	It's just got a diversion on it, so it's
17	a gentle left. If running down River
18	Road, it's just a gentle left, moves
19	around the hotel footprint and then a
20	gentle right right back in the existing
21	River Road. Same with Gardere. It's
22	just a short detour while we get the new
23	construction done.
24	CHAIRMAN MORGAN: There is a link
25	that we have, I don't know if it's for
	72
1	public use, but we can send that link to
2	you, and they actually have a camera up.
3	MR. KORTMAN: We do have a web cam
4	up.
5	CHAIRMAN MORGAN: So you can see the
6	site, and that will be helpful. We'll
7	get that to you. Any other questions?
8	I know there's a lot of excitement in
9	Baton Rouge about the project. I

10	can't I even went to church and they
11	asked me about it, so it's just, you
12	know, we really appreciate the effort,
13	and I know it's it's really an
14	important construction project in the
15	Baton Rouge area and the area that I
16	represent, so I appreciate that. We go
17	back a long way, too, so.
18	MR. PARENTON: Yes, we do, Mr.
19	Chairman.
20	CHAIRMAN MORGAN: Money in the
21	closet; do you remember that?
22	MR. PARENTON: I sure do. I
23	remember validating slot machines as we
24	opened three boats in three years.
25	CHAIRMAN MORGAN: That was the first
	73
1	major fine we had. You weren't apart of
2	it.
3	MR. SANFILIPPO: Not quite the
4	things I want you to remember.
5	CHAIRMAN MORGAN: He was food and
6	beverage. It was just in his closet.
7	All right. Well, thank you very much.
8	Look forward to working with the team.
9	C. Consideration of petition by L'Auberge du
10	Lac for reconfiguration of gaming space,
11	No. R011001707
12	CHAIRMAN MORGAN: Next item is Item

13	C, Consideration of petition by
14	L'Auberge du Lac for reconfiguration of
15	gaming space.
16	SGT. WATTS: Good morning, Chairman
17	Morgan and Members of the Board, I'm
18	Sergeant Jeff Watts of the Louisiana
19	State Police Gaming Enforcement
20	Division. L'Auberge du Lac is
21	requesting a change to their designated
22	gaming area. The changes consist of a
23	net loss of 59 slot machines from 1,636
24	to 1,577 slot machines. The change also
25	consisted of a net gain of nine table
	74
1	games from 63 to 72. With the overall
2	changes, the designated gaming area will
3	increase from 24,285 square feet to
4	24,782 feet resulting in an increase of
5	497 square feet.
6	L'Auberge would still be within the
7	mandated square footage. Mr. Jim
8	Weisblog with Lay Pitman, Incorporated,
9	prepared the floor plan, and John
10	Fransic of ABS Consulting has approved
11	the changes. The Division has received
12	the proposed floor plan changes and
13	concur with Mr. Weisblog and ABS.
14	If there's any question, I'll be
15	glad to entertain them.

16	CHAIRMAN MORGAN: Okay. If there's
17	any questions, and we'd like to hear
18	from you.
19	MR. IAFRATE: Mr. Chairman, Members
20	of the Board, my name is Gino lafrate.
21	I've actually met many of you before.
22	I've been before you on a few occasions,
23	none of which were sanctions or
24	licensing violations, just like Mickey.
25	Really, I have a couple folks with
	75
1	me today. This is Mr. Keith Henson.
2	Keith is our Assistant General Manager,
3	Vice-President of Casino Operations and
4	Assistant General Manager at L'Auberge;
5	and then we also have a couple other
6	guys that didn't get introduced. We
7	have Lance George with us today. Lance
8	is our new General Manager back there.
9	He's our new General Manager at Boomtown
10	Bossier. Lance comes to us most
11	recently as he was the Assistant General
12	Manager at Boomtown New Orleans or
13	Boomtown Harvey, and then our new
14	General Manager at Boomtown Harvey is
15	Barry Regula, who many of you know from
16	Boomtown Bossier. Barry is now at West
17	Bank I think as of Wednesday you're a
18	West Bank resident?

19	MR. REGULA: Friday.
20	MR. IAFRATE: So Barry will be our
21	newest West Bank resident. This is
22	really part of this configuration
23	change is a pretty substantial
24	undertaking at L'Auberge. To a degree
25	it's part of making sure that, you know,
	76
1	Anthony and Cliff and Mickey and
2	everybody, they have a new car in the
3	garage, so we have got to make sure that
4	the old car at L'Auberge is still shiny
5	and they want to take it out for a spin.
6	This is part of approximately a
7	\$20 million capital investment into
8	L'Auberge through the course of 2011.
9	This represents pretty close to half of
10	that \$20 million. Really throughout the
11	course of this year we're going to
12	completely reconfigure the gaming space,
13	make it make it make it better
14	from a customer flow perspective,
15	increase the merchandising, increase the
16	product, improve the product and the
17	merchandising, generally, just make it a
18	much better facility; and we're clearly
19	proud of the facility that we have at
20	L'Auberge, but we're committed to making
21	sure that it is still the premier casino

