1:1 LOUISIANA GAMING CONTROL BOARD MEETING THURSDAY, OCTOBER 21, 2021 LOUISIANA STATE CAPITOL HOUSE COMMITTEE ROOM 6 900 NORTH 3RD STREET BATON ROUGE, LOUISIANA TIME: 10:00 A.M. **APPEARANCES**

2 RONNIE S. JOHNS

October 21, 2021, LGCB Meeting, (Pages 1:1 to 94:25)

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Chairman
3 (At-Large)
  June 30, 2025
  JULIE BERRY
5 (CPA)
  Third Congressional District
6 June 30, 2024
7 ASHLEY A. TRAYLOR
  (At-Large)
8 First Congressional District
  June 30, 2027
9
  FRANCHESCA HAMILTON-ACKER
10 (Attorney)
  Third Congressional District
11 June 30, 2026
12 HARRY AVANT
  (At-Large)
13 Fourth Congressional District
  June 30, 2024
14
  CLAUDE D. JACKSON
15 (At-Large)
  Fourth Congressional District
16 June 30, 2021
17 JULIE A. LEWIS
  (Investigative and Law Enforcement)
```

18 Fifth Congressional District

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19
  O. LAMAR POOLE, JR.
20 (Economic/Community Planner)
  Sixth Congressional District
21 June 30, 2025
22
23
24
25
              3
1
         APPEARANCES (CONTINUED)
2 NATALIE THURMAN
  Principal Assistant
3
  MAJOR CHUCK McNEIL, SUPERINTENDENT
4 Louisiana State Police
5 KIMBERLY LEWIS, SECRETARY
  Department of Revenue
6
7 REPORTED BY:
8 KARLA H. MAYERS, CCR
  Baton Rouge Court Reporters, LLC
9
10
11
12
13
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June 30, 2024

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- 2 CHAIRMAN JOHNS:
- Well, good morning, everyone.
- 4 Welcome to the October 21, 2021, Louisiana Gaming
- 5 Control Board meeting. Ms. Thurman, would you
- 6 please call the roll, please?
- 7 MS. THURMAN:
- 8 Chairman Johns?
- 9 CHAIRMAN JOHNS:
- 10 Here.
- 11 MS. THURMAN:
- 12 Mr. Avant?
- 13 MR. AVANT:
- 14 Here.
- 15 MS. THURMAN:
- 16 Ms. Berry?
- 17 MS. BERRY:
- Here.
- 19 MS. THURMAN:
- 20 Mr. Jackson?
- 21 MR. JACKSON:
- Here.
- 23 MS. THURMAN:
- 24 Ms. Lewis?
- MS. LEWIS:

- 1 Here.
- 2 MS. THURMAN:
- 3 Mr. Poole?
- 4 MR. POOLE:

5 Here. MS. THURMAN: 6 7 Ms. Hamilton-Acker? 8 MS. HAMILTON-ACKER: 9 Here. 10 MS. THURMAN: 11 Mr. Sholes? (NO RESPONSE) 12 13 MS. THURMAN: 14 Ms. Traylor? 15 MS. TRAYLOR: 16 Here. 17 MS. THURMAN: Colonel Davis? 18 19 MAJOR McNEIL: 20 Major McNeil for Colonel Davis. 21 MS. THURMAN: 22 And Secretary Lewis? 23 **SECRETARY LEWIS:** 24 Here. 25 MS. THURMAN: 8 1 We have a quorum. 2 **CHAIRMAN JOHNS:** 3 All right. Thank you, Ms. Thurman. 4 We do have a quorum. 5 II. PUBLIC COMMENTS 6 **CHAIRMAN JOHNS:**

First on the agenda this morning will

- 8 be public comments. Is there anyone in the
- 9 audience today that would like to make any public
- 10 comments before we get into the agenda?
- 11 (NO RESPONSE)
- 12 III. APPROVAL OF MINUTES
- 13 CHAIRMAN JOHNS:
- 14 Okay. Hearing none, we will move
- 15 forward with the approval of our minutes.
- 16 MS. BERRY:
- 17 Move.
- 18 CHAIRMAN JOHNS:
- 19 We have -- we have two sets of
- 20 amendments, actually, to -- to approve today.
- 21 We'll do them separately, if we could. First of
- 22 all, the minutes of September 8, 2021, they've
- 23 been in your -- the Board's packet.
- 24 MS. BERRY:
- 25 Move.

- 1 CHAIRMAN JOHNS:
- 2 Ms. Berry moves that we approve the
- 3 minutes of September 8, 2021.
- 4 MR. AVANT:
- 5 Second.
- 6 CHAIRMAN JOHNS:
- 7 Mr. Avant seconds that motion. Is
- 8 there any objection to that motion?
- 9 (NO RESPONSE)
- 10 CHAIRMAN JOHNS:

- 11 Hearing none, that motion passes. We
- 12 also have the minutes of September 16, 2021.
- 13 MS. BERRY:
- 14 (Indicating)
- 15 CHAIRMAN JOHNS:
- 16 Ms. Berry moves that we adopt
- 17 those -- those minutes.
- 18 MS. HAMILTON-ACKER:
- 19 Second.
- 20 CHAIRMAN JOHNS:
- 21 And Ms. Acker -- Hamilton-Acker
- 22 seconds that. Is there any objection to that
- 23 motion?
- 24 (NO RESPONSE)
- 25 CHAIRMAN JOHNS:

- 1 Hearing none, the minutes of
- 2 September 16, 2021, are hereby adopted.
- 3 IV. REVENUE REPORTS
- 4 CHAIRMAN JOHNS:
- 5 Okay. We're going to move forward
- 6 with revenue reports right now. And, Ms. Jackson,
- 7 good morning.
- 8 MS. JACKSON:
- 9 Good morning. Mr. Chairman, Board
- 10 Members, my name is Donna Jackson with Louisiana
- 11 State Police, Gaming Enforcement Division.
- The revenues of multiple licensees
- 13 and all gaming venues were impacted by

- 14 Hurricane Ida closures during the first week or
- 15 more of September. The 13 operating riverboats
- 16 generated adjusted gross receipts of \$127,545,986.
- 17 The State collected fees totaling \$27,422,387.
- 18 Adjusted gross receipts for fiscal
- 19 year 2021-2022 to date are \$410,450,981, an
- 20 increase of \$66 million, or 19 percent, from
- 21 fiscal year 2020-2021, but a decrease of
- 22 \$40.5 million, or 9 percent, for fiscal year
- 23 2019-2020. As of September 30, 2021, the State
- 24 collected over \$88 million in fees for fiscal year
- 25 2022.

- 1 Page 2 shows the riverboat revenue
- 2 broken down by regional market. The overall
- 3 increase from August was \$8.5 million, or 7.2
- 4 percent. Compared to last September, this month's
- 5 revenues represent an increase of \$33.2 million,
- 6 or 35 percent.
- 7 Next is a summary of the
- 8 September 2021 gaming activity for Harrah's
- 9 New Orleans, on page 3. Harrah's generated
- 10 \$7,956,327 in gross gaming revenue during the 23
- 11 days of operation in September. These revenues
- 12 represent a decrease from last month of
- 13 \$5.7 million, or 42 percent, and a decrease of
- 14 \$5.8 million, or also 42 percent, from the same
- 15 month last year. During September, the State
- 16 received \$4,931,507 in minimum daily payments.

- 17 Adjusted gross receipts for fiscal
- 18 year 2021-2022 to date are \$47.4 million, an
- 19 increase of \$8.8 million, or 23 percent, from
- 20 fiscal year 2021, but a decrease of \$20.5 million,
- 21 or 30 percent, from fiscal year 2020. As of
- 22 September 30, 2021, the State collected
- 23 approximately \$15 million in fees for fiscal year
- 24 2022.
- 25 Next, I will present revenues for

- 1 slots at the racetracks. During September, the
- 2 four racetrack facilities combined generated
- 3 adjusted gross receipts of \$24,179,369, a slight
- 4 increase of 2.7 percent from August 2021 and an
- 5 increase of \$6.2 million, or 34.7 percent, when
- 6 compared to September 2020. During September, the
- 7 State collected fees of \$3.7 million.
- 8 Adjusted gross receipts for fiscal
- 9 year 2022 to date are approximately \$80 million,
- 10 an increase of \$10.9 million, or 16 percent, from
- 11 fiscal year 2021 but a decrease of \$4.5 million,
- 12 or 5 percent, from fiscal year 2020. As of
- 13 September 30, 2021, the State has collected
- 14 approximately \$12 million in fees for fiscal year
- 15 2021-2022.
- 16 I will now move to the video gaming
- 17 information. There were 11,670 video gaming
- 18 devices activated at 1,385 locations. Our system
- 19 generated these numbers based on revenue reporting

- 20 locations; so this number does not reflect the
- 21 number of devices and locations operating
- 22 currently, as some continue to be out of service
- 23 due to Hurricane Ida.
- Net device revenue for September 2021
- 25 was \$55.2 million, a decrease of 5.8 percent when

- 1 compared to August 2021 but an increase of
- 2 \$740,000, or 1.4 percent, when compared to last
- 3 September. Total franchise fees for
- 4 September 2021 totaled \$16.9 million, a decrease
- 5 from August 2021 and an increase of \$318,000 when
- 6 compared to September 2020.
- 7 Franchise fees previously not
- 8 collected due to Governor Edwards' proclamation
- 9 and a subsequent order issued by Chairman Johns to
- 10 delay the collection of fees after Hurricane Ida
- 11 have now been collected.
- 12 Net device revenue for fiscal year
- 13 2022 to date is \$187.7 million, an increase of
- 14 \$17 million, or 10 percent, when compared to
- 15 fiscal year 2021 and an increase of \$37.6 million,
- 16 or 25 percent, when compared to fiscal year 2020.
- 17 Total franchise fees collected for fiscal year
- 18 2022 to date are approximately \$57 million, an
- 19 increase of 4.9 million, or 9.5 percent, when
- 20 compared to fiscal year 2021 and an increase of
- 21 \$12 million, or 27 percent, when compared to
- 22 fiscal year 2020.

- 23 CHAIRMAN JOHNS:
- 24 Okay. So had it not been for
- 25 Hurricane Ida, we may have been pretty much on the

- 1 rebound. And from the numbers that I'm looking
- 2 at, it looks like the Lake Charles market has
- 3 rebounded very well from Hurricane Laura, which
- 4 hit in August of 2020. And the Shreveport/Bossier
- 5 market seems to be holding its own, and the
- 6 Baton Rouge market appears to be holding its own.
- 7 So if we can do away with hurricanes and pandemics
- 8 in our state, we would really be looking pretty --
- 9 pretty good; so . . .
- 10 Are there any questions from the
- 11 board members?
- 12 (NO RESPONSE)
- 13 CHAIRMAN JOHNS:
- 14 Ms. Jackson, I have no questions from
- 15 board members. Thank you very much for your
- 16 report this morning, and thank you for your hard
- 17 work. We greatly appreciate it.
- 18 MS. JACKSON:
- 19 Thank you, sir.
- 20 V. CASINO GAMING ISSUES
- 21 CHAIRMAN JOHNS:
- Okay. All right. Moving along into
- 23 casino gaming issues, the first thing on our
- 24 agenda this morning will be the consideration of
- 25 the Certificate of Compliance for the Alternate

- 1 Riverboat Inspection of the Catfish Queen
- 2 Partnership doing business as the Belle of
- 3 Baton Rouge. Good morning.
- 4 MR. LEWIS:
- 5 Good morning. Chairman Johns, Board
- 6 Members, I'm Assistant Attorney General
- 7 Kanick Lewis, Jr., and with me is Mr. John Francic
- 8 of ABSG Consulting. We're here in the matter of
- 9 the issuance of the Certificate of Compliance to
- 10 Catfish Queen Partnership in Commendam doing
- 11 business as the Belle of Baton Rouge Casino.
- On March 2, 2021, ABSG began its
- 13 inspection process for the approval of the
- 14 Certificate of Compliance for the Belle of
- 15 Baton Rouge. The Board issued temporary
- 16 certificates to the Belle during the months of May
- 17 through September 2021 to allow the licensee
- 18 additional time to resolve it's fire sprinkler
- 19 pump discrepancy. Mr. Francic will now provide
- 20 details of the inspection.
- 21 MR. FRANCIC:
- 22 Good morning, Chairman.
- 23 CHAIRMAN JOHNS:
- 24 Good morning. How are you this
- 25 morning?

- 1 MR. FRANCIC:
- 2 Doing good, sir.

- 3 CHAIRMAN JOHNS:
- 4 Welcome to Baton Rouge.
- 5 MR. FRANCIC:
- 6 Thank you. John Francic with
- 7 ABSG Consulting here to give you an update on the
- 8 Belle of Baton Rouge fire sprinkler pump. During
- 9 the last one, they were waiting for the parts to
- 10 get in. So those parts finally did arrive. They
- 11 put it together, and they did a test. A third
- 12 party did a performance test, and the pump turned
- 13 out to be working and in good order. So we
- 14 completed that discrepancy, and it is -- the
- 15 recommendation of ABSG Consulting is to issue the
- 16 Certificate of Compliance for a full term, to
- 17 expire on May 31, 2022.
- 18 CHAIRMAN JOHNS:
- 19 So the parts did arrive?
- MR. FRANCIC:
- 21 It did arrive, yes.
- 22 CHAIRMAN JOHNS:
- No more -- no more temporary
- 24 extensions. So that's -- that's wonderful.
- 25 That's great. Thank you for your -- both of you,

- 1 for your hard work on this. Are there any
- 2 questions from our board members?
- 3 MR. LEWIS:
- 4 Chairman?
- 5 CHAIRMAN JOHNS:

