

Transcript of the Testimony of
**LOUISIANA GAMING CONTROL BOARD 8-
15-2024**

August 15, 2024



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1	STATE OF LOUISIANA LOUISIANA GAMING CONTROL BOARD AUGUST 15, 2024 BOARD MEETING This Louisiana Gaming Control Board Meeting was taken by Belinda K. Amerson, a Certified Court Reporter in and for the State of Louisiana, at the Louisiana State Capitol, House Committee Room 1, 900 North 3rd Street, Baton Rouge, Louisiana on the 18th day of July, 2024.	2	1 APPEARANCES: 2 3 CHAIRMAN CHRISTOPHER HEBERT 4 5 MS. HOOD 6 7 MS. HERNANDEZ 8 9 MAJOR ADAM ALBRIGHT 10 11 FRANCESCA L. HAMILTON-ACKER 12 13 CLAUDE D. JACKSON 14 15 JARED CONIGLIO 16 17 MS. KATHRYN BECNEL 18 19 RONALD J. SHOLES 20 21 ASHLEY ANDERSON TRAYLOR 22 23 MS. LEWIS 24 25
3	1 2 CHAIRMAN HEBERT: 3 Good morning, everyone. I'd like to 4 call to order the meeting of the Louisiana 5 Gaming Control Board for Thursday, August 6 15th, 2024. 7 Ms. Hernandez, would you please call 8 the roll? 9 MS. HERNANDEZ: 10 Chairman Hebert. 11 CHAIRMAN HEBERT: 12 Here. 13 MS. HERNANDEZ: 14 Ms. Berry. 15 MS. BERRY: 16 Here. 17 MS. HERNANDEZ: 18 Ms. Becnel. 19 MS. BECNEL: 20 Here. 21 MS. HERNANDEZ: 22 Mr. Jackson. 23 MR. JACKSON: 24 Here. 25 MS. HERNANDEZ:	4	1 Ms. Lewis. 2 MS. LEWIS: 3 Here. 4 MS. HERNANDEZ: 5 Mr. Poole. 6 MR. POOLE: 7 Here. 8 MS. HERNANDEZ: 9 Ms. Hamilton-Acker. 10 MS. HAMILTON-ACKER: 11 Here. 12 MS. HERNANDEZ: 13 Mr. Sholes. 14 MR. SHOLES: 15 Yes. 16 MS. HERNANDEZ: 17 Ms. Traylor. 18 MS. TRAYLOR: 19 Here. 20 MS. HERNANDEZ: 21 Colonel Hodges. 22 MAJOR ALBRIGHT: 23 Major Albright for Colonel Hodges. 24 MS. HERNANDEZ: 25 Secretary Nelson.

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1 MR. CONIGLIO:
 2 Jared Coniglio here for Secretary
 3 Nelson.
 4 CHAIRMAN HEBERT:
 5 Okay. We have a quorum. Thank you,
 6 members, for being here this morning.
 7 There are just a few preliminary
 8 matters that our Sergeant at Arms would
 9 ask that we go over before we get started.
 10 We ask that any witnesses please state
 11 your name for the record and speak into
 12 the microphone. Additionally, we ask that
 13 all members and those in the audience
 14 please silence your cell phones and if you
 15 need to receive a phone call, we ask that
 16 you step out of the room.
 17 And finally, no eating or drinking
 18 is allowed by audience members in the
 19 room.
 20 At this point we will move on to
 21 Item 2 on our agenda. This is our public
 22 comment period, and if anyone would like
 23 to comment on any agenda item before this
 24 board today, now is the time to come
 25 forward.

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1 the Louisiana State Police, Gaming Audit
 2 Section.
 3 During July, the 14 operating
 4 riverboats generated adjusted gross
 5 receipts of \$138,079,530. The state
 6 collected fees totalling \$29,687,099.
 7 Page 2 shows the riverboat revenue
 8 broken down by regional market. This
 9 month's revenues represent a decrease from
 10 June of \$15.8 million or 10.3%, and a
 11 decrease from last July of approximately
 12 \$8.6 million or 5.8%. As information,
 13 last July had two more weekend days than
 14 this July.
 15 Next is a summary of the July 2024
 16 gaming activity for Harrah's New Orleans,
 17 found on page 3. Harrah's generated
 18 \$17,703,451 in gross gaming revenue.
 19 These revenues represent an increase from
 20 last month of \$2.5 million or 16.4%, and a
 21 minimal increase of 1.3% from the same
 22 month last year.
 23 During July, the state received
 24 \$5,520,548 in minimum daily payments.
 25 Next I'll present the revenue for

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1 Okay. Seeing none, we'll now move
 2 to Item 3 on the agenda, which is the
 3 approval of minutes. I would ask for a
 4 motion to waive the reading and approve
 5 the minutes of the July 18th, 2024 gaming
 6 control board meeting.
 7 MS. HAMILTON-ACKER:
 8 So moved.
 9 CHAIRMAN HEBERT:
 10 Ms. Hamilton-Acker has made a motion
 11 --
 12 MS. BERRY:
 13 Second.
 14 CHAIRMAN HEBERT:
 15 -- and vice chair Berry has seconded
 16 that motion.
 17 Is there any discussion? Any
 18 opposition? Hearing none, that motion
 19 carries.
 20 Moving on to item 4 on our agenda,
 21 our revenue reports.
 22 Ms. Jackson, good morning.
 23 MS. JACKSON:
 24 Good morning, Chairman Hebert, board
 25 members. My name is Donna Jackson with

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1 the Slots at the Racetracks. During July,
 2 the 4 racetrack facilities combined
 3 generated adjusted gross receipts of
 4 \$25,062,832, a decrease of \$3.3 million or
 5 11.7% from June, and a decrease of \$2.5
 6 million or 9% when compared to last July.
 7 During July, the state collected
 8 approximately \$3.8 million in fees.
 9 I will now move to the video gaming
 10 information. There are currently 12,023
 11 video gaming devices activated at 1,387
 12 locations. Net device revenue for July
 13 2024 was \$60,514,308, an increase of 0.4%
 14 when compared to June 2024, but a decrease
 15 of approximately \$1 million or 1.6% when
 16 compared to last July.
 17 Total franchise fees for July
 18 totaled \$18.4 million.
 19 Next, I'll present the sportsbook
 20 revenue. During July, the 18 retail
 21 sportsbooks accepted \$12.3 million in
 22 sports wagers, resulting in net proceeds
 23 of approximately \$1.6 million and \$151,000
 24 in state taxes. The eight mobile
 25 sportsbook operators accepted \$172 million