22	resort in the State of Louisiana.
23	So this is really an effort over the
24	next several months where literally
25	there's virtually nothing on the floor
	77
1	that remains untouched. Virtually
2	every I believe every single slot
3	machine and every table game at some
4	point this year will be touched and
5	moved.
6	MR. SANFILIPPO: Absolutely.
7	MR. IAFRATE: So any specific
8	questions regarding the square footage I
9	would certainly hand them off to Keith.
10	I don't believe we're done,
11	Mr. Chairman, with this. I think this
12	is this is our first pass. The big
13	changes are the relocations of the of
14	the two high limit. So the high limit
15	slot room, which will move to where the
16	high limit table game salon is, and the
17	high limit slot room will increase in
18	size. It's our most profitable square
19	foot usage of space. This is a big
20	piece of this submission, and you'll
21	note an addition of a poker room which
22	is something L'Auberge has never offered
23	our guests.
24	We believe all the stuff in the

25	middle there will probably be a couple
	78
1	more iterations that unfortunately we'll
2	have to come back and seek approval on.
3	CHAIRMAN MORGAN: Very good. Any
4	questions?
5	MR. JONES: I was just trying to
6	understand the diagram, and in the high
7	limit area I see where the poker room
8	is. In the high limit area you have got
9	entitled, "High Limit Poker Room."
10	You're going to have poker tables over
11	there, too? I think it's mislabeled,
12	because it doesn't look like
13	MR. IAFRATE: It is mislabeled. We
14	can correct that.
15	MR. JONES: Yeah.
16	MR. IAFRATE: It's 12 the high
17	limit table game salon is 12 table
18	well, it's actually 13 tables. There's
19	a semi-private table that sits off by
20	itself, and then the poker room is seven
21	tables.
22	MR. JONES: Yeah. Okay.
23	CHAIRMAN MORGAN: We'll entertain a
24	motion.
25	MS. ROGERS: I so move.
	79

1 CHAIRMAN MORGAN: Miss Rogers moves

2 to approve. 3 MR. STIPE: Second. CHAIRMAN MORGAN: Seconded by Mr. 4 5 Stipe. Is there any objection? Hearing 6 none, that's approved. Thank you. Go 7 make money. 8 D. Consideration of petition by Horseshoe 9 Casino for reconfiguration of gaming 10 space, No. R010800198 11 CHAIRMAN MORGAN: The next item is 12 Consideration of petition by Horseshoe 13 Casino for reconfiguration of gaming 14 space. 15 SGT. WATTS: Chairman Morgan, 16 Members of the Board, Horseshoe Casino 17 is requesting a change to their 18 designated gaming area to change 19 consistent with net gain of six slot 20 machines from 1,358 to 1,364 slot 21 machines. There are no changes to the 22 table games at all. There's still 23 currently 77. With the overall changes, 24 the designated gaming area will increase 25 from 25,540 square feet to 25,553 square 80 1 feet resulting in an increase of 13 2 square feet. 3 Horseshoe Casino would still be

4 within the mandated square footage. Mr.

5	Darrel McCann with Arthur Dardenne,
6	Incorporated, prepared the floor plan.
7	Mr. Kho, K-H-O, of ABS Consulting has
8	approved the changes. The Division has
9	reviewed the proposed floor plan changes
10	and concur with Mr. McCann and ABS, and
11	if they have any questions, I'll be glad
12	to entertain them. I also have Mr. John
13	Cunningham from Arthur Dardenne if
14	there's any questions.
15	CHAIRMAN MORGAN: Okay. Are there
16	any questions? [No response.]
17	Entertain a motion.
18	MR. BRADFORD: So move.
19	CHAIRMAN MORGAN: Motion by
20	Mr. Bradford.
21	MS. NOONAN: Second.
22	CHAIRMAN MORGAN: Seconded by Miss
23	Noonan. Is there any objection? [No
24	response.] Hearing none, that's
25	approved.
	81
1 \	/III. PROPOSED SETTLEMENTS/APPEALS FROM HEARING
2	OFFICERS' DECISIONS
3	1. In Re: Shawanda Harris - No.
4	PO40053971 (appeal)
5	CHAIRMAN MORGAN: That brings us to
6	Item VIII, Proposed Settlement/Appeals
7	from Hearing Officers' Decisions. The

8	first one up is in reference to Shawanda
9	Harris. This is an appeal come on
10	up, Miss Harris. This is an appeal.
11	Members, if you recall, we heard this
12	issue in, I believe, it was November,
13	and it was continued until this hearing
14	date to ask for more information with
15	regard to the legal issues surrounding
16	it. Why don't you go ahead and
17	introduce reiterate the issue, and
18	then
19	MR. TYLER: Chairman Morgan, Board
20	Members, Assistant Attorney General
21	Michael Tyler appearing in the matter of
22	the continuance of the appeal of
23	Shawanda Harris. This is case number
24	PO40053971. This matter was continued
25	based upon the facts that the original
	82
1	appeal came out of the decision from
2	Hearing Officer Brown denying the
3	renewal application for Miss Shawanda
4	Harris's non-key gaming employee permit.
5	The facts presented was that in
6	2010, Miss Harris submitted the renewal
7	application for her non-key gaming
8	employee permit which she originally
9	received in July of 2008. On that
10	application, she did disclose that she

11	had a 2002 conviction for the crime of
12	battery of a police officer.
13	At the time of this conviction, the
14	crime was not classified as a crime of
15	violence in the criminal code. At the
16	time that the Division received the 2010
17	renewal application, they researched it
18	and found that in August of 2008, which
19	was roughly a month after Miss Harris
20	received her non-key gaming employee
21	permit, that the legislature did, in
22	fact, modify the criminal code and
23	defined or classified the crime of
24	battery of a police officer as being a
25	crime of violence.
	83
1	Given that fact, the Division,
2	looking at the law and looking at the
3	mandates of the gaming law wherein under
4	2728, I want to say it's section B, it
5	requires that individuals convicted of
6	crimes of violence cannot receive a
7	non-key gaming employee permit as well
8	as other licenses and approvals. And
9	then it goes on to say in 2728(C) that
10	there are effects that can cure the
11	problem of a person being precluded from
12	getting a license or a permit; however,
4.2	

13 that will not apply of persons convicted

14	of crimes	of violence.