```
6
           Yes.
7
        MR. LEWIS:
           One other thing. We now present
8
9 these findings to the Board, and we request that
10 upon the Board's acceptance of ABSG's report that
11 you would move for the issuance of the Certificate
12 of Compliance, like Mr. Francic said, for the
13 Belle that would expire on May 21, 2022.
14
         CHAIRMAN JOHNS:
15
           Okay. Thank you, Mr. Lewis.
16
         MR. LEWIS:
17
           You're welcome.
18
         CHAIRMAN JOHNS:
19
           Appreciate it. Okay. Any questions
20 from our board members?
21
              (NO RESPONSE)
22
         CHAIRMAN JOHNS:
23
           Hearing none, I would entertain a
24 motion that we issue a Certificate of Compliance
25 for the Belle of Baton Rouge.
              18
1
        MR. AVANT:
2
           So moved.
3
        CHAIRMAN JOHNS:
4
           Mr. Avant has moved that we issue the
5 certificate of compliance.
6
        MS. LEWIS:
7
           (Indicating)
8
        CHAIRMAN JOHNS:
```

9 Second by Ms. Lewis. Are there any 10 questions on the motion? 11 (NO RESPONSE) 12 **CHAIRMAN JOHNS:** 13 Any objection to that motion? 14 (NO RESPONSE) 15 **CHAIRMAN JOHNS:** 16 Hearing none, that -- that motion is 17 adopted. 18 Okay. Next will be the consideration 19 of Certification of Compliance for the Gaming --20 the inspection of the gaming vessel of Louisiana 21 Gaming, doing business as Boomtown New Orleans. 22 Good morning. 23 MR. PICOU: 24 Good morning, Chairman Johns, Members 25 of the Board. I'm Assistant Attorney General 19 1 Charlie Picou. Here with me is Mr. John Francic 2 of ABSG Consulting. We're here in the matter of 3 the issuance of the annual Certificate of 4 Compliance to Louisiana I Gaming, a Louisiana 5 Partnership in Commendam, doing business as 6 Boomtown New Orleans. On August 25, 2021, ABSG 7 began the inspection process for the approval of 8 Boomtown New Orleans' annual Certificate of 9 Compliance. Mr. Francic will now present his 10 findings to the board.

MR. FRANCIC:

- 12 Chairman, Board -- Board Members,
- 13 John Francic with ABSG Consulting here to report
- 14 the annual certification for Boomtown New Orleans.
- 15 The inspectors Doug Chapman and Pete Bullard did,
- 16 on August 25, attend the dockside riverboat
- 17 Boomtown Belle II to conduct the annual inspection
- 18 in accordance with the alternative inspection of
- 19 riverboat gaming vessels in the state of
- 20 Louisiana.
- 21 The inspectors reviewed fire
- 22 protection equipment, egress routes, mooring
- 23 system, life safety items, and conducted a fire
- 24 drill. There were deficiencies found that can --
- 25 during the inspection that can be found on page 6

- 1 of the report. A follow-up inspection to all
- 2 deficient items was conducted on October 13. All
- 3 items were inspected and found corrected and
- 4 satisfactory.
- 5 The 2021 annual inspection is now
- 6 considered complete. It is the recommendation of
- 7 ABSG Consulting that Boomtown New Orleans be
- 8 issued a Certificate of Compliance.
- 9 CHAIRMAN JOHNS:
- 10 Okay. Thank you, John. So all
- 11 deficiencies have been addressed and are
- 12 satisfactory?
- 13 MR. FRANCIC:
- 14 Yes, sir.

15 **CHAIRMAN JOHNS:** 16 Okay. Thank you very much. MR. PICOU: 17 18 We now present these findings to the 19 Board and request that upon the Board's acceptance 20 of ABSG's report that you move for the issuance of 21 the annual Certificate of Compliance to Boomtown. 22 **CHAIRMAN JOHNS:** 23 Thank you very much. I would 24 entertain a motion that we issue a Certificate of 25 Compliance for Louisiana Gaming doing business as 21 1 Boomtown New Orleans. 2 MS. TRAYLOR: 3 So moved. 4 **CHAIRMAN JOHNS:** 5 Ms. Traylor moves that we issue the 6 certificate of Compliance. 7 MR. POOLE: 8 Second. 9 **CHAIRMAN JOHNS:** 10 Second by Mr. Poole. Is there any --11 any discussion on that motion? 12 (NO RESPONSE) 13 **CHAIRMAN JOHNS:** 14 Hearing -- is there any objection to 15 that motion? 16 (NO RESPONSE)

17

CHAIRMAN JOHNS:

- 18 Hearing none, that motion is adopted.
- 19 Gentlemen, thank you very much.
- 20 MR. PICOU:
- Thank you, sir.
- 22 CHAIRMAN JOHNS:
- 23 Good to see you again, John. Moving
- 24 along, we will now take up the consideration of
- 25 the Joint Petition of Harrah's Shreveport/Bossier

- 1 City Investment Company and Rubico Gaming for the
- 2 approval of the Transfer of Ownership of Harrah's
- 3 Bossier City Investment Company doing business as
- 4 Harrah's Louisiana Downs. Good morning.
- 5 MR. GATHE:
- 6 Good morning. Chairman Johns, Board
- 7 Members, I'm Assistant Attorney General
- 8 Jeremy Gathe, and I handled the review of the
- 9 proposed acquisition of Louisiana Downs. Present
- 10 and reporting with me today is Ms. Evie Ficklin of
- 11 Louisiana State Police Audit and Senior Trooper
- 12 Shannon Simpson of Louisiana State Police, Gaming
- 13 Enforcement. Rubico and Ceasars are also present,
- 14 and Rubico will follow State Police with a brief
- 15 presentation.
- 16 Harrah's Shreveport/Bossier City
- 17 Investment Company, LLC, and Rubico Gaming, LLC,
- 18 filed an original joint petition with the Board
- 19 seeking the approval of a proposed transfer of
- 20 ownership in Harrah's Bossier City Investment

- 21 Company, LLC doing business as Harrah's Louisiana
- 22 Downs. Louisiana Downs is a licensed eligible
- 23 racing facility located in Bossier Parish and
- 24 holds a Slots at the Track gaming license. The
- 25 Slots at the Track gaming license is why the

- 1 transfer is relevant to the Board.
- 2 There are two parts of the transfer.
- 3 It's the sale of membership interest in Louisiana
- 4 Downs through an equity purchase agreement, and
- 5 the sale of the real property where Louisiana
- 6 Downs is located. Pursuant to the equity purchase
- 7 agreement, Harrah's Shreveport/Bossier intends to
- 8 sell its membership interest in Louisiana Downs to
- 9 Rubico Acquisition Corporation. Pursuant to the
- 10 real property sale agreement, Rubico Acquisition
- 11 intends to purchase the rights, title, and
- 12 interest in the real property from VICI.
- 13 Thereafter, Rubico Acquisition will assign its
- 14 rights, title, and interest in the real property
- 15 to LAD Landco, LLC, which will then lease the real
- 16 property to the licensee. Board approval is
- 17 required for these transactions. Rubico
- 18 Acquisition will fund the acquisition of Louisiana
- 19 Downs through a revolver with the Western Alliance
- 20 Bank, a subordinated loan agreement with
- 21 Thomas Benninger, and the warrant in equity
- 22 contributions.
- 23 All relevant persons have submitted

- 24 to a suitability investigation. At the beginning
- 25 of its -- at the beginning of its investigation,

- 1 Global Leveraged Capital Management, LLC, an
- 2 investment management firm owned by
- 3 Thomas Benninger, and Global Leveraged Capital
- 4 Partners & Company, LLC, a private investment and
- 5 advisory firm also owned Mr. Benninger, along with
- 6 its affiliates served as original parties to the
- 7 financing documents and a management agreement
- 8 respectively.
- 9 Due to this relationship, those
- 10 entities were initially required to submit to
- 11 suitability by the Division, and after several
- 12 requests, these entities finally submitted. On
- 13 April 29, 2021, Rubico provided the Division
- 14 with -- with an elimination of the entities from
- 15 the transactional documents and management
- 16 agreement. And based on these changes, it was
- 17 determined that the entities were no longer
- 18 required to submit.
- 19 Generally, the Board, at its
- 20 discretion, may place conditions on a gaming
- 21 license, for example, quarterly reporting, a
- 22 compliance officer at the licensed facility, and
- 23 so on. These measures have been placed into the
- 24 proposed conditions, should the Board approve the
- 25 transactions, as regulatory safeguards and to

- 1 ensure compliance with and the integrity of the
- 2 gaming industry in the state of Louisiana.
- 3 There is a procedural requirement set
- 4 forth by law that any time there is a transfer of
- 5 more than 50 percent of the ownership interest in
- 6 the Slots at the Track licensee, or a transfer
- 7 that results in a change of control, a new license
- 8 must be issued. The transfer of Louisiana Downs
- 9 to Rubico Acquisition Corporation results in both
- 10 a change of ownership that's greater than 50
- 11 percent and a change of control in the licensee;
- 12 therefore, should the Board approve these
- 13 transfers, the currently issued slot license of
- 14 Louisiana Downs will be surrendered, and a new
- 15 license will be issued. If it is the Board's
- 16 pleasure to approve the proposed transactions and
- 17 related financing, a resolution has been prepared
- 18 for the Board's consideration and the chairman's
- 19 signature upon approval. And I will now turn the
- 20 presentation over to State Place.
- 21 MS. FICKLIN:
- 22 Good morning, Mr. Chairman and Board
- 23 Members. My name is Evie Ficklin. I'm an auditor
- 24 with Louisiana State Police. Rubico Gaming, LLC,
- 25 formed its wholly owned subsidiary, Rubico

- 1 Acquisition Corp, or RAC, in July 2020 to acquire
- 2 gaming properties in the Midwest and the South.
- 3 If approved by the Board, RAC's first acquisition

- 4 will be Louisiana Downs.
- 5 Louisiana Downs' operations and the
- 6 real estate assets underlying Louisiana Downs are
- 7 owned by separate companies. Caesars
- 8 Entertainment Inc., owns the operating company
- 9 Louisiana licensee Harrah's Bossier City
- 10 Investment Company, LLC, or HBCIC, and Bossier
- 11 City, LLC, owns Louisiana Downs real property
- 12 assets. Bossier City, LLC, is a subsidiary of
- 13 VICI Properties, Inc., a publicly traded REIT.
- 14 RAC's purchase price to acquire the
- 15 equity interest in HBCIC and its related
- 16 operations is 16.5 million. Its cost to acquire
- 17 the real property assets from Harrah's
- 18 Bossier City is 5.5 million. Each transaction is
- 19 detailed in separate purchase agreements signed by
- 20 RAC and the sellers on September 3, 2020. Fees
- 21 related to the acquisitions are estimated at
- 22 1.9 million.
- 23 RAC's total \$23.9 million cost to
- 24 acquire Louisiana Downs is shown allocated in the
- 25 sources and uses of funds schedule on page 20.

- 1 RAC plans to finance the total 23.9 million
- 2 acquisition cost using a combination of borrowed
- 3 funds, the proceeds from the sale of penny
- 4 warrants, and capital contributed by
- 5 Mr. Thomas Benninger, Rubico Gaming, LLC's sole
- 6 member and manager. The borrowed funds will

- 7 provide an aggregated 18.5 million of the
- 8 23.9 million Louisiana Downs' acquisition cost and
- 9 related fees.
- 10 In connection to the borrowed
- 11 financing, RAC is party to two loan agreements, a
- 12 senior loan that provides for a \$16 million
- 13 reducing revolving line of credit with Western
- 14 Alliance Bank, and a \$3 million six-year
- 15 subordinated loan with sole lender and
- 16 administrative agent Mr. Benninger. RAC will use
- 17 15.5 million of the \$16 million loan at closing.
- The five-year senior loan provides
- 19 for schedule commitment reductions of \$275,000 per
- 20 month beginning the first full quarter after
- 21 closing and continuing throughout the loan term.
- 22 The senior loan includes an up to \$5 million
- 23 incremental loan provision. RAC will use the
- 24 entire proceeds from the \$3 million subordinated
- 25 loan at closing. The subordinated loan has an

- 1 interest rate of 13 percent. Rubico has the
- 2 option to pay up to 3 percent of the interest
- 3 payment in paid-in-kind payments, or PIK. Loan
- 4 payments made in PIK will be added to the
- 5 outstanding principal of the subloan.
- 6 Rubico Gaming plans to sell penny
- 7 warrants at closing, which will provide an
- 8 additional \$2,270,000 in funding toward the
- 9 acquisition. Rubico Gaming is selling the

- 10 warrants to accredited investors at \$1 a warrant.
- 11 The warrant's exercise price is also \$1.
- 12 Finally, Mr. Benninger has
- 13 contributed a total of 3.645 million in capital to
- 14 Rubico Gaming beginning August 12, 2020. Rubico
- 15 Gaming used a portion of Mr. Benninger's capital
- 16 contributions on September 3, 2020, to satisfy the
- 17 \$1 million earnest money deposit required under
- 18 the terms of its equity purchase agreement with
- 19 Caesars.
- 20 Louisiana Downs' projections are
- 21 shown on page 59, and its capital expenditure
- 22 projections are shown on page 60. Its capital
- 23 expenditures shown in year 2021 include 2 million
- 24 for its development of an IT infrastructure to
- 25 support its operations post closing. RAC plans to

- 1 use 2 million of closing cash to fund the
- 2 IT CapEx. RAC Management provided the information
- 3 in the liquidity analysis on page 61.
- 4 Rubico Gaming and RAC are newly
- 5 formed, stand-alone entities with limited
- 6 financial histories. Aside from external
- 7 borrowing and the proceeds from warrant sales,
- 8 RAC's sole source of funding is Mr. Benninger's
- 9 private financial accounts. Mr. Benninger has
- 10 provided documentation reflecting his personal
- 11 financial holdings.
- 12 Aside from concerns due to the

- 13 limited financial histories of Rubico Gaming, LLC,
- 14 and Rubico Acquisition Corp. and the associated
- 15 risk with stand-alone companies lacking the
- 16 financial backing of an established parent
- 17 company, no issues came to Audit's attention to
- 18 preclude the Board's approval of the transfer of
- 19 interest in Louisiana Downs to RAC and the related
- 20 financing.
- 21 Senior Trooper Simpson will now give
- 22 the results of his report.
- 23 SENIOR TROOPER SIMPSON:
- 24 Good morning, Chairman Johns, --
- 25 CHAIRMAN JOHNS:

- 1 Good morning.
- 2 SENIOR TROOPER SIMPSON:
- 3 -- Board Members. Senior Trooper
- 4 Shannon Simpson with the Louisiana State Police,
- 5 Gaming Enforcement Division. On September 23,
- 6 2020, the Louisiana State Police, Gaming
- 7 Enforcement Division, received notification of a
- 8 joint petition requesting for approval on a
- 9 proposed purchase agreement submitted on behalf of
- 10 Harrah's Shreveport/Bossier City Investment
- 11 Company, LLC; Harrah's Bossier City, LLC; Rubico
- 12 Acquisition Corporation; and Rubico Gaming, LLC.
- 13 On October 5, 2020, the party
- 14 submitted an amended petition to the Division.
- 15 HSBCI has entered into an agreement where RAC

- 16 would purchase all of the equity interest in the
- 17 license; therefore, furthermore, HBCI -- HBC has
- 18 entered into an agreement where RAC would purchase
- 19 all of the real property located at Harrah's
- 20 Louisiana Downs.
- 21 The Division conducted a suitability
- 22 investigation on the officers and directors of
- 23 Rubico Gaming, LLC, and Rubico Acquisition
- 24 Corporation and their officers, directors, persons
- 25 with 5 percent or more ownership of the companies.

- 1 All of the individuals in the investigation have
- 2 met suitability through Rubico Gaming, LLC, and
- 3 Rubico Acquisition Corporation.
- 4 Criminal inquiries were made through
- 5 State Police -- State of Louisiana Criminal
- 6 History Database. Tax clearance request forms
- 7 were forwarded to the Louisiana Department of
- 8 Revenue in order to ensure compliance -- are
- 9 current with their tax filings. During this
- 10 investigation -- during this suitability
- 11 investigation, no information was found that would
- 12 preclude the Board from approving the joint
- 13 petition of the equity interest of the real
- 14 property purchased.
- 15 CHAIRMAN JOHNS:
- 16 Okay. Thank you. Thank you very
- 17 much. This has been quite at journey, hasn't it?
- 18 And how long has it been since we started this