9	<p>1 in sports wagers, resulting in net 2 proceeds of \$22.5 million and 3 approximately \$3.4 million in taxes paid 4 to the state. 5 Finally, for Daily Fantasy Sports, 6 gross revenues for July were \$406,000, 7 with net revenue of approximately \$43,000 8 and taxes of \$3,460. 9 Are there any questions? 10 CHAIRMAN HEBERT: 11 Any questions for Ms. Jackson, board 12 members? 13 Thank you, Ms. Jackson. 14 MS. JACKSON: 15 Thank you. 16 CHAIRMAN HEBERT: 17 One thing that I would like to 18 announce specifically related to the 19 sportsbook revenues, that as we know, 20 there continues to be a bus -- a bustling 21 illegal online gambling market in the 22 United States. 23 On August 6 of this year, and on 24 behalf of this board, I sent a letter to 25 the Curacao-based company Harp Media BV,</p>	10	<p>1 doing business as Bovada, ordering the 2 company to immediately cease and desist 3 from operating its unlicensed online 4 casino in our state. 5 Recently our regulatory colleagues 6 in states such as Michigan and 7 Connecticut, have sent similar letters, 8 which have caused Bovada to restrict 9 access to its site to residents of those 10 respective states. 11 It is my sincere hope that Louisiana 12 will join that list of restricted states 13 based on our letter, but also that soon 14 the federal government will use its 15 resources to crack down on companies that 16 don't have in place the regulatory, legal 17 and financial safeguards necessary to 18 operate within the U.S. betting market, 19 not to mention the lack of protections for 20 our citizens in the area of responsible 21 gaming or any contributions towards 22 economic development for the State of 23 Louisiana. 24 At this time we're going to move on 25 to Item 5 on our agenda, which is our</p>
11	<p>1 compliance reports for the second quarter 2 of 2024. 3 Mr. Lewis, good morning. 4 ASSISTANT ATTORNEY GENERAL LEWIS: 5 Good morning, Chairman Hebert, board 6 members. I'm Assistant Attorney General 7 Kanick Lewis, Junior, and today I will 8 present the staff reports on riverboat and 9 racetrack casino licensees compliance with 10 employment and procurement conditions for 11 the second quarter of 2024. 12 I'll begin with the riverboats. The 13 second quarter reports are taken from 14 figures reported by the 15 operating 15 riverboats to the Louisiana Gaming Control 16 Board. 17 The second quarter -- in the second 18 quarter of 2024, approximately 9,160 19 people were employed by the riverboat 20 industry; of that number, 8,966 were 21 Louisiana residents, 5,612 were minorities 22 and 4,962 were women. 23 Six licensees achieved total 24 compliance this quarter and those 25 licensees are L'Auberge Casino Lake</p>	12	<p>1 Charles, Boomtown New Orleans, Horseshoe 2 Casino Lake Charles, Margaritaville Resort 3 Casino, Boomtown Casino Bossier City, and 4 Bally's Shreveport. 5 Next, I'll address employment. Five 6 licensees did not meet their total 7 employment goals, and they are Live! 8 Casino & Hotel Louisiana, which achieved 9 14 out of a goal of 650; Sam's Town Casino 10 & Hotel -- Sam's Town Hotel & Casino which 11 achieved 380 out of a goal of 385; 12 Horseshoe Bossier City, which achieved 534 13 out of a goal of 550; Belle of Baton Rouge 14 Casino, which achieved 137 out of a goal 15 of 450; and The Queen Baton Rouge, which 16 achieved 364 out of a goal of 375. 17 All licensees either met or exceeded 18 their goals in all of the subcategories 19 under the main category of employment with 20 the exception of the Belle of Baton Rouge, 21 which achieved 48.9% out of a goal of 22 51.8% under the subcategory of female 23 employment. 24 Next, I'll address procurement. The 25 licensees are grouped according to three</p>

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1 subcategories, which appear in your
 2 report. Those subcategories are
 3 Louisiana, minority and female
 4 procurement.
 5 Under the Louisiana procurement, two
 6 licensees did not meet their goals and
 7 those licensees are the Golden Nugget Lake
 8 Charles, which achieved 61.3% out of a
 9 goal of 65%; and Treasure Chest Casino,
 10 which achieved 68.4% out of a goal of 70%.
 11 Under the subcategory of minority
 12 procurement, two licensees did not achieve
 13 compliance with its voluntary condition,
 14 and those licensees are Live! Casino &
 15 Hotel, which achieved 1.2% out of a goal
 16 of 10%; and L'Auberge Baton Rouge, which
 17 achieved 12.2% out of a goal of 13%.
 18 For female procurement, two
 19 licensees did not achieve compliance with
 20 its voluntary conditions and those
 21 licensees are Live! Casino & Hotel, which
 22 achieved .60% out of a goal of 10%, and
 23 Amelia Belle Casino Casino, which achieved
 24 17.4% out of a goal of 18%.
 25 Are there any questions regarding

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1 provided to us.
 2 MS. HAMILTON-ACKER:
 3 Okay. Yes. Live! Casino & Hotel.
 4 CHAIRMAN HEBERT:
 5 Ms. Hamilton-Acker, with respect to
 6 Live, Live! Casino -- and pardon the
 7 phrase -- but they have not gone live yet.
 8 They are still -- they're still in the --
 9 in the construction phase, and so you're
 10 going to see those numbers --
 11 MS. HAMILTON-ACKER:
 12 -- be substantially lower.
 13 CHAIRMAN HEBERT:
 14 Yeah, be substantially lower than
 15 the other casinos until, you know, they --
 16 they actually have their opening in a few
 17 months.
 18 MS. HAMILTON-ACKER:
 19 Okay. And so these numbers are not
 20 actually applying to the current state?
 21 They are in construction? I mean we -- it
 22 does not have to apply in those respects?
 23 CHAIRMAN HEBERT:
 24 Right.
 25 MS. HAMILTON-ACKER:

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1 the riverboats?
 2 CHAIRMAN HEBERT:
 3 Ms. Hamilton-Acker.
 4 MS. HAMILTON-ACKER:
 5 Thank you, Mr. Chairman.
 6 There's obviously substantial
 7 deficiency with regards to compliance with
 8 one of the casinos that has been
 9 addressed.
 10 ASSISTANT ATTORNEY GENERAL LEWIS:
 11 Which casino in particular are you
 12 referring to?
 13 MS. HAMILTON-ACKER:
 14 Well, I'm looking at the minority
 15 women procurement numbers for what was
 16 actually reached versus what was the
 17 voluntary goal.
 18 ASSISTANT ATTORNEY GENERAL LEWIS:
 19 These are the numbers that were
 20 provided by the casino. If you need --
 21 you know, as you can see in your report,
 22 that they did provide reasons for it and
 23 that's why I was asking if you could tell
 24 me specifically which casino it was, I
 25 could give you the information that they

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1 Got it. Okay. Thank you.
 2 ASSISTANT ATTORNEY GENERAL LEWIS:
 3 Any other questions?
 4 CHAIRMAN HEBERT:
 5 Thank you, Mr. Lewis.
 6 ASSISTANT ATTORNEY GENERAL LEWIS:
 7 At this time I'll move to the
 8 racetracks. In the second quarter of
 9 2024, approximately 1,415 people were
 10 employed by the racetrack casino industry.
 11 Of that number, 1,199 were Louisiana
 12 residents, 759 were minorities, and 778
 13 were women.
 14 Two racetrack casinos achieved total
 15 compliance this quarter, and they are
 16 Evangeline Downs and Fairgrounds. Delta
 17 Downs did not achieve its Louisiana
 18 employment condition. It achieved 63.2%
 19 out of the 80% condition and Louisiana
 20 Downs did not achieve its female
 21 employment condition. It achieved 52.6%
 22 out of the 60% condition.
 23 Under procurement, all licensees
 24 either met or exceeded their goals in all
 25 of the subcategories.