So given the fact of the statement of the law, the State Police decided to
deny the application, and once evidence
and testimony was submitted at the
hearing, Judge Brown sustained that
revocation and issued his decision. And
that brought us before you-guys on Miss
Harris's appeal. This matter was
continued due to the fact that this was
the first time that this particular
issue has come before the Board or even
84
before the hearing office as an
adjudicated body, and we wanted more
clarity or the Board wanted more
clarity as to how to move this thing
forward, how to analyze this matter with
respect to the interesting effects of
the law and how to reasonably rule in
whatever favor it shall be, whether it's
for the denial of the permit or the
granting of the permit.
And so we were asked to research
this matter, to submit information and
come before you on today, and now we are
here.
CHAIRMAN MORGAN: Miss Harris, you

17	Board.
18	MS. HARRIS: I just want to say that
19	I was denied my license. I was falsely
20	accused of this crime to begin with.
21	This happened in 2002, January of 2002.
22	It is now nine years later, and it's
23	still following me, should I say; and
24	I'm just hoping that y'all can overturn
25	the decision and grant me my license.
	85
1	CHAIRMAN MORGAN: You were convicted
2	of it?
3	MS. HARRIS: I was convicted, yes,
4	sir.
5	CHAIRMAN MORGAN: Did you plead
6	guilty, or did you you were convicted
7	in a court? You went to trial?
8	MS. HARRIS: I was convicted in a
9	court. I didn't plead guilty.
10	CHAIRMAN MORGAN: Okay. Okay,
11	members, you're given an opportunity if
12	you have any questions. Mr. Stipe?
13	MR. STIPE: Mr. Tyler, in your
14	supplemental brief you cited the case of
15	State vs. Mourra and that supports the
16	position you're taking in this
17	particular case.
18	MR. TYLER: From a legal analysis,
19	if you look at facts as were cited in

20	State v. Mourra, if you were able to
21	actually pull the case, it's an
22	interesting written opinion that's a
23	little hard to follow at times, but
24	actually if you look at facts and line
25	up the facts of that case with the facts
	86
1	of this case, it's almost pretty square.
2	And I believe the analysis of the Fifth
3	Circuit Court of Appeal goes in line
4	with the position that the Division has
5	taken in this matter and should act to
6	give credence to that particular
7	position and help support the Division
8	in its denial.
9	MR. STIPE: That's all I have.
10	CHAIRMAN MORGAN: Anyone else?
11	Y'all, if you would, hit your button so
12	I can get you in order. Mr. Singleton
13	is next.
14	MR. SINGLETON: I guess I'm still
15	we referred this back, and we're back
16	here with it again. If we wanted to
17	help the lady, what is it that we can do
18	to help her? I mean, you're quoting the
19	law. I understand what you're saying
20	what is in the law. It means we've got
21	to go to the legislature to get the law
22	changed in order to help her?

23	MR. TYLER: In a sense, yes. Yes.
24	As an agency, you are required to act in
25	accordance with the law. Now, you are
	87
1	given some discretion in your actions.
2	In the issue in this particular one
3	comes down to whether or not the Board's
4	discretion can apply in this particular
5	case. Under 2728, the language in the
6	statute clearly shows that individuals
7	who have convictions that are classified
8	as crimes of violence shall not receive
9	any type of approvals, licenses or
10	permits. The question that the Board
11	has to take up is whether or not the
12	discretion that is granted to it can
13	apply in that sense, whether or not that
14	"shall" language is an actual mandate
15	wherein no approval or permit can be
16	issued, or whether or not the Board has
17	leeway to act outside of that particular
18	statute and grant a permit.
19	MR. SINGLETON: Well, how do I
20	determine that? You're telling me I
21	can't. Say I want to help the lady and
22	I'll make a motion to grant her her
23	license, am I violating the law?
24	MR. TYLER: Yes. Yes, as long as
25	the language the Division's position

1	is, from the standpoint of the statement
2	of the law and the "shall" language, is
3	that it's not permissive, that's it's
4	mandatory; and that has been the
5	position taken by the Division since the
6	establishment of gaming law that from
7	the standpoint of that "shall" language,
8	it's not permissive, that it's
9	mandatory. And based upon this
10	particular case and the language of the
11	law, any action using that particular
12	type of discretion in opposite of what
13	the law states, since it is not
14	permissive language, shall be seen as
15	inviolative [sic] of the language of the
16	law, but ultimately the Division takes
17	this position: The Board, as this
18	independent body, is up to its
19	discretion and its will to make its own
20	decision, just understanding that the
21	law is the law and whatever guidance
22	that you need on the law is the guidance
23	that you get on the law. But I'm here
24	on behalf of the Division.
25	MR. SINGLETON: Mr. Chairman, can
	89
1	you give me any interpretation of what
2	he just got through telling me?