```
19 process?
20
         MR. GATHE:
21
           September 2020, I believe.
22
          CHAIRMAN JOHNS:
23
           Okay. A little over a year.
24
         MR. GATHE:
25
           Yeah.
               32
1
         CHAIRMAN JOHNS:
2
           Yeah. So I know we're going to have
3 some questions for the -- for the -- for Rubico as
4 they come up to the table. I think I have some
5 questions from the Board Members.
6
         MS. BERRY:
7
           I have some questions.
8
         CHAIRMAN JOHNS:
9
           Ms. Berry?
10
         MS. BERRY:
11
           Hi. Thank you for the extensive
12 report. I appreciate it. I just want to verify a
13 couple of things with you, Mr. Gathe. Y'all are
14 not concerned at all about the reluctance to
15 submit the suitability investigations in the
16 beginning? Was there a reason why they were
17 reluctant to do that, or they were just not
18 familiar with the process or --
19
         MR. GATHE:
20
           Those were definitely areas of
21 concern. And there are instances where applicants
```

- 22 and State Police will disagree on who are -- who
- 23 is required to submit to suitability. Our office
- 24 stands completely by State Police whenever they,
- 25 you know, told Rubico that these particular

- 1 entities were required to submit. But since then,
- 2 Rubico has eliminated those particular entities
- 3 from the transaction. So their -- their relevance
- 4 here -- they're no longer relevant.
- 5 The, I guess, refusal to submit is
- 6 something that the Board should take into
- 7 consideration. We do have conditions that are
- 8 implemented on licenses in order for a particular
- 9 licensee to maintain compliance. And if it is the
- 10 Board's pleasure, and whether you believe that the
- 11 safeguards that are within the conditions are
- 12 sufficient, such as the necessity of a compliance
- 13 officer at the establishment --
- 14 MS. BERRY:
- 15 I think you were able to read my mind
- 16 there. I guess it just concerns me on the
- 17 reluctance. And then I wanted to make sure that
- 18 in the resolution, we did have the quarterly
- 19 reporting, the compliance officer, and a facility.
- 20 Is that going to be in --
- 21 MR. GATHE:
- 22 That is -- that is listed in the
- 23 conditions for the license in order for them to
- 24 maintain the license.

25	NAC	BERRY:
2 3	ivis.	DENNI.

- 1 How long do you think that would
- 2 last, that condition -- those conditions?
- 3 MR. GATHE:
- 4 The conditions are -- they're going
- 5 to last as long as the licensee holds the license.
- 6 MS. BERRY:
- 7 Okay. Okay. All right. I guess
- 8 that answers my question, if y'all are comfortable
- 9 with it, and that is in the resolution. Thank
- 10 you.
- 11 CHAIRMAN JOHNS:
- 12 Thank you, Ms. Berry. Any other
- 13 questions at this time for our presenters at the
- 14 table?
- 15 (NO RESPONSE)
- 16 CHAIRMAN JOHNS:
- 17 Thank y'all very much for your hard
- 18 work on this. I will just say this publicly. As
- 19 I am new to this job, -- I've only been here about
- 20 three months as chairman -- I do know that as
- 21 chairman, and I think I speak for the entire
- 22 Board, we take very, very seriously compliance
- 23 with requests from State Police and from the
- 24 Attorney General's Office.
- 25 And I'm not pointing this just at

35

1 Rubico. I'm saying this publicly to anybody out

- 2 there, that if you're -- you know, if you're asked
- 3 for information, we -- we would -- we would take
- 4 very seriously that that information is -- is
- 5 presented in a very timely and a very compliant
- 6 manner; so thank you for holding steadfast on
- 7 that.
- 8 And so, I guess, at this point in
- 9 time, we would like to ask Rubico to come up and
- 10 make their presentation. And, gentlemen, why
- 11 don't y'all come join us at the table. And
- 12 joining us today will be Mr. Tom Benninger with
- 13 Rubico Gaming, Mr. Kevin Preston with Rubico, and
- 14 Mr. Ryan O'Beirne --
- 15 MR. O'BEIRNE:
- 16 "O'Beirne." Correct.
- 17 CHAIRMAN JOHNS:
- 18 O'Beirne. Is that an Irish name?
- 19 MR. O'BEIRNE:
- 20 A good Irish name, yeah, Mr.
- 21 Chairman.
- 22 CHAIRMAN JOHNS:
- 23 Right. -- with Rubico, also. So,
- 24 gentlemen, good morning. Welcome to -- to our
- 25 meeting this morning. I know this has been a long

- 1 time coming for -- for you and for us both. And
- 2 so if y'all would like to proceed with a
- 3 presentation of whatever you want to present to us
- 4 this morning, I know -- I know there's going to be

- 5 some questions as to where we go forward.
- 6 MR. BENNINGER:
- 7 Sure. Why don't I go ahead. I'm
- 8 Tom Benninger.
- 9 CHAIRMAN JOHNS:
- 10 Good morning.
- 11 MR. BENNINGER:
- 12 Good morning. First of all, I want
- 13 to tell you how pleased we are to be here today.
- 14 We couldn't be happier. I'm the owner of Rubico
- 15 Gaming. I am also the Chairman of Rubico
- 16 Acquisition Corp. To my left is Kevin Preston.
- 17 Kevin is the President of Rubico Acquisition Corp.
- 18 That will be the entity that is buying the
- 19 property Louisiana Downs. And to my right is
- 20 Ryan O'Beirne -- O'Beirne, our counsel. It has
- 21 been a long journey. As I said, we're very, very
- 22 excited to be here.
- We do have a long list of plans for
- 24 the property. The property, frankly, has been a
- 25 little bit of a step-child by Caesars for the last

- 1 several years; so it was -- it's really an easy
- 2 process for us to develop. We think it's going to
- 3 be a great operating plan.
- 4 You know, our plans start with
- 5 developing a brand new IT system for the property.
- 6 We're going to be inheriting it without a slot
- 7 system, without an accounting system, without a

- 8 POS system, without a payroll system; so there's
- 9 going to be substantial expenditures from day one.
- 10 We do have the ability at the time we
- 11 close, and we are planning on closing here in the
- 12 next ten days, subject to, obviously, your
- 13 approval and subject to Racing Commission
- 14 approval. We do have plans with Caesars to have a
- 15 coordinated effort over the next several months
- 16 for a transition on the IT system. So Caesars has
- 17 been very cooperative in that regard. But that
- 18 will be one of our major expenditures over the
- 19 next several months.
- 20 From there, we're looking to expand
- 21 and improve the gaming floor. We have plans for
- 22 changing out, whether its through conversions or
- 23 new equipment, about 150 machines. And we also
- 24 have substantial plans to improve the food and
- 25 beverage operations at the property. It's -- I

- 1 think it's solely deficient from a food and
- 2 beverage offering standpoint. Our plans include,
- 3 you know, putting a bar -- a center bar at the
- 4 casino. We hope to have a sports betting license,
- 5 develop a sportsbook arena.
- 6 And, overall, the property hasn't
- 7 done a good job with integrating racing employees
- 8 with gaming employees. So, culturally, those
- 9 people see two different sides of -- of the
- 10 property. We need to integrate that. We want to

- 11 really improve the racing experience. We want to
- 12 improve the experience not only for the customer
- 13 but for the horsemen themselves. We want to spend
- 14 some money out at the barns to improve that
- 15 facility out there, both -- not only for the barn
- 16 but for the jockeys.
- We think the property, from a racing
- 18 standpoint, has a unique position primarily in the
- 19 state and the surrounding states. There's about
- 20 1600 stalls out there, and we have a beautiful
- 21 practice as well as a primary track. So we think
- 22 there's an ability actually to attract horsemen on
- 23 a year-round basis, book for practice. We're
- 24 running right now about 130-odd days of racing a
- 25 year. And so we think there's some -- not only

- 1 are we going to benefit by the improvements on the
- 2 racing side, but we think we can create something
- 3 that actually the horsemen in the area, I think,
- 4 are going to appreciate.
- 5 We also see -- and Kevin can add in
- 6 along the way, but there's some longer-term
- 7 improvements that we see for the property. You
- 8 know, if you drive by our property, or future
- 9 property, at any point in time, you'll see a
- 10 substantial number of trucks parked in -- in the
- 11 parking lot there.
- We have a huge parking area, and
- 13 there's up to over 100 trucks parked there on any

- 14 particular night. We don't charge. They're not
- 15 being charged for that. Those are potential
- 16 customers that we need to attract into the
- 17 properties. So we want to look for ways,
- 18 basically, to actually encourage that kind of --
- 19 that kind of activity but encourage it in bringing
- 20 people in -- into the casino, both for --
- 21 obviously, for gaming, as well as food and
- 22 beverage. So there's little, simple things like
- 23 that that -- that we're going to be working on
- 24 immediately.
- The property itself is going to be

- 1 branded as Louisiana Downs, so really just
- 2 dropping the Harrah's name, keeping the same
- 3 vintage name. We like that. Our players club is
- 4 going to little bit -- be a little bit of a
- 5 throwback to the property itself. It's going to
- 6 be called Club 74. The property originally
- 7 started in 1974. So we're calling our players
- 8 club, Club 74. We're excited about that.
- 9 And we've had a good team of people
- 10 already starting to work on marketing efforts and
- 11 really starting to -- and we've had this team of
- 12 people that we've been, frankly, paying for the
- 13 last several months, getting ready for that
- 14 transition. So all of our marketing documents and
- 15 our marketing plans are really ready to go. So I
- 16 will say, while it has been a long journey, I

- 17 would say, if anything, we're more prepared than
- 18 ever to take control and, hopefully, improve the
- 19 property.
- 20 MR. PRESTON:
- 21 I think, too, you know, you hear
- 22 we've been at the property --
- 23 CHAIRMAN JOHNS:
- 24 Mr. Preston, if you would, just
- 25 identify yourself --

- 1 MR. PRESTON:
- 2 Oh, I'm sorry.
- 3 CHAIRMAN JOHNS:
- 4 -- for the record.
- 5 MR. PRESTON:
- 6 Sure. Kevin Preston, President of
- 7 Rubico Gaming again. You know, we've been to the
- 8 property a lot over the course of the last year,
- 9 and, you know, we continue to hear that moniker
- 10 "iconic," and so our goal, at the end of the day,
- 11 is to bring this iconic track back to an iconic
- 12 status. And, you know, we've spent a lot of time
- 13 in the Bossier area, and -- you know, with the
- 14 horsemen, with the gaming folks.
- And so, as Tom said, from a food and
- 16 beverage standpoint, we definitely need to focus
- 17 on that, you know, a new slot product on the
- 18 floor, and really just -- I think it's been the
- 19 first type of acquisition where the team members

- 20 are actually very, very excited about us coming
- 21 in. And so you don't really find that too often
- 22 when you're acquiring someone.
- 23 But we've got some special team
- 24 members there, some special folks that we've hired
- 25 already, and so we're -- we're just eager to

- 1 really get going and make you guys proud. So I
- 2 appreciate that.
- 3 CHAIRMAN JOHNS:
- 4 Mr. Preston, you are affiliated with
- 5 a casino license in Mississippi, if I'm not
- 6 mistaken.
- 7 MR. PRESTON:
- 8 Correct. Yes.
- 9 CHAIRMAN JOHNS:
- 10 Is that correct?
- 11 MR. PRESTON:
- 12 Uh-huh. Yeah.
- 13 CHAIRMAN JOHNS:
- 14 In Natchez. Is that --
- 15 MR. PRESTON:
- 16 Natchez, Mississippi, Magnolia Bluffs
- 17 Casino Hotel.
- 18 CHAIRMAN JOHNS:
- 19 Right.
- 20 MR. PRESTON:
- 21 Yeah.
- 22 CHAIRMAN JOHNS:

- 23 I want you to know I had a
- 24 conversation with my counterpart in Mississippi --
- 25 with the regulator in Mississippi, and he actually

- 1 had nothing but kind words to say about you and
- 2 your operation and your commitment to the city of
- 3 Natchez and the surrounding communities. So I
- 4 just wanted to let the Board know that I did have
- 5 that conversation with my counterpart in
- 6 Mississippi.
- 7 MR. PRESTON:
- 8 Thank you. Thank you. We intend --
- 9 we intend to do the same thing in Bossier. I
- 10 mean, I think it's -- it's all about, you know,
- 11 not only what we can do from a gaming perspective,
- 12 but it's also what we can do for the community,
- 13 and I think we're really excited about what we can
- 14 do to help and, you know, forge even greater
- 15 things from an economic development standpoint in
- 16 Bossier. So thank you.
- 17 CHAIRMAN JOHNS:
- 18 All right. Thank you. Mr. O'Beirne,
- 19 do you have anything to add this morning or . . .
- MR. O'BEIRNE:
- No, sir. We're just glad to be here
- 22 and appreciate all the hard work that's gone into
- 23 this from everybody on the regulator's side, the
- 24 State Police and the AG's Office and staff, the
- 25 Gaming Control Board. I know it's been a long

- 1 journey, but we're very excited to be at this
- 2 point.
- 3 CHAIRMAN JOHNS:
- 4 Okay. Mr. Benninger, would you like
- 5 to comment on what Ms. Berry had alluded to
- 6 earlier about some of the language in the report
- 7 about reluctance to submit information? Was that
- 8 just a miscommunication? Was it --
- 9 MR. BENNINGER:
- 10 Sure.
- 11 CHAIRMAN JOHNS:
- 12 I just -- I'm not quite sure how
- 13 to -- how to frame this, but being that it's been
- 14 brought out, I would like you to com -- at least
- 15 have an opportunity to comment on it.
- 16 MR. BENNINGER:
- 17 I appreciate that. I would like
- 18 to char -- I would characterize it probably as a
- 19 miscommunication. So I think the request, in its
- 20 simplest form, early on had been that I own a
- 21 company called Global Leveraged Capital, which was
- 22 referred to in the report. It's in the business
- 23 of making loans to small private businesses, and
- 24 we raise money from third parties and run funds.
- 25 We're a registered investment advisor. I happen

- 1 to own Global Leveraged Capital. It's one of
- 2 the -- my other holdings.

- 3 Global Leveraged Capital was
- 4 originally going to be a lender to this particular
- 5 company, and from that, I think the conclusion was
- 6 that Global Leveraged Capital and its limited
- 7 partners would have to come forward for licensing,
- 8 which is contrary to most states, and it's even
- 9 contrary to Louisiana law in the sense that, if
- 10 we're a registered investment advisor, that
- 11 qualifies us -- us being allowed to be an
- 12 institutional lender.
- 13 I think maybe the miscommunication
- 14 was because I -- I'm -- I'm the owner of Rubico.
- 15 I'm the owner of Global Leveraged Capital.
- 16 There's a lot of crossover, and so it certainly
- 17 can be a very confusing -- it can be a very
- 18 confusing organization, sure.
- 19 So the ability for us to bring
- 20 forward our limited partners is, frankly,
- 21 impossible. Large insurance companies around the
- 22 company, their interest in coming forward for
- 23 licensing for what would be a small loan was not
- 24 of any interest, and so that was really the
- 25 primary refusal.

- 1 Since then, all of the major officers
- 2 of Global Leveraged Capital, even though there's
- 3 no involvement, they still came forward and
- 4 submitted for licensing, and so I think we've
- 5 complied in that regard. So at this point, I feel

- 6 like we've complied with all the information
- 7 requests that's been asked of us.
- 8 CHAIRMAN JOHNS:
- 9 And I think that's been testified
- 10 from State Police and the Attorney General's
- 11 Office earlier. Ms. Berry, did you -- did you
- 12 have a comment?
- 13 MS. BERRY:
- 14 The only other question -- I just had
- 15 one other question.
- 16 CHAIRMAN JOHNS:
- 17 Okay.
- 18 MS. BERRY:
- 19 I assume you have to -- before the
- 20 Racing Commission, also?
- 21 MR. BENNINGER:
- Yes, next week.
- MS. BERRY:
- 24 Okay. How would that affect this
- 25 licensing with us and them, also, or -- has all

- 1 that been cleared out?
- 2 MR. PRESTON:
- 3 Yes.
- 4 MR. O'BEIRNE:
- 5 Yes. So we're on the agenda for
- 6 Tuesday, 10:00 a.m., for the approval -- you know,
- 7 for consideration of the same approvals but from
- 8 the racing side.