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1 Are there any questions regarding
 2 the racetracks?
 3 Thank you.
 4 CHAIRMAN HEBERT:
 5 Okay. Thank you for your report,
 6 Mr. Lewis.
 7 At this point, we will move on to
 8 item 6, which is Casino Gaming Issues.
 9 First up is the consideration of a
 10 certificate of compliance for the
 11 alternate riverboat gaming landside
 12 inspection of the gaming vessel Louisiana
 13 Casino Cruises, LLC, doing business as The
 14 Queen Baton Rouge.
 15 Mr. Lewis and Mr. Serou.
 16 MR. SEROU:
 17 Yes, sir.
 18 CHAIRMAN HEBERT:
 19 Okay. Good morning, sir.
 20 Would you all please identify
 21 yourselves for the record?
 22 ASSISTANT ATTORNEY GENERAL LEWIS, JR.
 23 I'm Assistant Attorney General
 24 Kanick Lewis, Jr.
 25 MR. SEROU:

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1 I was looking for my letters on
 2 that. You said there are safety issues or
 3 there are not safety issues?
 4 ASSISTANT ATTORNEY GENERAL LEWIS, JR.:
 5 There are not safely issues.
 6 MS. BERRY:
 7 Okay. That was my question. Thank
 8 you.
 9 CHAIRMAN HEBERT:
 10 Any other questions from board
 11 members?
 12 If not, I will entertain a motion to
 13 issue a temporary certificate of
 14 compliance to --
 15 ASSISTANT ATTORNEY GENERAL LEWIS, JR.:
 16 Excuse me, Chairman Hebert.
 17 CHAIRMAN HEBERT:
 18 Okay.
 19 ASSISTANT ATTORNEY GENERAL LEWIS, JR.:
 20 I now present these findings to the
 21 board and request that upon the board
 22 accepting the report as submitted by the
 23 State Fire Marshal, you will move for the
 24 issuance of The Queen Casino's temporary
 25 certificate of compliance, which will

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1 I'm Barry Serou, the area facilities
 2 director for The Queen Casino.
 3 ASSISTANT ATTORNEY GENERAL LEWIS, JR.:
 4 Good morning again, Chairman Hebert
 5 and board members. I'm here with Mr.
 6 Serou in the matter of the issuance of a
 7 temporary certificate of compliance for
 8 The Queen Casino.
 9 On August 9th, the Louisiana State
 10 Fire Marshal completed the inspection
 11 process for the approval of The Queen
 12 Casino's annual certificate of compliance.
 13 The board was given a copy of that report,
 14 and as you can tell, there were
 15 deficiencies found. These discrepancies
 16 do not present a life safety issue for
 17 either the patrons or the employees. The
 18 licensee has 30 days to correct the
 19 deficiencies.
 20 And at this time, if you have any
 21 questions, I would defer to Mr. Serou.
 22 CHAIRMAN HEBERT:
 23 Are there any questions for either
 24 Mr. Lewis or Mr. Serou?
 25 MS. BERRY:

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1 expire on September 30th of 2024.
 2 CHAIRMAN HEBERT:
 3 Okay. Hearing no questions from the
 4 board, I will now entertain a motion to
 5 issue a temporary certificate of
 6 compliance, which expires on September
 7 30th, 2024.
 8 MR. POOLE:
 9 So moved.
 10 MS. LEWIS:
 11 Second.
 12 CHAIRMAN HEBERT:
 13 Okay. It's been moved by Mr. Poole
 14 and seconded by Ms. Lewis.
 15 Do I have any opposition to that
 16 motion?
 17 Hearing none, that motion passes.
 18 Thank you, Mr. Lewis.
 19 ASSISTANT ATTORNEY GENERAL LEWIS, JR.:
 20 Thank you.
 21 MR. SEROU:
 22 Thank you.
 23 CHAIRMAN HEBERT:
 24 The next item is a consideration of
 25 the petition for modification of statement

21	<p>1 of conditions for Bossier Casino Venture, 2 LLC, doing business as Margaritaville 3 Bossier City. 4 ASSISTANT ATTORNEY GENERAL MCINTYRE: 5 Good morning, Chairman Hebert and 6 members of the board. I'm Assistant 7 Attorney General Talibah McIntyre 8 appearing on behalf of -- or in the matter 9 of Bossier Casino Venture, LLC, doing 10 business as Margaritaville Bossier City's 11 petition for modification of statement of 12 conditions. 13 In connection with the licensee's 14 five-year renewal of its riverboat gaming 15 license, the licensee is requesting board 16 approval to update its non-gaming 17 amenities listed in condition No. 6 of the 18 licensee's statement of conditions to 19 reflect prior board approvals and current 20 operations. 21 The licensee received approval in 22 2016 to remove the requirement that it 23 operate a 400-seat Margaritaville style 24 restaurant with an entertainment area in 25 exchange to the licensee being required to</p>	22	<p>1 have a casual dining restaurant with a 2 minimum of 325 seats. 3 The conditions need to be updated to 4 reflect the approval. Condition 6C needs 5 to be amended to remove the requirement 6 that the licensee operate a 350-seat 7 buffet to reflect the closure of the 8 buffet during the COVID-19 pandemic. 9 Additionally, the licensee is 10 requesting approval to amend condition 6G 11 to remove the requirement that the retail 12 Sundry store consists of approximately 13 1500 square feet. 14 The store currently operates in 15 connection with a spa and salon and is 16 less than 1500 square feet. 17 Along with the requested changes to 18 its non-gaming amenities, the statement of 19 conditions were updated to reflect changes 20 previously approved by the board. These 21 updates include the change in the 22 licensee's parent company to Penn 23 Entertainment, Inc., an updated property 24 description from 2018, and in the 2022 25 change involuntary procurement goals and</p>
23	<p>1 technical changes. 2 The new language of condition 6 is 3 reflected in the proposed draft reporting. 4 If it's the board pleasure to 5 approve the amendment to the licensee's 6 non-gaming amenities, a resolution has 7 been prepared for the board's 8 consideration and the chairman's 9 signature. 10 Representatives from the licensee 11 are here to answer any questions that the 12 board may have. 13 CHAIRMAN HEBERT: 14 Okay. Board members, are there any 15 questions for Ms. McIntyre or for the 16 property? Okay. 17 If not, I will entertain a motion to 18 adopt the resolution. 19 MR. JACKSON: 20 Motion to approve. 21 MS. HAMILTON-ACKER: 22 Second. 23 CHAIRMAN HEBERT: 24 Okay. Motioned by Mr. Jackson and 25 seconded by Ms. Hamilton-Acker.</p>	24	<p>1 Ms. Hernandez, would you please call 2 the roll? 3 Oh, I'm sorry. Ms. Hood, will you 4 please read the resolution into the 5 record? 6 MS. HOOD: 7 On the 15th day of August 2024, the 8 Louisiana Gaming Control Board did, in a 9 duly noticed public meeting, consider the 10 petition for modification of statement of 11 conditions filed by Bossier Casino 12 Venture, LLC, doing business, as 13 Margaritaville Bossier City, and upon 14 motion duly made and seconded, the board 15 adopted the following resolution. 16 Be it resolved that, in addition to 17 all licensee conditions previously 18 approved and currently in effect for the 19 licensee, Condition No. 6 of the statement 20 of conditions to the riverboat gaming 21 license be modified and replaced with the 22 following: An 18-story hotel with at 23 least 390 rooms, live entertainment 24 complex with approximately 900 seats, 25 several food and beverages outlets,</p>