3	CHAIRMAN MORGAN: In all honesty, if
4	you want to if you want to assist
5	Miss Harris, the Board should move this
6	matter one way or the other and not
7	continue it. You would need to make a
8	decision. We have to live with the
9	decisions we make today for awhile, you
10	know, until a court addresses it in the
11	future.
12	So if you want to the Board has
13	to apply the law that is given to us by
14	the legislature. And it you're right
15	in that it says "shall." And to help
16	Miss Harris, believe it or not, the
17	Board, in my opinion, needs to affirm
18	the hearing officer's decision, and the
19	reason is so that she would at least
20	have an opportunity for a remedy at the
21	district court if that's where she so
22	feels she needs to take it.
23	Other than that, the Board certainly
24	is it's in our discretion to
25	overturn to reverse the hearing
	90
1	officer's decision, but there again,
2	you're, I think, setting some very
3	questionable case precedent in the
4	future when you do that.
5	I don't know that I was any clearer,

6	but it's a very difficult case we have.
7	MR. SINGLETON: Well, I guess the
8	issue for me becomes, one and I
9	understand what you're saying, and we
10	have to do that. But if she has got to
11	go to court, then that's a court matter
12	where I don't know if it would be
13	helping her if she don't have the money
14	to get a lawyer to go and deal with
15	this. And, you know, with the gaming
16	industry, I guess, as big as it is,
17	maybe there's somebody out there that's
18	willing to go to bat for her in some way
19	to help her through this process, and I
20	would just hope that would happen.
21	MS. HARRIS: I just have a question.
22	Being that this was considered a
23	misdemeanor crime nine years ago, is
24	that still considered a violent crime?
25	CHAIRMAN MORGAN: Well, the
	91
1	legislature defined it as a violent
2	crime since that occurrence. The
3	difficulty the Board has is we have to
4	apply the new standard when you renew a
5	permit. Even though the crime was a
6	misdemeanor, it's still considered by
7	the legislature as a crime of violence.
8	I think it's an unintended consequence

9	that you're faced with, but until it's
10	remedied in legislation, I don't know
11	that the Board has the latitude to deal
12	with it.
13	MS. HARRIS: So if the Board doesn't
14	have any leeway, what was the purpose of
15	me coming here?
16	CHAIRMAN MORGAN: You had a right to
17	appeal, but if that
18	MS. HARRIS: I have a right to
19	appeal, but at the same time, if you're
20	not going to overturn the decision,
21	there's no reason to appeal.
22	CHAIRMAN MORGAN: Well, the law that
23	was applied by the hearing officer is
24	what the Board has to determine whether
25	is appropriate or not, and that's the
	92
1	consequences we're facing now. It's my
2	opinion that it was, but, you know, the
3	Board might feel otherwise; do you know
4	what I'm saying? Mr. Jones.
5	MR. JONES: I'm in a quandary like
6	everybody else. I mean, it just seems
7	to me it isn't right. She had her
8	license. The legislature passes the
9	law, and then she loses her license. I
10	mean, I'm not a lawyer, but ex post
11	facto seems like it ought to play in

13But if you could tell us very14briefly kind of what happened, it might15have a bearing on my thinking when you16got charged with this.17MS. HARRIS: Basically what18happened, the police came to arrest my19brother. My brother jumped on the20police. I was trying to stop him, and21they charged me with the crime.22CHAIRMAN MORGAN: Mr. Bradford.23MR. BRADFORD: I think obviously24everyone here is sympathetic to your25situation and what the Chairman referred9311to as the unintended consequences of2this new legislation that was passed in32008. I'm not sure of all the legal4maneuverings from this day forward, but5I believe that this board has the6authority to overrule the hearing7officer's decision, right or wrong, in8its action.9I think Mr. Tyler has done an10excellent job explaining the entire11situation to us, and I want to thank him12for that. But I will tell you now: I13am when this motion is made and when14somebody makes it, I am going to vote to	12	there somewhere.
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12 for that. But I will tell you now: I13 am when this motion is made and when	10	excellent job explaining the entire
13 am when this motion is made and when	11	situation to us, and I want to thank him
	12	for that. But I will tell you now: I
14 somebody makes it, I am going to vote to	13	am when this motion is made and when
	14	somebody makes it, I am going to vote to

15	overturn the hearing officer's decision.
16	I believe this is a retroactive
17	application of the law. I don't know if
18	that's right. I'm sure it's maybe
19	legal; but it's not fair, and I believe
20	that good people need to stand up when
21	something's not fair and object.
22	So anyway, I just wanted you and the
23	Board to know how I feel about it, and
24	if there are no other comments or
25	anybody wants to jump in okay, after
	94
1	he's done I'll make a motion.
2	CHAIRMAN MORGAN: Okay. Mr. Stipe?
3	MR. STIPE: Miss Harris, to directly
4	answer your question, I'm the one who
5	asked to continue it. I asked to
6	continue it for two months so that you
7	would have the opportunity to retain
8	counsel to look at the case, if that's
9	what you wanted to do, and I asked for
10	supplemental briefs from Mr. Tyler. I
11	looked at the case that he cited, State
12	vs. Mora. I also looked at the case
13	Guillot versus the Gaming Control Board.
14	My conclusion at the end of that is
15	that we I believe that we're
16	compelled to affirm the hearing
17	officer's the hearing officer's