```
9
         MS. BERRY:
10
           Okay. So we're the gaming side;
11 they're the racing side.
12
         MR. O'BEIRNE:
13
           Correct.
14
         MS. BERRY:
15
           So we have to work together. And
16 y'all don't anticipate any problem with that?
17
         MR. O'BEIRNE:
18
           No.
19
         MS. BERRY:
20
           Thank you.
21
          CHAIRMAN JOHNS:
22
           And we do work together very closely.
23 I actually had a conversation with their chairman,
   board members yesterday, and they had actually
25 asked that we approve our end first, and then next
               48
1 Tuesday, they're going to take up the -- the
2 Racing Commission's procedure. And then that --
3 if both of those are approved, that will allow you
4 to go and actually close on the property, if -- if
5 I'm not mistaken --
6
         MR. PRESTON:
7
           That's correct.
8
         CHAIRMAN JOHNS:
9
           -- how that's going to work. You do
10 intend to apply for a sports bet license?
11
         MR. PRESTON:
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12
           Yes.
13
         MR. BENNINGER:
14
           Yes.
15
         CHAIRMAN JOHNS:
16
           Are you all aware that there's a
17 December 31 deadline by law, not by Board rule but
18 by statute, that you have to put in your
19 application?
20
         MR. PRESTON:
21
           Yes.
22
         CHAIRMAN JOHNS:
23
           Okay. So you intend to do that?
24
         MR. PRESTON:
25
           Yes.
              49
1
        CHAIRMAN JOHNS:
2
           Okay. Great. You are also aware of
3 some procurement goals and requirements that --
4 that we have as the Board in terms of -- of hires
5 of Louisiana residents, --
6
        MR. PRESTON:
7
           Yes.
8
         CHAIRMAN JOHNS:
9
           -- minority -- minority employees,
10 female employees, procurement of goods and
11 services? There are certain goals --
12
         MR. PRESTON:
13
           Yes.
14
         CHAIRMAN JOHNS:
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15
           -- and requirements out there, and --
16 and you are very aware of those?
17
         MR. PRESTON:
18
           Yes.
         CHAIRMAN JOHNS:
19
20
           Okay. We do take those very
21 seriously.
         MR. PRESTON:
22
23
           Yes.
         CHAIRMAN JOHNS:
24
25
           We know there are extenuating
              50
1 circumstances from time to time. It's not too
2 often, though, that Bossier gets hit with a
3 hurricane; so -- like we do down here in South
4 Louisiana.
5
         MR. PRESTON:
6
           Yeah.
7
         CHAIRMAN JOHNS:
8
           But -- okay. I just wanted to -- to
9 put that on the record. Mr. Hebert?
10
         MR. HEBERT:
11
           Yes, Chairman. I just wanted to also
12 make sure that the gentlemen were aware that in
13 addition to applying with the Gaming Control
14 Board, or prior to applying for a sports wagering
15 license, that you have to seek approval from the
16 Racing Commission to apply.
```

MR. O'BEIRNE:

- 18 Yes. And that's, actually, on the
- 19 agenda for Tuesday as well.
- MR. HEBERT:
- Okay. I just wanted to make sure.
- MR. O'BEIRNE:
- 23 So they'll take up both the approval
- 24 of the transaction and the approval to file for
- 25 the sports betting license.

- 1 MR. HEBERT:
- 2 Okay. Thanks.
- 3 CHAIRMAN JOHNS:
- 4 Okay. Thank you, Mr. Hebert.
- 5 Mr. Avant, please.
- 6 MR. AVANT:
- 7 Is the hotel -- it's independent, and
- 8 it's onsite, isn't it? And are there any plans
- 9 from Rubico to develop rooms or anything?
- 10 MR. BENNINGER:
- 11 Yeah. There's actually a couple of
- 12 hotels on the property. They are completely
- 13 independent. We don't have any goals -- excuse
- 14 me -- any goals at this point to add rooms. I
- 15 think we have other expenditures we prioritize
- 16 more, entertainment and feature expenditures, that
- 17 we would do before we would add hotel rooms.
- 18 But I think the one thing we need to
- 19 do a better job of is coordinating with the hotels
- 20 on the property so that we do -- if we do have

- 21 players who do need rooms that we can provide that
- 22 to them as part of an amenity. But as far as us
- 23 building new rooms, it's probably not in our
- 24 immediate plans.
- What we would really love to do is we

- 1 have that huge park -- we have a lot of indoor
- 2 facility, and we have a lot of outdoor facility.
- 3 We would really want to take advantage of both of
- 4 those to add more features to the property. What
- 5 those features are is kind of TBD, but you can
- 6 imagine it could be anywhere from, you know, golf
- 7 to bowling to RV parks to truckstops. So we think
- 8 we have a lot of -- we have a very clean palette
- 9 to work from.
- 10 MR. AVANT:
- 11 Tell us about the 100 trucks that are
- 12 there. They're eighteen-wheelers, aren't they?
- 13 MR. BENNINGER:
- 14 Yes. Yes, they are. Yeah.
- 15 MR. AVANT:
- 16 Yeah. Is that a growing thing, the
- 17 park at night places?
- 18 MR. BENNINGER:
- 19 It seems to have been growing for the
- 20 last couple of years there. These trucks --
- 21 MR. AVANT:
- West of Shreveport there's a lot that
- 23 used to be nothing, but now there's 500

- 24 eighteen-wheelers parked all the time.
- 25 MR. BENNINGER:

- 1 Yeah.
- 2 MR. AVANT:
- 3 Well, where did they park before?
- 4 MR. BENNINGER:
- 5 Right. I don't know.
- 6 MS. BERRY:
- 7 Maybe they kept driving.
- 8 MR. AVANT:
- 9 So, anyway, tell us about that a
- 10 little bit. Does that mean your plan is to get
- 11 more eighteen-wheelers and truckers and --
- 12 MR. BENNINGER:
- 13 I think we need to figure out a plan
- 14 to take advantage of -- you know, those people are
- 15 parking on our lots. They're at the far end of
- 16 the lot. They're not -- we're not -- they're not
- 17 being charged to park there. So they're parking
- 18 for free. One would argue they're actually
- 19 creating some damage to the parking lot, but we
- 20 want to flip that on its head and try to bring
- 21 those people into the -- into the facility, get
- 22 them signed up as players, have a better food and
- 23 beverage offering, actually try to market it and
- 24 say, look, come and park here, you know, and if
- 25 you're parking out here, maybe we can give you

- 1 some type of deal on food or some type of -- if
- 2 you're signing up as a player, you're going to get
- 3 some free play in the casino. But we need to get
- 4 those people to walk across the parking lot.
- 5 Right now, they're actually not.
- 6 They're parking there for free, and then they're
- 7 moving out the next day. They're not even walking
- 8 into the facility.
- 9 MR. PRESTON:
- 10 And early on, I mean, we even talked
- 11 potentially, and, obviously, there's still
- 12 discussions, but even some sort of travel center
- 13 right on site that can -- you know, we could
- 14 utilize. There's a lot of things that we've been
- 15 sort of discussing, because, again, as Tom said, I
- 16 mean, it's sort of a clean slate there, with a lot
- 17 of land, a lot of opportunity. And so we're just
- 18 excited to sort of start having these discussions
- 19 on what's best for not only the community but for
- 20 us as well.
- 21 MR. AVANT:
- Thank you.
- 23 MR. PRESTON:
- Uh-huh.
- MR. POOLE:

- 1 What's the -- what's the total size
- 2 of that --
- 3 CHAIRMAN JOHNS:

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4
           Thank you, Mr. Avant. We'll get
5 Mr. Poole, please. Go ahead.
6
         MR. POOLE:
7
           I'm live?
8
         CHAIRMAN JOHNS:
9
          Yeah. You're on.
10
         MR. POOLE:
11
           What's the total size of that
12 acreage, that whole piece of property? Do you
13 know how big?
14
         MR. BENNINGER:
15
           It's about 265 acres.
16
         MR. POOLE:
17
           So there's plenty of room to do
18 plenty of stuff?
19
         MR. BENNINGER:
20
           Yeah. Oh, yeah.
21
         MR. PRESTON:
22
           Yeah.
23
         MR. BENNINGER:
24
           Yeah. Yeah. No, that parking lot is
25 large.
              56
```