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1 including a casual dining restaurant
 2 containing at least 325 seats, a fine
 3 dining restaurant and a 24-hour cafe, spa
 4 and fitness center for approximately 2500
 5 square feet, a pool with deck of
 6 approximately 8500 square feet in size,
 7 meeting space of approximately 2500 square
 8 feet in size, and Margaritaville retail
 9 and sundries store.
 10 This done and signed in Baton Rouge
 11 this 15th day of August 2024.
 12 CHAIRMAN HEBERT:
 13 Okay. At this time, Ms. Hernandez,
 14 will you please call the roll?
 15 MS. HERNANDEZ:
 16 Ms. Berry.
 17 MS. BERRY:
 18 Yes.
 19 MS. HERNANDEZ:
 20 Ms. Becnel.
 21 MS. BECNEL:
 22 Yes.
 23 MS. HERNANDEZ:
 24 Mr. Jackson.
 25 MR. JACKSON:

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1 That motion carries and the petition
 2 for modification of statement of
 3 conditions is hereby approved.
 4 Thank you, Ms. McIntyre.
 5 ASSISTANT ATTORNEY GENERAL MCINTYRE:
 6 Thank you.
 7 CHAIRMAN HEBERT:
 8 Next up is item C, which is a
 9 consideration of a riverboat gaming
 10 renewal application for Bossier Casino
 11 Venture, LLC, doing business as,
 12 Margaritaville Bossier City.
 13 Good morning, Ms. Nathan.
 14 ASSISTANT ATTORNEY GENERAL NATHAN:
 15 Again, good morning, Chairman Hebert
 16 and board members. I'm Assistant Attorney
 17 General Andrea Nathan here in the matter
 18 of the renewal of the Riverboat gaming
 19 license for the Bossier Casino Venture,
 20 LLC, doing business as Margaritaville
 21 Bossier City.
 22 Here with me today is Lisa Hotard
 23 from the Louisiana State Police audit
 24 division and Investigating Specialist
 25 Rodney Perkins from the Louisiana State

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1 Yes.
 2 MS. HERNANDEZ:
 3 Ms. Lewis.
 4 MS. LEWIS:
 5 Yes.
 6 MS. HERNANDEZ:
 7 Mr. Poole.
 8 MR. POOLE:
 9 Yes.
 10 MS. HERNANDEZ:
 11 Ms. Hamilton-Acker.
 12 MS. HAMILTON-ACKER:
 13 Yes.
 14 MS. HERNANDEZ:
 15 Mr. Sholes.
 16 MR. SHOLES:
 17 Yes.
 18 MS. HERNANDEZ:
 19 Ms. Traylor.
 20 MS. TRAYLOR:
 21 Yes.
 22 MS. HERNANDEZ:
 23 And, Chairman Hebert.
 24 CHAIRMAN HEBERT:
 25 Yes.

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1 Police gaming enforcement.
 2 Pursuant to Louisiana Revised
 3 Statute 27:75 A, the board is required to
 4 act upon any renewal application no later
 5 than 30 days prior to the expiration of
 6 the current license.
 7 Riverboat gaming licenses are issued
 8 for a five-year term. This license was
 9 last renewed by the board on September
 10 19th, 2019, and is now set to expire on
 11 September 21st, 2024.
 12 The office of state police has
 13 reviewed the financial circumstances of
 14 the licensee and completed suitability
 15 investigations of the licensee, its parent
 16 companies and principals.
 17 Ms. Hotard and Mr. Perkins will now
 18 provide their findings to the board.
 19 MS. HOTARD:
 20 Good morning, Chairman Hebert and
 21 board members. My name is Lisa Hotard
 22 with Louisiana State Police gaming audit
 23 section.
 24 Bossier City Venture, LLC, doing
 25 business as Margaritaville Resort Casino

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1 Bossier City, seeks a five-year renewal of
 2 its gaming license. PENN Entertainment is
 3 the ultimate parent of Margaritaville
 4 through several intermediate subsidiaries.
 5 Margaritaville commenced gaming
 6 operations in June of 2013. During the 11
 7 years of operation, they have generated
 8 approximately \$1.8 billion in gaming
 9 revenues and paid \$390 million in state
 10 gaming fees. For the years 2019 through
 11 the first three months of 2024, the casino
 12 paid approximately \$28.6 million in fees
 13 to the City of Bossier City.
 14 The riverboat casino competes with
 15 the five other riverboats and a racino
 16 currently in operation the
 17 Shreveport/Bossier City gaming market.
 18 During the past five fiscal years,
 19 Margaritaville has generated approximately
 20 \$934.8 million in adjusted gross revenue.
 21 For the years 2019 to 2023, Margaritaville
 22 invested approximately \$31.8 million in
 23 enhancements to the property and upgrades
 24 to its gaming systems.
 25 The licensee projects they will

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1 background investigation was conducted on
 2 Bossier City -- to the Bossier City
 3 Venture, LLC, doing business as
 4 Margaritaville Resort & Casino Bossier
 5 City, its affiliated entities, officers,
 6 directors, key individuals and persons
 7 with a 5% of more ownership or economic
 8 interest in the license.
 9 The background investigation
 10 consisted of inquiries to federal, state,
 11 local law enforcement agencies, civil
 12 jurisdictions, gaming regulatory agencies,
 13 the Louisiana Department of Revenue and
 14 the computerized criminal listing
 15 database.
 16 Based upon this investigation, no
 17 information was found that would preclude
 18 the board from approving the five-year
 19 renewal of Bossier Casino Venture, LLC,
 20 doing business as Margaritaville Resort &
 21 Casino Bossier City.
 22 ASSISTANT ATTORNEY GENERAL NATHAN:
 23 If it is the board's pleasure to
 24 renew the riverboat gaming license of
 25 Bossier Casino Venture LLC, doing business