18	decision. I think it is a correct
19	application of the law. I didn't amend
20	the law to include the definition as it
21	was, and I don't think anybody that
22	amended the law did it for the purpose
23	of directing it at you.
24	So I think what this particular
25	situation is an unintended consequence,
	95
1	but it is a consequence, I believe, as I
2	read the law as I read these cases.
3	So, Mr. Chairman, I'll make a
4	motion I need to make a motion or
5	Mr. Bradford can.
6	CHAIRMAN MORGAN: I think Mr.
7	Bradford wanted to have the floor to
8	make a motion, so Mr. Bradford.
9	MR. BRADFORD: I'm not sure where
10	this goes from here. If this board were
11	to overturn the hearing officer's
12	decision and grant you a license, after
13	that someone would have to object, I
14	think. The State Police or the Attorney
15	General would have to take action to
16	overturn our our granting you a
17	license, and I'm not sure that if
18	they will or will not do that. I have
19	no idea, but I rarely I rarely oppose
20	the State Police's wisdom in these

21	issues or the Attorney General's wisdom
22	in these issues, but I do today make a
23	motion that we overturn the hearing
24	officer and grant this license.
25	MR. SINGLETON: And I'll second the
	96
1	motion.
2	CHAIRMAN MORGAN: The motion would
3	be to reverse the hearing officer's
4	decision and award the permit, seconded
5	by Mr. Singleton?
6	MR. SINGLETON: Yes.
7	CHAIRMAN MORGAN: The Chair would
8	offer a substitute motion to affirm the
9	hearing officer's decision. We need a
10	second.
11	MR. JUNEAU: Second.
12	CHAIRMAN MORGAN: Seconded by
13	Mr. Juneau. So we need to take a vote
14	on the substitute motion to affirm the
15	hearing officer's decision. Miss
16	Tramonte.
17	THE CLERK: Okay. This is to affirm
18	the hearing officer's decision:
19	CHAIRMAN MORGAN: Call the roll.
20	THE CLERK: Miss Rogers?
21	MS. ROGERS: Yes.
22	THE CLERK: Mr. Bradford?
23	MR. BRADFORD: No.

24	THE CLERK: Mr. Jones?
25	MR. JONES: No.
	97
1	THE CLERK: Mr. Stipe?
2	MR. STIPE: Yes.
3	THE CLERK: Mr. Juneau?
4	MR. JUNEAU: Yes.
5	THE CLERK: Mr. Singleton?
6	MR. SINGLETON: No.
7	THE CLERK: Miss Noonan?
8	MS. NOONAN: Yes.
9	THE CLERK: Chairman Morgan?
10	CHAIRMAN MORGAN: Yes. That motion
11	carries to affirm the hearing officer's
12	decision. Mr. Gautreaux, can somebody
13	at least inform Miss Harris about the
14	options she has? Thank you.
15	MR. TYLER: Thank you.
16	2. In Re: Superstop Enterprises, Inc.,
17	d/b/a Square Deal Casino - No. 4700511121
18	(proposed settlement)
19	CHAIRMAN MORGAN: Item II is
20	Superstop Enterprises doing business as
21	Square Deal Casino, proposed settlement.
22	MR. HEBERT: Good morning, Chairman
23	Morgan, Members of the Board,
24	Christopher Hebert, Assistant Attorney
25	General here representing the Office of

1	State Police in the matter of Superstop
2	Enterprises, Inc., doing business as
3	Square Deal Casino, number two on your
4	docket.
5	On May 4th, 2008, Donald Stein, Sr.,
6	a lessor of the truckstop property
7	passed away. Mr. Stein's 25 percent
8	interest in the truckstop property and
9	the lease agreement was transferred and
10	equally divided between the spouse and
11	four children. Mr. Stein's death was
12	disclosed to the Division on May 18th,
13	2010, the date the Division received
14	Square Deal Casino's 2010-2011 renewal
15	application.
16	Katherine Stein previously met
17	suitability as a spouse of the deceased;
18	however, the other four heirs of the
19	deceased had not submitted to
20	suitability prior to the submission of
21	the 2010 renewal application. All have
22	been subsequently found suitable.
23	In lieu of administrative action,
24	the parties have stipulated that the
25	licensee pay a civil penalty of \$2,750.
	99
1	The settlement, therefore, provides for
2	such penalty, and Hearing Officer
3	Reynolds has signed the settlement

4	agreement. We're here this morning
5	seeking Board approval of the
6	settlement.
7	CHAIRMAN MORGAN: Any questions,
8	members? Entertain a motion.
9	MR. BRADFORD: Motion to approve.
10	MR. JUNEAU: Second.
11	CHAIRMAN MORGAN: Mr. Bradford makes
12	a motion to approve, seconded by
13	Mr. Juneau. Is there any objection?
14	Hearing none, that's approved.
15	3. In Re: Bus Group, Incorporated - No.
16	PO85202579 (proposed settlement)
17	CHAIRMAN MORGAN: The next item is
18	Number 3, the Bus Group, Incorporated,
19	proposed settlement.
20	MR. HEBERT: Christopher Hebert,
21	Assistant Attorney General appearing on
22	behalf of Olga Bogran and representing
23	the Office of State Police in the matter
24	of the Bus Group, Incorporated.
25	On January 28th, 2007, David Gruber,
	100
1	vice-president and five percent owner of
2	Bus Group transferred all of his shares
3	in the permittee to John Dunn, Jr.,
4	secretary and 44 percent owner of the
5	permittee.
6	The transfer was disclosed on the