- 1 MR. POOLE:
- Well, I know -- I have a lot of
- 3 friends that live over in that area, and they
- 4 remember the glory days of what it was like in the
- 5 '80s and the '90s and how much attraction it -- it
- 6 drew there, and the business that was there.

- 7 People that live up there are anxious for
- 8 something to happen in a good way to that
- 9 property.
- 10 MR. BENNINGER:
- 11 Yeah.
- 12 MR. POOLE:
- 13 And they've waited for a long time.
- 14 MR. BENNINGER:
- 15 Yeah. And to your point, I mean, a
- 16 couple of things that really excite us about the
- 17 property is there's a new interchange going in
- 18 across the street that's going to connect into
- 19 Barksdale Air Force Base; you know, so that's
- 20 17,000 military personnel and civilians who work
- 21 on that base every day. So that's a wonderful
- 22 connection that hadn't existed before.
- The property in the past has been
- 24 marketed more to the same type of people that the
- 25 riverboats are marketing to. So it's a much

- 1 broader regional marketing effort. Our goal is to
- 2 make it much more local-oriented. It really
- 3 should be a locals property. That's really what
- 4 it is. People, frankly, aren't going to drive --
- 5 unless it's a race day, they're not driving from
- 6 Dallas to go to Louisiana Downs to play slots.
- 7 Right?
- 8 MR. POOLE:
- 9 Right.

- 10 MR. BENNINGER:
- 11 But your locals certainly will. And
- 12 that's the people we should be getting. Those
- 13 people shouldn't be going -- if you're
- 14 talking about from our competitors, they shouldn't
- 15 be going to the riverboats. They should be coming
- 16 to us, so yes. So that's really going to be our
- 17 plan.
- 18 MR. POOLE:
- 19 We only regulate the video gaming
- 20 side, but the racing side, I think, is -- could be
- 21 a huge draw. It just -- I think the property just
- 22 needs to -- to look better, feel better, and be
- 23 run better to draw more people in there; so . . .
- 24 MR. BENNINGER:
- 25 I couldn't agree more.

- 1 MR. POOLE:
- We're telling y'all to do that.
- 3 MR. PRESTON:
- 4 Yeah.
- 5 MR. BENNINGER:
- 6 Absolutely.
- 7 CHAIRMAN JOHNS:
- 8 Okay. Thank you, Mr. Poole.
- 9 Ms. Berry, I think, has one for you.
- 10 MS. BERRY:
- 11 I just have one more comment. I
- 12 don't want you to think that we're grilling you to

- 13 death here, but we're responsible to the citizens
- 14 of Louisiana for the gaming portion of your
- 15 investment, and we just have to do our due
- 16 diligence and ask the correct questions. But I
- 17 just want to comment that I sincerely, on behalf
- 18 of the Board, appreciate your investment in
- 19 Louisiana and in Louisiana Downs, and we hope we
- 20 can work together for a very, very successful
- 21 entity for y'all. So thank you very much for all
- 22 your work.
- 23 MR. PRESTON:
- Thank you.
- 25 MR. BENNINGER:

- 1 Thank you so much.
- 2 CHAIRMAN JOHNS:
- 3 Thank you, Ms. Berry. Gentlemen, I
- 4 will tell you, I was serving in the House of
- 5 Representatives many years ago, and I had jet
- 6 black hair back then, by the way, and -- it's a
- 7 true story. But the horse racing industry in the
- 8 state literally came to a standstill. It was on
- 9 the verge of total collapse.
- 10 I had a track back in my old House
- 11 district, Delta Downs, in Vinton that was -- I
- 12 live in the Lake Charles area. And -- and it was
- 13 the -- the legislation that created, as we called
- 14 it then, the Slots at the Track, but the casino
- 15 component, that actually saved the -- the horse

- 16 racing industry.
- 17 But we've never forgotten that --
- 18 that -- and I'm asking you to never forget that
- 19 you're buying a racetrack. I've had this
- 20 conversation with the Racing Commission, and
- 21 they're very, very excited about working with you.
- 22 They're very concerned about the future of
- 23 Louisiana Downs.
- 24 That track has a history of -- of
- 25 some outstanding races. There's just a real

- 1 historical component to Louisiana Downs that we
- 2 want to -- we want to bring back to this state.
- 3 So it's -- it's part of our heritage here in
- 4 Louisiana. It's part of -- of our culture.
- 5 And -- and we want to -- we want to make it
- 6 prosper. We want to do everything that we can.
- 7 I echo what Vice-chairman Berry has
- 8 said, that we welcome your investment. We've been
- 9 very concerned about that property for sometime
- 10 now, and we know that you're -- you're making a --
- 11 you're making a -- I'm not going to call it a
- 12 risky investment, but you're making -- you're
- 13 going out there, and you're taking a chance, and
- 14 we appreciate that investment that you're making.
- So are there any other questions from
- 16 board members or comments? Anybody?
- 17 Ms. Hamilton-Acker.
- 18 MS. HAMILTON-ACKER:

- 19 I do have one question with regards
- 20 to your coordinated efforts with transition plans
- 21 with Caesars. I -- I would imagine it also
- 22 includes working to try and maintain the current
- 23 workforce --
- 24 MR. PRESTON:
- 25 Yeah.