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1 invest an additional \$77.7 million on
 2 improvements to the property over the next
 3 five years, including upgrades and
 4 renovations to its hotel and amenities.
 5 In conclusion, no financial issues
 6 came to our attention to preclude the
 7 board from approving Margaritaville's
 8 license for a period of five years
 9 effective September 21st, 2024.
 10 Licensing will now present their
 11 findings.
 12 MR. PERKINS:
 13 Good morning, Chairman Hebert and
 14 members of the board.
 15 I'm criminal investigator Rodney
 16 Perkins with Louisiana State Police gaming
 17 enforcement division.
 18 On March 22nd, 2024, Bossier Casino
 19 Venture LLC, doing business as
 20 Margaritaville Resort & Casino Bossier
 21 City and its parent company submitted a
 22 five-year renewal level one part A
 23 suitability gaming application. In
 24 accordance with the rules and regulations
 25 of the gaming enforcement division, a

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1 as Margaritaville Bossier City, a proposed
 2 resolution has been prepared for the
 3 board's adoption and the chairman's
 4 signature.
 5 And at this time, if the board has
 6 any questions, we will take them now.
 7 CHAIRMAN HEBERT:
 8 Okay. Board members, are there any
 9 questions for Ms. Nathan, Ms. Hotard, or
 10 Mr. Perkins?
 11 MR. SHOLES:
 12 Are there any people working in this
 13 casino who make less than \$15 an hour?
 14 ASSISTANT ATTORNEY GENERAL NATHAN:
 15 We have a representative --
 16 CHAIRMAN HEBERT:
 17 We do have representatives from
 18 Margaritaville here. Mr. Ihm, you want to
 19 come up and address that?
 20 MR. SHOLES:
 21 I think everybody can save
 22 themselves some time by knowing I'm going
 23 to ask this question of everybody so you
 24 might as well just answer the question.
 25 MR. IHM:

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1 All right. Well, good morning,
 2 Chairman and good morning board.
 3 CHAIRMAN HEBERT:
 4 Mr. Ihm, please identify yourself
 5 for the record.
 6 MR. IHM:
 7 Oh, yea, my name is Dan Ihm. I am
 8 the vice president and general manager for
 9 Margaritaville and Boomtown Casino. So
 10 the question is is anybody at the property
 11 going to make wages less than \$15 an hour?
 12 MR. SHOLES:
 13 Thank you.
 14 MR. IHM:
 15 Okay. So we do currently have team
 16 members that are making wages less than
 17 \$15 an hour at both of our facilities, but
 18 we are continuously and always monitoring
 19 and working on wage surveys. In fact,
 20 we're currently going through one right
 21 now.
 22 Especially in anticipation of Live!
 23 coming onboard, we know the competitive
 24 market, especially for the team members in
 25 that area, so we are going through and

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1 resolution into the record?
 2 MS. HOOD:
 3 On the 15th day of August 2024, the
 4 Louisiana Gaming Control Board did, in a
 5 duly noticed public meeting, consider the
 6 license renewal application of Bossier
 7 City Casino Venture, LLC, doing business
 8 as Margaritaville Bossier City, and upon
 9 motion duly made and seconded, the board
 10 adopted the following resolution.
 11 Be it resolved that the riverboat
 12 casino license of Bossier Casino Venture,
 13 LLC, doing business as Margaritaville
 14 Bossier City be renewed for a term of five
 15 years commencing September 21st, 2024
 16 subject to all conditions previously
 17 placed upon the license.
 18 Thus done and signed in Baton Rouge,
 19 Louisiana this 15th day of August 2024.
 20 CHAIRMAN HEBERT:
 21 Ms. Hernandez, would you please call
 22 the roll?
 23 MS. HERNANDEZ:
 24 Ms. Berry.
 25 MS. BERRY:

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1 looking at all from -- from hourly team
 2 members all the way through exempt and
 3 nonexempt.
 4 MR. SHOLES:
 5 Do you have any idea what percentage
 6 of your employees make less than a
 7 survival wage?
 8 MR. IHM:
 9 I'm sorry, sir, I do not.
 10 MR. SHOLES:
 11 Thank you.
 12 CHAIRMAN HEBERT:
 13 Any further questions from the board
 14 members?
 15 Okay. If not, I will entertain a
 16 motion to adopt the resolution.
 17 MS. BERRY:
 18 I will move.
 19 CHAIRMAN HEBERT:
 20 Been moved by Ms. Berry.
 21 MR. JACKSON:
 22 Second.
 23 CHAIRMAN HEBERT:
 24 Seconded by Mr. Jackson.
 25 Ms. Hood, would you please read the

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1 Yes.
 2 MS. HERNANDEZ:
 3 Ms. Becnel.
 4 MS. BECNEL:
 5 Yes.
 6 MS. HERNANDEZ:
 7 Mr. Jackson.
 8 MR. JACKSON:
 9 Yes.
 10 MS. HERNANDEZ:
 11 Ms. Lewis.
 12 MS. LEWIS:
 13 Yes.
 14 MS. HERNANDEZ:
 15 Mr. Poole.
 16 MR. POOLE:
 17 Yes.
 18 MS. HERNANDEZ:
 19 Ms. Hamilton-Acker.
 20 MS. HAMILTON-ACKER:
 21 Yes.
 22 MS. HERNANDEZ:
 23 Mr. Sholes.
 24 MR. SHOLES:
 25 Yes.

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1 MS. HERNANDEZ:
 2 Ms. Traylor.
 3 MS. TRAYLOR:
 4 Yes.
 5 MS. HERNANDEZ:
 6 Chairman Hebert.
 7 CHAIRMAN HEBERT:
 8 Yes.
 9 That motion carries and the renewal
 10 application is hereby approved.
 11 Moving on to item D, which is the
 12 consideration of the riverboat gaming
 13 renewal application for Premier
 14 Entertainment Shreveport, LLC, doing
 15 business as Bally's Shreveport Casino &
 16 Hotel.
 17 Good morning.
 18 ASSISTANT ATTORNEY GENERAL LANDRY:
 19 Good morning, Chairman Hebert, board
 20 members and staff. I'm Assistant Attorney
 21 General Lisha Landry here in the matter of
 22 the renewal application for the riverboat
 23 gaming license held by Premier
 24 Entertainment Shreveport, LLC, doing
 25 business as Bally's Shreveport Casino &