7	level two business renewal application
8	submitted to the Division on March 19th,
9	2010. Both current owners had
10	previously been found suitable. The
11	permittee admits that they did not
12	timely disclose the share transfers
13	required by gaming law.
14	In lieu of administrative action in
15	this matter, the parties have stipulated
16	that the permittee pay a civil penalty
17	of \$3,000. The settlement, therefore,
18	provides for such a penalty, has been
19	signed off by Hearing Officer Brown, and
20	we're here this morning seeking Board
21	approval of the settlement.
22	CHAIRMAN MORGAN: Any questions?
23	[No response.] I'll entertain a motion.
24	MS. ROGERS: Motion.
25	CHAIRMAN MORGAN: Motion by Miss
	101
1	Rogers.
2	MR. JUNEAU: Second.
3	CHAIRMAN MORGAN: Seconded by Mr.
4	Juneau to approve. Any objection? [No
5	response.] That's approved.
6	4. In Re: Ulster Carpet Mills North
7	American, Inc No. PO86502538 (proposed
8	settlement
9	CHAIRMAN MORGAN: The next one is

10	Ulster Carpet Mills North America.
11	MR. HEBERT: Christopher Hebert,
12	Assistant Attorney General appearing on
13	behalf of Assistant Attorney General
14	Olga Bogran, and again representing the
15	Office of State Police in the matter of
16	Ulster Carpet Mills North America,
17	number four on the docket.
18	John B. Wilson, director and
19	33 percent owner of the parent company,
20	Ulster Carpet Mills, died on June 30th,
21	2009. The licensee disclosed his death
22	on January 14th, 2010, for a renewal
23	application. The new owners of the
24	deceased portion had not all submitted
25	to suitability previously but have all
	102
1	been since or subsequently found
2	suitable. The permittee admits to not
3	disclosing Mr. Wilson's death within 15
4	calendar days as required by gaming law.
5	In lieu of administrative action,
6	the parties have stipulated that the
7	licensee pay a civil penalty of \$3,000;
8	and, therefore, the settlement provides
9	for such penalty has been signed by
10	Hearing Officer Brown, and we're here
11	this morning seeking Board approval of
12	this settlement, as well.

13	CHAIRMAN MORGAN: Okay, thank you.
14	Any questions? I'll entertain a motion.
15	MR. JONES: So moved.
16	CHAIRMAN MORGAN: By Mr. Jones to
17	approve.
18	MR. SINGLETON: Second.
19	CHAIRMAN MORGAN: Seconded by
20	Mr. Singleton. Any objection? Hearing
21	none, it's approved.
22	MR. HEBERT: Thank you.
23	CHAIRMAN MORGAN: You earned your
24	money, huh? All right.
25	7. In Re: Earl L. Stark d/b/a Earl L. Stark
	103
1	- No. 0106613110 (proposed settlement)
2	CHAIRMAN MORGAN: We have number 5,
3	LML Enterprises, LLC, doing business as
4	Cajun Country Casino [sic].
5	MS. PICHON: Good morning, Chairman
6	Morgan, Members of the Board, I'm
7	Nicolette Pichon, Assistant Attorney
8	General, representing the Office of
9	State Police in the matter of Earl Stark
10	d/b/a Earl Stark.
11	Earl Stark, a Type Six device owner
12	licensee, failed to properly supervise
13	all employees and maintain a current
14	written maintenance log for each of the
15	50 devices it owns and operates at

17	Studebaker's Truckstop Casino.
17	In lieu of administrative action
18	against Earl Stark for said violations,
19	the parties have stipulated that the
20	licensee shall pay a total penalty of
21	\$15,000. The Division respectfully
22	requests your approval of the submitted
23	compromise and settlement agreement.
24	CHAIRMAN MORGAN: Any questions by
25	any members? Entertain a motion.
	104
1	MR. JUNEAU: I'll make a motion.
2	CHAIRMAN MORGAN: By Mr. Juneau to
3	approve.
4	MR. JONES: Second.
5	CHAIRMAN MORGAN: Seconded by Mr.
6	Jones. Any objections? Hearing none,
7	that's approved.
8	5. In Re: LML Enterprises, LLC, d/b/a Cajun
9	Country Casino - No. 2900515058 (proposed
10	settlement)
11	MS. PICHON: Thank you. Nicolette
12	Pichon, Assistant Attorney General
13	representing the Office of State Police
	in the matter of LML Enterprises, LLC,
14	
14 15	d/b/a Cajun Country Casino.
	d/b/a Cajun Country Casino. LML, a Type 5 truckstop licensee,
15	