- 1 MR. BENNINGER:
- 2 Yeah.
- 3 MS. HAMILTON-ACKER:
- 4 -- as best as possible?
- 5 MR. PRESTON:
- 6 We're not -- everyone that's
- 7 currently employed is staying employed. We've
- 8 already confirmed all that. And, then, obviously,
- 9 we're adding additional jobs to that as well.
- 10 MS. HAMILTON-ACKER:
- 11 Great.
- 12 MR. PRESTON:
- 13 And one thing for the Chairman, just
- 14 to talk briefly about what you had said earlier,
- 15 I'm happy to say that the majority of our new
- 16 executive staff is primarily women and minorities.
- 17 So we're happy about that as well.
- 18 CHAIRMAN JOHNS:
- 19 Is that it, Ms. Acker?
- 20 MS. HAMILTON-ACKER:
- Yes, it is.

- 22 CHAIRMAN JOHNS:
- Thank you very much. And, gentlemen,
- 24 is there anything that you want to close on, say
- 25 before we move on?

- 1 MR. BENNINGER:
- 2 No. We appreciate all the support
- 3 and all your help.
- 4 CHAIRMAN JOHNS:
- 5 Okay.
- 6 MR. BENNINGER:
- 7 And we're looking forward to the next
- 8 step.
- 9 CHAIRMAN JOHNS:
- 10 Okay. Great. We -- if this is
- 11 approved in the next few minutes, we are going to
- 12 look forward to working with you, and we will
- 13 continue to take a hard look at your financing as
- 14 we go forward. That's always a concern, whether
- 15 you've got the financial wherewithal to -- to run
- 16 that property in the -- the way that it should be
- 17 run. But according to State Police and Attorney
- 18 General's Office, they feel comfortable that you
- 19 do, and we hope that we continue, and we just wish
- 20 you the very best of -- very best of luck.
- 21 MR. PRESTON:
- Thank you.
- 23 CHAIRMAN JOHNS:
- 24 And I look forward to personally

25 visiting the property relatively soon. 63 1 MR. PRESTON: 2 Excellent. 3 MR. BENNINGER: Very good. 4 5 MR. PRESTON: 6 We would love to have you. Thank 7 you. 8 MR. BENNINGER: 9 Thank you, very much. **CHAIRMAN JOHNS:** 10 11 Thank you. Okay. Are there any 12 other questions? 13 (NO RESPONSE) 14 MS. BERRY: 15 I would like to make a motion. 16 **CHAIRMAN JOHNS:** 17 Vice-chairman Berry has made a motion 18 that we adopt a resolution to transfer the 19 ownership of Harrah's Bossier City Investment 20 Company to Rubico. And do I have a second? 21 MR. JACKSON: 22 (Indicating) 23 **CHAIRMAN JOHNS:**

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Mr. Jackson has seconded that motion.

25 Ms. Thurman, would you read the resolution,

- 2 MS. THURMAN:
- 3 On the 21st day of October 2021, the
- 4 Louisiana Gaming Control Board did, in a duly
- 5 noticed public meeting, consider the Joint Amended
- 6 Petition of Harrah's Shreveport/Bossier City
- 7 Investment, LLC, and Rubico Gaming, LLC, for
- 8 approval of the transfer of all membership
- 9 interests of Harrah's Bossier City Investment
- 10 Company, LLC d/b/a Harrah's Louisiana Downs to
- 11 Rubico Acquisition Corp, a subsidiary of Rubico
- 12 Gaming, the transfer of certain of Louisiana
- 13 Downs' real property assets from Harrah's Bossier
- 14 City, LLC, a subsidiary of VICI Properties
- 15 Incorporated, to RAC, RAC's assignment to LAD
- 16 Landco, LLC and LAD Landco, LLC's leaseback to
- 17 Licensee, and the financing to be entered into by
- 18 Rubico for funding the transactions and upon
- 19 motion duly made and seconded, the Board adopted
- 20 this resolution:
- 21 Whereas, on September 3, 2020, Rubico
- 22 and HSBCI did enter into an Equity Purchase
- 23 Agreement providing for the transfer of all
- 24 membership interests of Louisiana Downs to RAC,
- 25 and

- 1 Whereas, on September 30, 2020,
- 2 Rubico and VICI did enter into an Agreement of the
- 3 Sale providing for the transfer of Louisiana
- 4 Downs' real property assets used in the operation

- 5 of its racetrack to RAC,
- 6 Whereas, RAC proposes to assign its
- 7 rights, title and interest in the real property
- 8 assets to LAD Landco, LLC, which will then
- 9 leaseback those real property assets to Louisiana
- 10 Downs, and
- 11 Whereas, the transfer of the
- 12 membership of interest in the Licensee, sale,
- 13 assignment and lease of real property and the
- 14 related agreements entered into in connection
- 15 therewith require Board approval including,
- 16 without limitation, a portion of the financing of
- 17 the transactions.
- 18 Be it resolved, the transfer of 100
- 19 percent of the equity interest in Louisiana Downs
- 20 from HSBCI to RAC, pursuant to that certain Equity
- 21 Purchase Agreement, dated September 3, 2020, is
- 22 hereby approved.
- 23 Be it resolved that the sale and
- 24 purchase of the rights, title, and interest in the
- 25 property pursuant to and described with more

- 1 particularity in the Real Property Sale Agreement
- 2 and Exhibits therewith by and between VICI and
- 3 RAC, dated September 3, 2020, is hereby approved.
- 4 Be it resolved that the execution of
- 5 the Assignment and Assumption Agreement by and
- 6 between RAC, as Assignor, and LAD Landco, LLC, as
- 7 Assignee, is hereby approved.

- 8 Be it resolved that the execution of
- 9 the Commercial Lease by and between LAD Landco,
- 10 LLC, as Landlord, and Louisiana Downs, as Tenant,
- 11 is hereby approved.
- 12 Be it resolved that Rubico's request
- 13 for approval of a \$16 million Senior Secured
- 14 Revolving Credit Facility is hereby approved.
- 15 Be it resolved that Rubico's request
- 16 for approval of a \$3 million Subordinated Loan
- 17 Agreement is hereby approved.
- 18 Be it resolved that the execution of
- 19 all documents necessary to effectuate the
- 20 foregoing approvals, including the financing
- 21 arrangements, is hereby approved.
- 22 Be it resolved that the approvals
- 23 granted hereby are subject to the conditions set
- 24 forth in the Statement of Conditions and
- 25 Acknowledgment and Acceptance of Conditions, a

- 1 copy of which is attached hereto and incorporated
- 2 herein.
- 3 Thus done and signed in Baton Rouge,
- 4 Louisiana, this 21st day of October 2021.
- 5 CHAIRMAN JOHNS:
- 6 Thank you, Ms. Thurman. We do have a
- 7 motion and a second to adopt this resolution.
- 8 Ms. Thurman, would you call the role, please?
- 9 MS. THURMAN:
- 10 Mr. Avant?

11 MR. AVANT: 12 Yes. 13 MS. THURMAN: 14 Ms. Berry? 15 MS. BERRY: 16 Yes. 17 MS. THURMAN: 18 Mr. Jackson? 19 MR. JACKSON: 20 Yes. 21 MS. THURMAN: 22 Ms. Lewis? 23 MS. LEWIS: 24 Yes. 25 MS. THURMAN: 68 1 Mr. Poole? 2 MR. POOLE: 3 Yes. 4 MS. THURMAN: 5 Ms. Hamilton-Acker? 6 MS. HAMILTON-ACKER: 7 Yes. 8 MS. THURMAN: 9 Ms. Traylor? 10 MS. TRAYLOR:

11

12

13

Yes.

MS. THURMAN:

And Chairman Johns?

14 **CHAIRMAN JOHNS:** 15 Yes. MS. THURMAN: 16 17 It is unanimous. 18 **CHAIRMAN JOHNS:** 19 By unanimous vote, we have adopted 20 this resolution. Gentlemen, congratulations. You 21 are one step forward to owning a racetrack, and we 22 welcome you to Louisiana, and we look forward to 23 really working with you as we move forward on 24 this. And so best of luck to you. 25 MR. BENNINGER: 69 1 Thank you. 2 MR. PRESTON: 3 Thank you. 4 **CHAIRMAN JOHNS:** 5 Thank you very much. I would also 6 like to thank State Police and the Attorney 7 General's Office for their -- their hard work on 8 this. This has been going on for over a year now, 9 and I know a lot of time, effort, sweat and tears 10 has been put into this. So State Police and 11 Attorney General's Office, thank you very much. 12 VI. FANTASY SPORTS ISSUES 13 **CHAIRMAN JOHNS:** 14 Okay. Moving on, fantasy sports. We 15 are considering an application for fantasy sports

16 by FanDuel, Incorporated.

- 17 MS. MURRAY:
- 18 Good morning, Chairman Johns and
- 19 Members of the Board. I'm Assistant Attorney
- 20 General Alonna Murray appearing with
- 21 Ms. Tammy Haupt with the Louisiana State Police,
- 22 Gaming Audit Division, and Mr. Rodney Perkins with
- 23 the Gaming Enforcement Division. We are here in
- 24 the matter of the consideration of the fantasy
- 25 sports contest operator application of FanDuel,

- 1 Incorporated, pursuant to Louisiana Revised
- 2 Statute 27:301. The Board is the sole regulator
- 3 of paid fantasy sports contest in Louisiana and is
- 4 charged with issuing or denying licenses for
- 5 fantasy sports contest operators.
- 6 State Police's Gaming Division has
- 7 reviewed the financial circumstances of the
- 8 applicant and completed its suitability
- 9 investigations for the applicant, its parent
- 10 companies, and its principals. It also reviewed
- 11 the applicant's financial statements, platform
- 12 specifics, and other criteria required under
- 13 gaming law and rule. At this time, State Police
- 14 will now report its findings to the Board.
- 15 MS. HAUPT:
- 16 Good morning, Chairman Johns and
- 17 Board Members. My name is Tammy Haupt. I'm an
- 18 auditor with Louisiana State Police's Gaming
- 19 Enforcement Division. FanDuel, Inc., a subsidy of

- 20 FanDuel Group, has submitted an application for a
- 21 fantasy sports contest operator's license.
- 22 FanDuel was originally founded in
- 23 2009 as a fantasy sports operator, with DraftKing
- 24 as their principal competitor. FanDuel Group
- 25 currently offers sportsbook, daily fantasy sports,

- 1 online casino, and horse race betting products.
- 2 As a daily fantasy sports operator, FanDuel
- 3 uses -- provides users with technology that
- 4 establishes daily fantasy sports contest,
- 5 distributes the prizes, and performs other
- 6 administrative activities. The daily fantasy
- 7 sports revenue is generated from contest entry
- 8 fees received, net prizes, and customer incentives
- 9 awarded to users.
- 10 FanDuel launched its first daily
- 11 fantasy sports mobile app in 2015. In addition to
- 12 offering daily fantasy sports in 45 states and the
- 13 District of Columbia, they offer free play -- free
- 14 play contests in 50 states and the District of
- 15 Columbia. Since this report was distributed to
- 16 the Board, the Arizona Department of Gaming
- 17 approved FanDuel as a daily fantasy sports and
- 18 sportsbook operator.
- 19 FanDuel expects to generate 1 --
- 20 approximately 1.5 million in daily fantasy sports
- 21 revenues for its first year of operations in
- 22 Louisiana. Since FanDuel has not invested in a