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1 section.
 2 Premier Entertainment Shreveport,
 3 LLC, doing business as Bally's Shreveport
 4 Casino & Hotel seeks a five-year renewal
 5 of its gaming license. Bally's
 6 Corporation is the ultimate parent of
 7 Bally's Shreveport through several
 8 intermediate subsidiaries.
 9 Since commencing gaming operations
 10 at its current location in December of
 11 2000, the licensee generated approximately
 12 \$3.4 billion in gaming revenues and paid
 13 \$720.6 million in state gaming fees. For
 14 the years 2019 through the first four
 15 months of 2024, the casino paid
 16 approximately \$17.3 million in fees to the
 17 City of Shreveport.
 18 The riverboat casino competes with
 19 five other riverboats and a racino
 20 currently in operation in the
 21 Shreveport/Bossier City gaming market.
 22 During the past five fiscal years,
 23 the licensee generated approximately
 24 \$496.4 million in adjusted gross revenue
 25 with approximately \$379.4 million

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1 Hotel.
 2 Here with me today are Lisa Hotard
 3 with Louisiana State Police audit division
 4 and Trooper Kevin Biddy with Louisiana
 5 State Police gaming enforcement division.
 6 Riverboat gaming licenses are issued
 7 for a five-year term, and this license is
 8 set to expire on October 14th, 2024.
 9 Pursuant to Louisiana Revised Statute
 10 27:75A, the board is required to act upon
 11 any renewal application no later than 30
 12 days prior to the expiration of its
 13 current license.
 14 The division has reviewed the
 15 financial circumstances of the licensee
 16 and completed suitability investigations
 17 of the licensee, its parent company and
 18 principals.
 19 At this time Ms. Hotard and Trooper
 20 Biddy will provide their findings to the
 21 board.
 22 MS. HOTARD:
 23 Good morning, Chairman Hebert and
 24 board members. My name is Lisa Hotard
 25 with Louisiana State Police's gaming audit

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1 generated since Bally's Corporation
 2 acquired the licensee in December of 2020.
 3 For the years 2021 to 2023, Bally's
 4 Shreveport invested approximately \$12.9
 5 million in enhancements to its property
 6 and upgrades to its gaming systems.
 7 The licensee projects they will
 8 invest an additional \$23.2 million on
 9 improvements to the property over the next
 10 five years.
 11 In conclusion, no financial issues
 12 came to our attention to preclude the
 13 board from approving Bally's Shreveport
 14 license for a period of five years
 15 effective October 14th, 2024.
 16 Licensing will now present their
 17 findings.
 18 MASTER TROOPER BIDDY:
 19 Good morning, Chairman Hebert and
 20 members of the board. I am Master Trooper
 21 Kevin Biddy with the Louisiana State
 22 Police gaming enforcement division.
 23 On April 18th, 2024, the Louisiana
 24 State Police gaming enforcement division
 25 received a renewal application submitted

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1 on behalf of Premier Entertainment
 2 Shreveport, doing business as Bally's
 3 Shreveport Casino & Hotel and their
 4 business affiliates.
 5 During the investigation of Premier
 6 Shreveport, doing business as Bally's
 7 Shreveport Casino & Hotel and their
 8 business affiliates, a background
 9 investigation was conducted on each of the
 10 companies officers, directors, managers,
 11 and persons with a 5% or more ownership or
 12 economic interest in the companies.
 13 The background investigations
 14 consist of inquiries through federal,
 15 state and local law enforcement agencies.
 16 They were also made to civil courts,
 17 gaming regulatory agencies. No
 18 information was found that would preclude
 19 the applicant from participating in the
 20 Louisiana gaming industry.
 21 ASSISTANT ATTORNEY GENERAL LANDRY:
 22 If it's the board pleasure to renew
 23 the riverboat gaming license issued to
 24 Premier Entertainment Shreveport, LLC,
 25 doing business as Bally's Shreveport

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1 the question is.
 2 MR. BUNYARD:
 3 Yes, sir. We do have team members
 4 who do make under \$15 an hour, but we do
 5 monitor that annually to stay competitive
 6 in the market. And, unfortunately, I do
 7 not know what percentage that are under
 8 \$15 an hour.
 9 MR. SHOLES:
 10 I have a question for Ms. Himel.
 11 Does the board have the authority to limit
 12 the number of the years for a renewal if
 13 it determines that people who are employed
 14 are not being paid to livable wage?
 15 MS. HIMEL:
 16 Per statute renewals are for five
 17 years. We can look into whether the board
 18 can condition those. We have had previous
 19 conditional renewals, but per statute it's
 20 -- it's a good license for five years, but
 21 I can look into that further if you'd
 22 like.
 23 MR. SHOLES:
 24 Thank you.
 25 CHAIRMAN HEBERT:

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1 Casino & Hotel, a proposed resolution has
 2 been prepared for the board's
 3 consideration and the chairman's
 4 signature.
 5 And we have representatives for the
 6 licensees here to answer any questions
 7 that the board members may have.
 8 CHAIRMAN HEBERT:
 9 First off, board members, are there
 10 any questions for Ms. Landry, Ms. Hotard
 11 or Master Trooper Bidby?
 12 Okay. We do have representatives
 13 here from the property. I think at this
 14 time we would like to have them come up.
 15 Thank you.
 16 MR. BUNYARD:
 17 Morning, Chairman Hebert and board.
 18 My name is Chip Bunyard. I'm the vice
 19 president and general manager of Bally's
 20 Hotel & Casino Shreveport.
 21 CHAIRMAN HEBERT:
 22 Okay. Does any board member have a
 23 question for general manager Bunyard?
 24 MR. SHOLES:
 25 I think it's already understood what

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1 And based -- based on the questions
 2 that the properties are receiving, it
 3 might be a good idea for you all as
 4 properties to provide the percentage of
 5 employees that are making less than \$15.
 6 Judge, is that the --
 7 MR. SHOLES:
 8 Less than \$15 an hour.
 9 CHAIRMAN HEBERT:
 10 And perhaps we can have a discussion
 11 about that.
 12 All right, sir.
 13 MR. SHOLES:
 14 It is clear to me that -- just look
 15 at the numbers, I mean every one of these
 16 properties, I mean they're making a lot of
 17 money, so I cannot understand why we
 18 wouldn't insist that they at least pay the
 19 living wage to the people who work there.
 20 They're very successful. Let's spread the
 21 wealth.
 22 Thank you.
 23 CHAIRMAN HEBERT:
 24 Any other questions for Mr. Bunyard?
 25 Okay. If not, I will entertain a motion

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1 to adopt the resolution.
 2 MR. JACKSON:
 3 So moved.
 4 MS. TRAYLOR:
 5 Second.
 6 CHAIRMAN HEBERT:
 7 Okay. Moved by Mr. Jackson and
 8 seconded by Ms. Traylor.
 9 Ms. Hood, would you please read the
 10 resolution into the record?
 11 MS. HOOD:
 12 On the 15th day of August 2024, the
 13 Louisiana Gaming Control Board did, in a
 14 duly noticed public meeting, consider the
 15 license renewal application of Premier
 16 Entertainment Shreveport, LLC, doing
 17 business as Bally's Shreveport Casino &
 18 Hotel; and upon the motion duly made and
 19 seconded, the board adopted the following
 20 resolution.
 21 Be it resolved that the riverboat
 22 gaming license of Premier Entertainment,
 23 LLC, doing business as Bally's Shreveport
 24 Casino & Hotel be renewed for a term of
 25 five years commencing on October 14th,

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1 2024, subject to all conditions previously
 2 placed upon the licensee.
 3 Done and signed in Baton Rouge,
 4 Louisiana this 15th day of August 2024.
 5 CHAIRMAN HEBERT:
 6 Okay. Ms. Hernandez, would you
 7 please call the roll?
 8 MS. HERNANDEZ:
 9 Ms. Berry.
 10 MS. BERRY:
 11 Yes.
 12 MS. HERNANDEZ:
 13 Ms. Becnel.
 14 MS. BECNEL:
 15 Yes.
 16 MS. HERNANDEZ:
 17 Mr. Jackson.
 18 MR. JACKSON:
 19 Yes.
 20 MS. HERNANDEZ:
 21 Ms. Lewis.
 22 MS. LEWIS:
 23 Yes.
 24 MS. HERNANDEZ:
 25 Mr. Poole.