19	corporation to an LLC on January 7th,
20	2009. The Division was not notified
21	until June 9th, 2010.
22	In lieu of an administrative action
23	against LML, the parties have stipulated
24	that the permittee excuse me, the
25	licensee shall pay a total penalty of
	105
1	\$500.
2	CHAIRMAN MORGAN: Any questions?
3	MR. BRADFORD: Make a motion.
4	CHAIRMAN MORGAN: Entertain a motion
5	by Mr. Bradford to approve.
6	MR. SINGLETON: Second.
7	CHAIRMAN MORGAN: Seconded by
8	Mr. Singleton. Any objection? Hearing
9	none, that's approved.
10	MS. PICHON: Thank you.
11	CHAIRMAN MORGAN: Go ahead to number
12	seven [sic].
13	6. In Re: LML Enterprises, LLC, d/b/a Cajun
14	Country Casino Travel Plaza - No.
15	2900615621 (proposed settlement)
16	MS. PICHON: Nicolette Pichon,
17	Assistant Attorney General, representing
18	the Office of State Police in the matter
19	of LML Enterprises, LLC, d/b/a Cajun
20	Country Casino Travel Plaza.
21	LML Enterprises is a Type 6 device

22	owner licensee that also failed to
23	timely notify the Division that LML was
24	converted from a corporation to an LLC
25	on January 7th, 2009. The Division was
	106
1	not notified until June 9th, 2010.
2	In lieu of administrative action
3	against LML, the parties have stipulated
4	that the licensee shall pay a total
5	penalty of \$500 for the violation. The
6	Division respectfully requests your
7	approval of the submitted compromise and
8	settlement agreement.
9	CHAIRMAN MORGAN: Okay. I might
10	have missed something. How many LMLs
11	did we have?
12	MS. PICHON: Two.
13	THE CLERK: But Stark was done
14	before.
15	COURT REPORTER: She did them out of
16	order.
17	CHAIRMAN MORGAN: All right. Motion
18	by Miss Rogers, seconded by Mr. Bradford
19	to approve. Any objection? Hearing
20	none, it's approved.
21	Do you have the rest?
22	MS. PICHON: No, but thank you.
23	8. In Re: Houma-Coteau Holings, LLC, d/b/a
24	Houma Coteau Travel Plaza - No.

25

5500511261; I-220 Travel Plaza, LLC,

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1	d/b/a Goldmine Casino - No. 0801512159;
2	Flying J. Gaming, LC, d/b/a Flying J.
3	Gaming, LC - No. 0904606093; Coushatta
4	Truckstop, LLC, d/b/a Coushatta Truckstop
5	- No. 4101511094; H & R Truck Stop &
6	Casino, LLC, d/b/a Goldmine Casino - No.
7	6100512722; Caddo-Bossier Gaming Co.,
8	LLC, d/b/a Caddo-Bossier Gaming Co., LLC-
9	No. 0904611160; Harold L. Rosbottom, Jr.,
10	d/b/a Gaming Solutions - No. 0904813994;
11	Big Top Travel Center & Casino, LLC,
12	d/b/a Big Top Travel Center & Casino -
13	No. 3300512939; Nitro Gaming d/b/a
14	Mansfield Travel Plaza & Casino - No.
15	1600513773; Minden Truck Center, LLC,
16	d/b/a Truckers Paradise - No. 6000507238;
17	Pizza Town Cafe, LLC, d/b/a Pizza Town
18	Cafe - No. 0903110745; Nitro Gaming,
19	Inc., d/b/a Nitro Gaming, Inc No.
20	0904603676; Minden Truck Center, LLC,
21	d/b/a Waverly Truckstop - No. 3300510619;
22	Louisiana Gaming Corp., d/b/a Louisiana
23	Gaming Corp No. 0904600087; St.
24	Francisville Investments d/b/a Southern
25	Belle Truckstop & Casino - No.
	108

1 6300512233; Opelousas 190 Truck Stop,

2	LLC, d/b/a Opelousas 190 Truck Stop - No.
3	4900511817 (proposed settlement)
4	CHAIRMAN MORGAN: Okay, thank you.
5	All right. We're at eight, Houma-Coteau
6	Holdings, LLC, Et Al. We have an old
7	face here.
8	MR. COLOMB: Seasoned, I'd prefer.
9	CHAIRMAN MORGAN: Ole, O-L-E.
10	MR. COLOMB: Good morning, Chairman,
11	Board Members, Kevin Colomb on behalf of
12	the Honorable Gerald A. Schiff, trustee
13	for Harold Rosbottom and the other 15
14	licensees on the agenda.
15	MR. TYLER: Assistant Attorney
16	General Michael Tyler appearing on
17	behalf of the Division in the matter of
18	Houma-Coteau Holdings, LLC, Et Al, the
19	proposed settlements.
20	Chairman Morgan, at this time, what
21	we're going to do is present this here
22	settlement. It was approved by the
23	hearing office. It pertained to
24	consolidated 16 licensees. Sixteen of
25	the licensees were cited by the Division
	109
1	for failing to notify the Division of a
2	Louisiana Department of Insurance
3	investigation of member/owner, Harold
4	Rosbottom, Jr., failing to notify the

5	Division of a settlement that was
6	entered into between Harold L.
7	Rosbottom, Jr., and the Louisiana
8	Department of Insurance, as well as
9	submitted an annual licensee form to the
10	Division without disclosing the
11	Louisiana Department of Insurance
12	investigation and settlement.
13	In addition to that, four of the
14	sixteen licensees were also cited for
15	submitting renewal affidavit
16	certification to the Division without
17	disclosing the Louisiana Department of
18	Insurance investigation.
19	On November 10th, 2010, notices of
20	recommendation of administrative action
21	were issued to the various licensees in
22	this matter. In lieu of administrative
23	action against the licensees, the
24	bankruptcy trustee for the licensees has
25	agreed to settle this matter with a
	110
1	payment of a civil penalty of \$36,000.
2	The Division has agreed to accept the
3	\$36,000 civil penalty in lieu of
4	administrative action. We now submit
5	this settlement for your approval.
6	CHAIRMAN MORGAN: Do you have
7	anything to say, Kevin?