- 23 brick-and-mortar facility in the state at this
- 24 time, we feel there is minimal risk to Louisiana
- 25 if FanDuel does not achieve its projected

- 1 revenues.
- 2 In conclusion, there is cause for
- 3 concern financially since the applicant's parent
- 4 company, FanDuel Group, has reported operating
- 5 losses and negative cash flows for the past
- 6 several years, even after an influx of cash from
- 7 an intercompany loan from their parent, Flutter
- 8 Entertainment, in 2019. With negative operating
- 9 cash flows, there's an uncertainty as to whether
- 10 the financial posture will improve in the near
- 11 future.
- According to Flutter's June 30, 2021,
- 13 interim results and outlook, they expect the US
- 14 segment to generate a positive EBITDA in 2023 when
- 15 its -- when the positive contribution from its --
- 16 its customers acquired pre-2023 will more than
- 17 offset the cost of the ongoing customer
- 18 acquisitions.
- 19 Otherwise, no financial issues came
- 20 to the Audit Section's attention that were -- were
- 21 of such nature as to preclude the Board from
- 22 approving the license issuance for a period of
- 23 three years. Now, I will turn over to
- 24 Rodney Perkins with Louisiana State Police.
- 25 MR. PERKINS:

- 1 Good morning, Mr. Chairman, Members 2 of the Board. 3 **CHAIRMAN JOHNS:** 4 Good morning. 5 MR. PERKINS: 6 I'm Criminal Investigator 7 Rodney Perkins with Louisiana State Police, Gaming 8 Enforcement Division. On June 9, 2021, FanDuel 9 Inc., a New York Corporation, submitted a fantasy 10 sports contest operator application. 11 Additionally, the applicant and its shareholders 12 submitted a Level 1, Part A, suitability gaming 13 application. 14 The applicant is owned indirectly by Flutter Entertainment, PLC, a United Kingdom 16 Corporation, which is publicly traded. In 17 accordance with Louisiana rules and regulations, a background investigation was conducted on FanDuel, 19 Inc., its direct and indirect shareholders, 20 officers, directors, and persons with five percent 21 or more ownership or economic interest in the 22 applicant. 23 The background investigations consisted of
 - 74
- 1 regulatory agencies, and the Louisiana Department

25 enforcement agencies, civil jurisdictions, gaming

2 of Revenue. Inquiries were also made into

24 inquiries to federal, state, and local law

- 3 computerized criminal history files. I found no
- 4 information that would preclude any of them from
- 5 participating in the Louisiana gaming industry.
- 6 CHAIRMAN JOHNS:
- 7 Okay.
- 8 MS. MURRAY:
- 9 And if it's the Board's pleasure to
- 10 approve the application of FanDuel Inc., a
- 11 resolution has been prepared for the Board's
- 12 adoption and signature. And I would also like to
- 13 mention that a representative of FanDuel is here
- 14 today.
- 15 CHAIRMAN JOHNS:
- 16 Okay. Thank you. I would like to
- 17 ask FanDuel to come to the table for a second.
- 18 Thank you, ladies and gentlemen. Thank you for
- 19 your report.
- 20 MS. HAUPT:
- Thank you so much.
- 22 MS. BOLES:
- 23 Good morning, Mr. Chairman, --
- 24 CHAIRMAN JOHNS:
- 25 Good morning.

- 1 MS. BOLES:
- 2 -- Members of the Board. Janet Boles
- 3 on behalf of FanDuel, and with me is Stacie Stern.
- 4 She's Vice-President from FanDuel, and she flew in
- 5 from Phoenix, Arizona, to be with us today.

6 **CHAIRMAN JOHNS:** 7 Good. MS. BOLES: 8 9 And I just want to thank the staff, 10 all your hard workers with the State, that have 11 worked so hard on this application. 12 **CHAIRMAN JOHNS:** 13 Well, thank you, Ms. Boles. And, 14 Stacie, welcome to Louisiana this morning. 15 MS. STERN: 16 Good morning, chairman. 17 **CHAIRMAN JOHNS:** 18 Good to see you again. 19 MS. STERN: 20 Good to be here. 21 **CHAIRMAN JOHNS:** 22 Any comments that y'all would like to 23 make or questions or --24 MS. BOLES: 25 I would just like to respond that 76 1 we're delighted to be getting into the business. 2 We hope that you approve our regulatory status 3 today. The concerns that were expressed with 4 regard to the negative cash flow were the exact

5 concerns expressed with -- for DraftKings. It's

7 in all the jurisdictions and getting them up and

8 running.

6 just an aspect of getting the regulatory approvals

- 9 And as was recognized, Flutter does
- 10 anticipate a positive cash flow by 2023. And this
- 11 is just part of getting up and running. They
- 12 funded it. They anticipated they would not be
- 13 making money at this juncture, but we look forward
- 14 to making a lot of money and making money for the
- 15 state of Louisiana.
- 16 CHAIRMAN JOHNS:
- 17 Okay. And that -- that would have
- 18 been my -- my only question according to the
- 19 report that was given here at the table this
- 20 morning. How many states is FanDuel in now?
- 21 MS. STERN:
- 22 With the addition of Arizona, it will
- 23 be 46.
- 24 CHAIRMAN JOHNS:
- 25 Forty-six. Wow. Okay. Any

- 1 questions from our board members?
- 2 (NO RESPONSE)
- 3 CHAIRMAN JOHNS:
- 4 Okay. So we actually have no risk.
- 5 I mean, you're -- you're the one at risk on this;
- 6 so -- but we do look forward to working with you
- 7 on this as we move forward, especially with --
- 8 with sportsbook coming. It's -- it's just a hot
- 9 item here in Louisiana right now, I can assure
- 10 you. I think you're going to do well.
- 11 So okay. We -- we would ask for a

- 12 motion to adopt the resolution to grant FanDuel a
- 13 Louisiana license.
- 14 MR. AVANT:
- So moved.
- 16 CHAIRMAN JOHNS:
- Mr. Avant has moved that we adopt the
- 18 resolution.
- 19 MR. JACKSON:
- 20 (Indicating)
- 21 CHAIRMAN:
- 22 And I have a second. Mr. Jackson has
- 23 moved -- seconded that motion. Ms. Thurman, would
- 24 you read the resolution, please?
- 25 MS. THURMAN:

- 1 On the 21st day of October 2021, the
- 2 Louisiana Gaming Control Board did, in a duly
- 3 noticed public meeting, consider the license
- 4 application of FanDuel Inc., and upon motion duly
- 5 made and seconded, the Board adopted this
- 6 Resolution:
- 7 Be it resolved that FanDuel, Inc.,
- 8 License No. F011703419, be approved for a fantasy
- 9 sports contest operator license for a term of
- 10 three years commencing October 21, 2021.
- 11 Thus done and signed in Baton Rouge,
- 12 Louisiana, this 21st day of October 2021.
- 13 CHAIRMAN JOHNS:
- 14 All right. A very short and sweet

- 15 resolution. Okay, Ms. Thurman. Would you call
- 16 the roll? We do have a motion and a second to
- 17 adopt this resolution. Ms. Thurman, would you
- 18 call the roll?
- 19 MS. THURMAN:
- 20 Mr. Avant?
- 21 MR. AVANT:
- Yes.
- 23 MS. THURMAN:
- 24 Ms. Berry?
- 25 MS. BERRY:

- 1 Yes.
- 2 MS. THURMAN:
- 3 Mr. Jackson?
- 4 MR. JACKSON:
- 5 Yes.
- 6 MS. THURMAN:
- 7 Ms. Lewis?
- 8 MS. LEWIS:
- 9 Yes.
- 10 MS. THURMAN:
- 11 Mr. Poole?
- 12 MR. POOLE:
- 13 Yes.
- 14 MS. THURMAN:
- 15 Ms. Hamilton-Acker?
- 16 MS. HAMILTON-ACKER:
- 17 Yes.

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18
         MS. THURMAN:
19
           Ms. Traylor?
20
         MS. TRAYLOR:
21
           Yes.
22
         MS. THURMAN:
23
           Chairman Johns?
24
         CHAIRMAN JOHNS:
25
           Yes.
             80
1
        MS. THURMAN:
2
          It's unanimous.
3
        MS. BOLES:
          Thank you very much.
4
5
        MS. STERN:
6
          Thank you.
7
        CHAIRMAN JOHNS:
8
          By unanimous vote. Welcome to
9 Louisiana.
10
         MS. BOLES:
11
           Thank you very much.
12
         CHAIRMAN JOHNS:
13
           And, ladies, --
         MS. STERN:
14
15
           Happy to be here.
16
         CHAIRMAN JOHNS:
           -- thank you for being here this
17
18 morning.
19
         MS. BOLES:
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Appreciate it so much.

- 21 CHAIRMAN JOHNS:
- 22 Thank you. Thank you both for --
- 23 MS. STERN:
- Thank you, Chairman.
- 25 CHAIRMAN JOHNS:

- 1 -- flying in. Thank you very much.
- 2 VII. SPORTS WAGERING ISSUES
- 3 CHAIRMAN JOHNS:
- 4 Okay. Next, we'll get into some
- 5 issues with sports wagering. Part of your packet,
- 6 Members of the Board, is a sports wagering catalog
- 7 that Louisiana State Police has put together. It
- 8 is very extensive.
- 9 Major McNeil, would you like to
- 10 comment on -- comment on what y'all have done
- 11 here?
- 12 MAJOR McNEIL:
- Sure. So we're in the process of the
- 14 whole sports wagering process; so we had to create
- 15 a sports wagering catalog. So the catalog is --
- 16 if you review it, is the current bets that we're
- 17 going to allow for sports and what entities that
- 18 must be approved or sanctioned at that sport in
- 19 order for them to place the wager. At that point,
- 20 the casinos are submitting their house rules to
- 21 us, and the house rules will specify exactly how
- 22 each wager -- or what can be wagered on on the
- 23 specific items listed in the catalog.

- 24 This is not a final product in the
- 25 sense that we wanted to bring the first one to the

- 1 Board for approval. After that, the Chairman has
- 2 the ability to approve further sporting events.
- 3 So as other licensees wish to add additional
- 4 events or sports to the state for possible
- 5 wagering, they'll have a process where they submit
- 6 that to the Board, and they'll go through the
- 7 process of reviewing and seeing how that's done.
- 8 It's spelled out, also, in the packet of rules
- 9 approved back in August and in September.
- 10 CHAIRMAN JOHNS:
- 11 And you will notice in your packet
- 12 there is a copy of an approval form. In the event
- 13 that there is a special event, a new league, a new
- 14 wager, some type of new event that someone would
- 15 be interested in getting approved, we would ask --
- 16 it's going to actually be online. By the time we
- 17 get all of this up and running, we'll be online,
- 18 and we would ask for a seven-day window to request
- 19 for a special event. So that's going to be part
- 20 of what we're adopting today.
- 21 So members, I just want you to feel
- 22 comfortable that you are going to be able to now
- 23 bet on badminton, on snooker, on handball, and
- 24 everything else in the sporting world out there.
- 25 But it's kind of incredible reading this, what --

- 1 what goes on in the world of sports betting. So
- 2 Major McNeil, to you and all of your -- your staff
- 3 at State Police, thank y'all, because this is a
- 4 lot of hard work here.
- 5 MAJOR McNEIL:
- 6 Yes, sir. You're welcome.
- 7 CHAIRMAN JOHNS:
- 8 Okay. Thank you very much. Okay. I
- 9 would -- are there any questions from the board
- 10 members on the catalog? I would entertain a
- 11 motion that we adopt the catalog.
- 12 CHAIRMAN JOHNS:
- 13 Ms. Lewis, you have a question?
- 14 MS. LEWIS:
- 15 Yes, sir, I have a quick question.
- 16 CHAIRMAN JOHNS:
- 17 Okay. Great. We have a question.
- 18 MS. LEWIS:
- 19 I have perhaps overlooked it. Is
- 20 horse racing not on this list for sportsbook?
- 21 MAJOR McNEIL:
- No, ma'am. No, ma'am. That --
- 23 that's separate. That has to be done at a
- 24 pari-mutuel facility; so it cannot be done through
- 25 a sportsbook facility.