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1 MR. POOLE:
 2 Yes.
 3 MS. HERNANDEZ:
 4 Ms. Hamilton-Acker.
 5 MS. HAMILTON-ACKER:
 6 Yes.
 7 MS. HERNANDEZ:
 8 Mr. Sholes.
 9 MR. SHOLES:
 10 Reluctant, yes.
 11 MS. HERNANDEZ:
 12 Ms. Traylor.
 13 MS. TRAYLOR:
 14 Yes.
 15 MS. HERNANDEZ:
 16 Chairman Hebert.
 17 CHAIRMAN HEBERT:
 18 Yes.
 19 That motion carries and a renewal
 20 application is hereby approved.
 21 Thank you, Ms. Hernandez.
 22 Okay. Our final agenda item is
 23 consideration of a petition for
 24 modification of conditions for Catfish
 25 Queen, LLC, doing business as Belle of

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1 Baton Rouge.
 2 Ms. Landry and Mr. Barbin --
 3 MR. BARBIN:
 4 Good morning.
 5 CHAIRMAN HEBERT:
 6 -- good morning. Please identify
 7 yourselves for the record.
 8 ASSISTANT ATTORNEY GENERAL LANDRY:
 9 Hi, Chairman Hebert and board
 10 members. Again, I'm Assistant Attorney
 11 General Lisha Landry.
 12 MR. BARBIN:
 13 Good morning, Chairman Hebert and
 14 board members, I'm Jeff Barbin
 15 representing The Belle of Baton Rouge.
 16 ASSISTANT ATTORNEY GENERAL LANDRY:
 17 We are here regarding Catfish Queen,
 18 LLC, doing business as Belle of Baton
 19 Rouge's petition. Catfish Queen and
 20 Louisiana Casino Cruises, LLC, doing
 21 business as The Queen of Baton Rouge are
 22 owned by The Queen Casino & Entertainment,
 23 Inc. The real property assets and
 24 leasehold interests of Catfish Queen and
 25 Louisiana Casino Cruises are owned by

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1 Gaming and Leisure Properties, Inc., also
 2 known as GLPI in a real estate investment
 3 trust. The real estate assets are then
 4 leased by GLPI to the licensees through a
 5 triple net master lease agreement.
 6 When the board approved The Queen
 7 Casino & Entertainment acquisition of
 8 Catfish Queen Louisiana Casino Cruises
 9 back in December of 2021, the board also
 10 approved the execution of a second amended
 11 and restated master lease between GLPI's
 12 subsidiary GLP Capital as lessor and
 13 Catfish Queen and Louisiana Casino Cruises
 14 as lessees.
 15 In September of 2023, the board
 16 approved the parties request to execute a
 17 third amended and restated master lease
 18 agreement.
 19 On June 10th, 2024, the parties
 20 notified the board of their intent to
 21 execute a first amendment to the third
 22 amended and restated master lease, which
 23 modifies the current master lease to
 24 include certain real property commonly
 25 referred to as the Armour building.

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1 amended and restated master lease and
 2 finds no issues that would preclude the
 3 board's approval of its execution.
 4 If the board decides to grant
 5 approval today, a resolution has been
 6 prepared for the board's consideration.
 7 If approved, Catfish Queen's statement of
 8 conditions have been updated to include
 9 the Armour Building in the legal property
 10 description of the licensee's property.
 11 CHAIRMAN HEBERT:
 12 Okay. Mr. Barbin, you have anything
 13 to add?
 14 MR. BARBIN:
 15 I'm happy to answer any questions
 16 you all have.
 17 CHAIRMAN HEBERT:
 18 Okay. Board members, are there any
 19 questions of the attorney general's office
 20 or of Mr. Barbin regarding this issue?
 21 Okay. If not, I would entertain a motion
 22 to adopt the resolution.
 23 MR. POOLE:
 24 So moved.
 25 MS. HAMILTON-ACKER:

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1 At Catfish Queen's request, GLPI
 2 acquired the Armour building, which will
 3 be considered as part of Catfish Queen's
 4 property and used for future development
 5 at the casino establishment.
 6 The first amendment acknowledges the
 7 inclusion of the Armour Building to the
 8 master lease and rental increase
 9 associated with the property. Given that
 10 the Armour Building will compromise a
 11 portion of Catfish Queen's property and
 12 will be used for future development, the
 13 Armour Building is required to be added to
 14 the legal description of Catfish Queen's
 15 property in accordance with condition No.
 16 5 of the licensee's statement of
 17 conditions to its riverboat gaming
 18 license.
 19 Board approval is required to amend
 20 the property description of the approved
 21 project and for any change in the legal
 22 description contained in the statement of
 23 conditions.
 24 The attorney general's office has
 25 reviewed the first amendment to the third

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1 Second.
 2 CHAIRMAN HEBERT:
 3 Okay. It's been moved by Mr. Poole
 4 and seconded by Ms. Hamilton-Acker.
 5 Would you please, Ms. Hood, read the
 6 resolution into the record?
 7 MS. HOOD:
 8 On the 15th day of August 2024, the
 9 Louisiana Gaming Control Board did, in a
 10 duly noticed public meeting, consider the
 11 petition filed by Catfish Queen, LLC,
 12 doing business as Belle of Baton Rouge and
 13 upon motion duly made and seconded, the
 14 board adopted this resolution.
 15 Whereas, Catfish Queen and Louisiana
 16 Casino Cruises, LLC, doing business as The
 17 Queen Baton Rouge's real estate assets are
 18 owned by GLPI through a real estate
 19 investment trust and are leased by GLPI's
 20 subsidiary GLP Capital, L.P. to the
 21 licensees pursuant to a third amended and
 22 restated master lease; and
 23 Whereas, the licensees' parent
 24 company, The Queen Casino & Entertainment,
 25 Inc., and GLPI are subject to certain REIT