8	MR. COLOMB: Just that we appreciate
9	working with the A.G.'s Office in
10	getting this behind us.
10	CHAIRMAN MORGAN: We have a question
12	by Mr. Stipe.
12	MR. STIPE: Is the Chapter 11 plan
14	approved yet?
15	MR. COLOMB: No, it's not.
16	MR. STIPE: What's the timeline for
17	approving it?
18	MR. COLOMB: I'm not quite sure what
19	that is. I wasn't prepared for that
20	type of question, to be honest with you.
21	MR. STIPE: Mr. Tyler, how did this
22	come to the attention, if you know
23	this activity in 2005 I guess.
24	MR. TYLER: Yes. I want to say
25	subsequent to various meetings with
	111
1	Harold Rosbottom, Jr., and the
2	Department of Insurance, his attorney
3	did submit some type of notification to
4	the Division explaining a meeting or
5	proposed not necessarily
6	investigation of the insurance company
7	that Harold Rosbottom was a part of, I
8	would say.
9	MR. STIPE: That's all. Thank you
10	y'all. I appreciate it.

11	CHAIRMAN MORGAN: Any other
12	questions? What's the pleasure of the
13	Board?
14	MR. STIPE: I'll move to approve.
15	CHAIRMAN MORGAN: Mr. Stipe moves to
16	approve the settlement.
17	MR. JUNEAU: Second.
18	CHAIRMAN MORGAN: Second by
19	Mr. Juneau. Is there any objection?
20	Hearing none, those are approved.
21	MR. TYLER: Thank you.
22	CHAIRMAN MORGAN: Is there a motion
23	to adjourn?
24	MR. WEST: I have got a public
25	question. Mr. Chairman, Paul West from
	112
1	Baker, Donelson. Can you just give us
2	some format of what we're going do on
3	February 9th?
4	CHAIRMAN MORGAN: The State Police
5	will present their findings, along with
6	the Attorney General, to the Board if
7	the investigative reports are to me in
8	time. We would the board members
9	will have an opportunity to ask
10	questions of the investigative findings,
11	and then we would have the applicants
12	before the Board to give them, about, a
13	30-minute opportunity to respond to any

14	information as provided and also to tie
15	up any loose ends or matters that they
16	have got they think will be
17	beneficial to their project to address
18	the Board, and then we would have an
19	opportunity for public comment.
20	MR. WEST: So they should be here
21	and be prepared to bring the Board up to
22	date on developments and where they are
23	with their projects?
24	CHAIRMAN MORGAN: I don't need a
25	full-blown presentation like before, but
	113
1	it would be just to tie up any loose
2	ends and then to address any questions
3	that board members might have. And then
4	the regularly scheduled meeting, which
5	is on the
6	THE CLERK: Seventeenth.
7	CHAIRMAN MORGAN: seventeenth,
8	the Board would entertain issuance of a
9	license at that time.
10	MR. WEST: That helps. Thank you.
11	IX. ADJOURNMENT
12	CHAIRMAN GAUDIN: Okay. We need a
13	motion to adjourn.
14	MR. JUNEAU: I'll make a motion.
15	CHAIRMAN MORGAN: Mr. Juneau
16	motions.

17	MR. JONES: Second.
18	THE CLERK: And Mr. Jones seconded.
19	CHAIRMAN MORGAN: And Mr. Jones
20	seconded. Is there any objection? [No
21	response.]
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1	REPORTER'S PAGE
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3	I, SHELLEY PAROLA, Certified Shorthand
4	Reporter, in and for the State of Louisiana, the
5	officer before whom this sworn testimony was
6	taken, do hereby state:
7	That due to the spontaneous discourse of this
8	proceeding, where necessary, dashes () have been
9	used to indicate pauses, changes in thought,
10	and/or talkovers; that same is the proper method
11	for a Court Reporter's transcription of a
12	proceeding, and that dashes () do not indicate
13	that words or phrases have been left out of this
14	transcript;
15	That any words and/or names which could not
16	be verified through reference materials have been
17	denoted with the word "(phonetic)."
18	
19	

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24	SHELLEY PAROLA
	Certified Court Reporter #96001
25	Registered Professional Reporter
	115
1	STATE OF LOUISIANA
2	PARISH OF EAST BATON ROUGE
3	I, Shelley G. Parola, Certified Court
4	Reporter and Registered Professional Reporter, do
5	hereby certify that the foregoing is a true and
6	correct transcript of the proceedings in the
7	preceding matter on January 20, 2011, as taken by
8	me in Stenographic machine shorthand, complemented
9	with magnetic tape recording, and thereafter
10	reduced to transcript, to the best of my ability
11	and understanding, using Computer-Aided
12	Transcription.
13	I further certify that I am not an
14	attorney or counsel for any of the parties, that I
15	am neither related to nor employed by any attorney
16	or counsel connected with this action, and that I
17	have no financial interest in the outcome of this
18	action.
19	Baton Rouge, Louisiana, this 14th day of
20	February, 2011.
21	

22 _____ 23 SHELLEY G. PAROLA, CCR, RPR CERTIFICATE NO. 96001

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