- 1 MS. LEWIS:
- 2 Okay.
- 3 MAJOR McNEIL:

```
4
           So that's -- they're separate.
         MS. LEWIS:
5
6
           Okay. Thank you.
7
         MAJOR McNEIL:
8
           Yes, ma'am.
9
         CHAIRMAN JOHNS:
10
            Thank you. Good question.
11
         MS. BERRY:
12
            I have a question.
13
         CHAIRMAN JOHNS:
14
            Okay. Ms. Berry has a question.
15
         MS. BERRY:
16
           What is snooker?
17
         MAJOR McNEIL:
18
            If I remember correctly, it's -- it's
19 a pool table, like in a square --
20
         MS. BERRY:
21
           Okay.
22
         MAJOR McNEIL:
23
           I'm probably getting this wrong; so I
24 apologize. But it has the little bumpers in the
25 middle, and you hit a white ball, a red ball.
              85
1
         MS. BERRY:
2
           Oh, okay.
3
         MAJOR McNEIL:
4
           If I remember, I googled that's what
5 that was. I had to google --
```

MS. BERRY:

```
7
          I guess that's what I should have
8 done.
9
        MAJOR McNEIL:
10
           I googled a lot of the items;
11 so...
12
         CHAIRMAN JOHNS:
13
           It's kind of like bumper pool.
14
         MS. BERRY:
15
           It's amazing.
        MAJOR McNEIL:
16
17
           Yes, ma'am.
        MS. BERRY:
18
19
           Thank you.
20
         CHAIRMAN JOHNS:
21
           I remember it as a child. So okay.
22 Do I have a motion that we adopt this sports
23 betting catalog?
24
         MS. HAMILTON-ACKER:
25
           So moved.
              86
1
        CHAIRMAN JOHNS:
2
           Ms. Hamilton-Acker has moved that we
3 adopt the catalog.
        MS. BERRY:
4
5
           Second.
6
        CHAIRMAN JOHNS:
7
           Ms. Berry has seconded that motion.
8 Is there any discussion on the motion?
9
            (NO RESPONSE)
```

- 10 CHAIRMAN JOHNS:
- 11 Any objection to this motion?
- 12 (NO RESPONSE)
- 13 CHAIRMAN JOHNS:
- 14 Hearing none, the motion is adopted,
- 15 and the catalog -- sports betting catalog is
- 16 adopted.
- 17 While we're on sports betting, I
- 18 would like to just mention that, you know, we're
- 19 getting numerous calls from the media, from
- 20 individuals, from people on the street. Everybody
- 21 in the state is really wondering where we are on
- 22 sports betting.
- 23 I will tell you that we are working
- 24 through a process right now for the -- for the
- 25 in-house licensing. As you know, that's going to

- 1 come first. The 20 possible applicants will --
- 2 are being -- being considered right now. State
- 3 Police is doing an incredible job. They got set
- 4 back by Hurricane Ida when they were deployed for
- 5 hurricane recovery, but they're back at it. And
- 6 I'm not going to give you a definitive date of
- 7 when we're going to issue licenses, but it's going
- 8 to be -- it's going to be soon; so -- maybe before
- 9 LSU gets a new head coach. I don't know about
- 10 that. So we'll see.
- But the other issue, and there's been
- 12 rumors that online sports betting is going to be

- 13 done very, very quickly, as -- there were some
- 14 rumors that this coming weekend that there was
- 15 going to be some online sports betting in
- 16 Louisiana. I will just say publicly that that's
- 17 not going to happen. That is strictly rumor. And
- 18 we are going through an extensive process on
- 19 online licensing. It's a very complicated
- 20 process, and we're going to do it the right way.
- 21 We only get one shot at rolling this out; so we're
- 22 going to do it the right way.
- And, Major, anything you want to comment
- 24 on, or have I said it all, or maybe said too much?
- 25 MAJOR McNEIL:

- 1 Great job, as always, Chairman.
- 2 CHAIRMAN JOHNS:
- 3 Okay. Thank you, Major. So thank
- 4 you, State Police, for what you're doing, and
- 5 thank you, Attorney General's Office, for what
- 6 you're doing to try to get this up and moving.
- 7 We -- we want it probably as bad as anybody else.
- 8 So thank you very much.
- 9 VIII. CONSIDERATION OF PROPOSED SETTLEMENTS
- 10 CHAIRMAN JOHNS:
- 11 Okay. The last thing on our agenda
- 12 today, we have two proposed settlements. And good
- 13 morning again.
- 14 MS. MURRAY:
- 15 Good morning again, Chairman Johns

- 16 and Board Members. I'm Assistant Attorney General
- 17 Alonna Murray here in the matter of the settlement
- 18 of KMY 5123 Canal Boulevard, LLC doing business as
- 19 Cask. This settlement addresses the Type 1
- 20 licensee's failure to timely submit the required
- 21 annual fee and supporting documents.
- 22 On March 9, 2020, the Division mailed
- 23 a video gaming advisory notice to the licensee
- 24 informing them of the requirement to submit the
- 25 annual fee and forms no later than June 30, 2020.

- 1 On July 1, 2021, the Division received the
- 2 required annual renewal forms and fee. The civil
- 3 penalty contained in this settlement is \$750 which
- 4 is an amount consistent with violations of this
- 5 type. The settlement has been signed by the
- 6 hearing officer and is now before the Board for
- 7 final approval.
- 8 And I will be happy to answer any
- 9 questions you may have at this time.
- 10 CHAIRMAN JOHNS:
- 11 Are there any questions from the
- 12 Board?
- 13 (NO RESPONSE)
- 14 CHAIRMAN JOHNS:
- 15 Is there anyone present from the --
- 16 the licensee that would like to make a comment
- 17 or --
- 18 MS. ROVIRA:

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19
           I'll waive comment.
20
         CHAIRMAN JOHNS:
21
           You're in concurrence with the
22 settlement, then?
23
         MS. ROVIRA:
24
           Yes, sir.
25
         CHAIRMAN JOHNS:
              90
1
          Okay. Thank you very much for being
2 here today. Okay. I would entertain a motion
3 that we approve the settlement of KMY 5123 Canal
4 Boulevard, LLC.
5
        MR. JACKSON:
6
          So moved.
7
        CHAIRMAN JOHNS:
8
          So moved by Mr. Jackson.
9
        MR. POOLE:
10
           (Indicating)
11
         CHAIRMAN JOHNS:
12
           Second by Mr. Poole. Is there any
13 discussion on the motion?
              (NO RESPONSE)
14
15
         CHAIRMAN JOHNS:
16
           Seeing none, is there any objection
17 to that motion?
18
              (NO RESPONSE)
19
         CHAIRMAN JOHNS:
20
           There is no objection. The
```

21 settlement is approved.

- 22 MS. MURRAY:
- Thank you.
- 24 CHAIRMAN JOHNS:
- 25 And you have one more?

- 1 MS. MURRAY:
- 2 There is one more.
- 3 CHAIRMAN JOHNS:
- 4 Good morning.
- 5 MS. SIZEMORE:
- 6 Good morning. Your Honor -- I'm
- 7 sorry. Good morning, Chairman Johns, Board
- 8 Members. Sorry. I am Assistant Attorney General
- 9 Shanna Sizemore here in the matter of the
- 10 settlement of Hummel -- Hummel Entertainment
- 11 Group, LLC doing business as Cajun Mike's, which
- 12 holds a Type 1 video game -- draw poker gaming
- 13 license. This settlement addresses the late
- 14 submission of annual forms and fees that are
- 15 required to be submitted to the Division no later
- 16 than July 1 of each year.
- 17 The licensee did not submit the
- 18 annual forms and fees for the year 2020 until
- 19 July 27, 2021, which gave rise to a violation of
- 20 Louisiana gaming law. The civil penalty contained
- 21 in this settlement is \$750, which is an amount
- 22 that is well-established for violations of this
- 23 type. The settlement has been signed by the
- 24 hearing officer, and is now before the Board for

25	final	ap	pro	oval
		~ ~	ρ.,	

1	I would be happy to answer any			
2	questions that you have at this time.			
3	CHAIRMAN JOHNS:			
4	Okay. Any questions from the Board?			
5	(NO RESPONSE)			
6	CHAIRMAN JOHNS:			
7	Hearing none, do I have a motion?			
8	MR. POOLE:			
9	(Indicating)			
10	CHAIRMAN JOHNS:			
11	Mr. Poole moves that we approve the			
12	settlement of Hummel Entertainment Group, LLC			
13	doing business as Cajun Mike's.			
14	MS. BERRY:			
15	(Indicating)			
16	CHAIRMAN JOHNS:			
17	I have a second by Vice-chairman			
18	Berry. Is there any discussion on the motion?			
19	(NO RESPONSE)			
20	CHAIRMAN JOHNS:			
21	Any objection to the motion?			
22	(NO RESPONSE)			
23	CHAIRMAN JOHNS:			
24	Hearing none, that motion that			
25	settlement is adopted. Thank you very, very much.			
	02			

1 MS. SIZEMORE:

2	Thank you, Chairman Johns.
3	CHAIRMAN JOHNS:
4	Okay. Is there any other business
5	from the board members? Does anybody else have
6	anything?
7	(NO RESPONSE)
8	IX. ADJOURNMENT
9	CHAIRMAN JOHNS:
10	Thank y'all for being here today, and
11	I would entertain a motion that we adjourn.
12	MS. HAMILTON-ACKER:
13	So moved.
14	CHAIRMAN JOHNS:
15	Ms. Acker moves that we adjourn.
16	MR. JACKSON:
17	(Indicating)
18	CHAIRMAN JOHNS:
19	And I have a second from Mr. Jackson.
20	Any opposition to that motion?
21	(NO RESPONSE)
22	CHAIRMAN JOHNS:
23	Hearing none, we are now adjourned.
24	(PROCEEDINGS CONCLUDED AT 11:20 A.M.)
25	
	94
1	REPORTER'S CERTIFICATE
2	I, Karla H. Mayers, a Certified Court
	Reporter in and for the State of Louisiana, do
3	hereby certify that the foregoing is a true and

correct transcript of the proceedings held at this

4 Louisiana Gaming Control Board meeting on the 21st day of October, 2021, as set forth in the forgoing

I further certify that said testimony was

- 6 reported by me in the Stenotype reporting method, was prepared and transcribed by me or under my
- 7 direction to the best of my ability and understanding.
- 8 I further certify that the transcript has been prepared in compliance with transcript format
- 9 guidelines required by statute or by rules of the board and that I have been informed about the
- 10 complete arrangement, financial or otherwise, with the person or entity making arrangements for
- 11 deposition services.

5 93 pages.

I further certify that I have acted in

- 12 compliance with the prohibition on contractual relationships, as defined by Louisiana Code of
- 13 Civil Procedure Article 1434 and in rules and advisory opinions of the board.
- 14 I further certify that I am not an attorney or counsel for any of the parties, that I
- 15 am neither related to nor employed by any attorney or counsel connected with this action, and that I
- 16 have no financial interest in the outcome of this matter.
- 17 This certification is valid only for this transcript accompanied by my original signature

18	and original	raised seal on this page.
19		
20		
21		
22		
23		
24		
	-	
25		Karla H. Mayers, CCR