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1 conditions, which requires the parties to
 2 report any amendments to the master lease
 3 or related agreement to the board within
 4 30 days before the amendment would become
 5 effective; and.
 6 Whereas, on June 10th, 2024, the
 7 parties notified the board of their intent
 8 to execute a first amendment to the master
 9 lease, which modifies the master lease to
 10 add newly purchased property commonly
 11 referred to as the Armour Building to the
 12 master lease for Catfish Queen; and.
 13 Whereas, the Armour Building is
 14 required to be added to the legal
 15 description of the licensee's property in
 16 accordance with Condition No. 5 of Catfish
 17 Queen's statement of conditions to its
 18 riverboat gaming license.
 19 Now therefore, be it resolved that
 20 the execution of the first amendment to
 21 the master lease and related agreements
 22 are hereby approved.
 23 Be it further resolved that Catfish
 24 Queen's statement of conditions be
 25 modified to include the Armour Building in

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1 MR. POOLE:
 2 Yes.
 3 MS. HERNANDEZ:
 4 Ms. Hamilton-Acker.
 5 MS. HAMILTON-ACKER:
 6 Yes.
 7 MS. HERNANDEZ:
 8 Mr. Sholes.
 9 MR. SHOLES:
 10 Yes.
 11 MS. HERNANDEZ:
 12 Ms. Traylor.
 13 MS. TRAYLOR:
 14 Yes.
 15 MS. HERNANDEZ:
 16 Chairman Hebert.
 17 CHAIRMAN HEBERT:
 18 Yes.
 19 That motion carries and the petition
 20 for modification of conditions is hereby
 21 approved.
 22 Thank you, Ms. Landry.
 23 Thank you, Mr. Barbin.
 24 Okay. Before moving to adjournment,
 25 I would like to take a moment to

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1 the legal description of Catfish Queen's
 2 property.
 3 Thus done and signed in Baton Rouge,
 4 Louisiana, this 15 the day of August 2024.
 5 CHAIRMAN HEBERT:
 6 Okay. Ms. Hernandez, would you
 7 please call the roll?
 8 MS. HERNANDEZ:
 9 Ms. Berry.
 10 MS. BERRY:
 11 Yes.
 12 MS. HERNANDEZ:
 13 Ms. Becnel.
 14 MS. BECNEL:
 15 Yes.
 16 MS. HERNANDEZ:
 17 Mr. Jackson.
 18 MR. JACKSON:
 19 Yes.
 20 MS. HERNANDEZ:
 21 Ms. Lewis.
 22 MS. LEWIS:
 23 Yes.
 24 MS. HERNANDEZ:
 25 Mr. Poole.

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1 acknowledge and I'd like to have you join
 2 me in acknowledging Ms. Heather Hood for
 3 her outstanding service as a confidential
 4 assistant to the Louisiana Gaming Control
 5 Board over the past three years.
 6 Since August of 2021, Heather has
 7 been a dedicated and invaluable part of
 8 our team, consistently demonstrating
 9 professionalism and commitment. As she
 10 transitions to her role as legislative
 11 liaison and legal and policy strategist
 12 for the Louisiana State Police, we want to
 13 express our deepest gratitude for her hard
 14 work and wish her continued success in
 15 this next chapter of her career.
 16 As many of you know, Heather began
 17 her tenure after the appointment of the
 18 previous chairman Ronnie Johns, and I'd
 19 like to read a few words from him as well.
 20 Former Chairman Johns would like to
 21 also thank Ms. Hood for the incredible job
 22 that she did for the board during a
 23 critical time. Her knowledge of gaming
 24 law, her expertise as a governmental
 25 agency attorney and her strong work ethic

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1 prove to be invaluable to him as chairman
 2 and to the entire board.
 3 He along with the board will always
 4 be indebted to her for helping to navigate
 5 them through the rollout of sports
 6 wagering, the numerous land-based projects
 7 and significant legislative initiatives.
 8 Heather, he wishes you the very best
 9 in your new position. The department of
 10 public safety is indeed fortunate to have
 11 you leading the way in this new journey of
 12 your life. And Chairman Johns ends by
 13 saying, Heather, it's been an absolute
 14 pleasure and honor to work with someone of
 15 your expertise, integrity and loyalty.
 16 On behalf of the board, Heather, I
 17 want to thank you for everything that
 18 you've done and we wish you nothing but
 19 the best in your future endeavors.
 20 (All applaud at this time.)
 21 At this time we've come to the final
 22 item on the agenda, which is the
 23 adjournment. I would ask for a motion
 24 that we adjourn.
 25 MR. JACKSON:

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1 Motion to adjourn.
 2 CHAIRMAN HEBERT:
 3 Moved by Mr. Jackson.
 4 Can I get a second?
 5 MS. BECNEL:
 6 Second.
 7 CHAIRMAN HEBERT:
 8 Seconded by Ms. Becnel.
 9 And seeing no opposition, we are
 10 adjourned.
 11 Thank you and have a great day.
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1 REPORTER'S PAGE
 2
 3
 4 I, BELINDA K. AMERSON, Certified Court
 5 Reporter, in and for the State of Louisiana, the
 6 officer, as defined in Rule 28 of the Federal
 7 Rules of Civil Procedure and/or Article 1434 (B)
 8 of the Louisiana Code of Civil Procedure, before
 9 whom this sworn testimony was taken, do hereby
 10 state on the record:
 11 That due to the interaction in the
 12 spontaneous discourse of this proceeding, dashes
 13 (--) have been used to indicate pauses, changes
 14 in thought, and/or talkovers; that same is the
 15 proper method for a Court Reporter's
 16 transcription of a proceeding, and that dashes
 17 (--) do not indicate that words or phrases have
 18 been left out of this transcript; also, that any
 19 words and/or names which could not be verified
 20 through reference material have been denoted with
 21 the phrase "(phonetically spelled)."
 22
 23
 24 BELINDA K. AMERSON, CCR
 25 CERTIFIED COURT REPORTER

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1 REPORTER'S CERTIFICATE
 2 This certificate is valid only for a
 3 transcript accompanied by my original signature
 4 and original required seal on this page.
 5 I, BELINDA K. AMERSON, Certified Court
 6 Reporter, in and for the State of Louisiana, as
 7 the officer before whom this testimony was taken,
 8 do hereby certify that this hearing was reported
 9 by me in the stenotype reporting method, was
 10 prepared and transcribed by me or under my
 11 personal direction and supervision, and is a true
 12 and correct transcript to the best of my ability
 13 and understanding;
 14
 15 That the transcript has been prepared in
 16 compliance with transcript format guidelines
 17 required by statute or by rules of the board;
 18
 19 That I have acted in compliance with the
 20 prohibition on contractual relationships, as
 21 defined by Louisiana Code of Civil Procedure
 22 Article 1434 and in rules and advisory opinions
 23 of the board;
 24 That I am not related to counsel or the
 25 parties herein, nor am I otherwise interested in
 the outcome of this matter.
 BELINDA K. AMERSON, CCR
 CERTIFIED COURT REPORTER



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